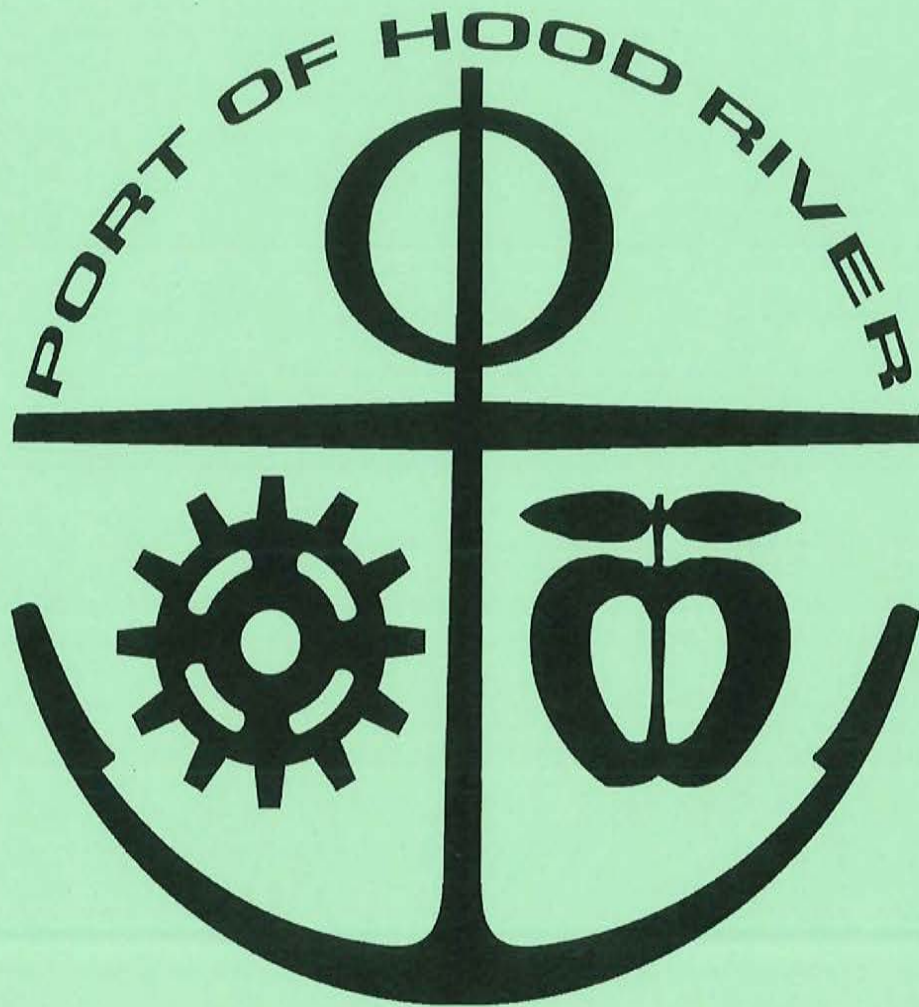


**BUDGET
FISCAL YEAR 2019-20**



PROPOSED BUDGET

BUDGET COMMITTEE

MAY 7, 2019

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Board of Commissioners

Hoby Streich, President
Brian Shortt, Vice-President
John Everitt, Secretary
Ben Sheppard, Treasurer
Dave Meriwether, Commissioner

Budget Committee

John Benton, Chair
Larry Brown, Secretary
Judy Newman
Rich Truax
Laurie Borton

Budget Committee Meeting – May 15, 2018

Budget Hearing – June 5, 2018

Budget Adoption – June 19, 2018

BUDGET COMMITTEE AGENDA

AGENDA

1. Selection of Budget Committee Officers
2. Motion to defer minute taking to Staff
3. Budget message by Port Budget Officer
4. Budget presentation by Port Chief Financial Officer
 - a. Personnel Summary and Comparison
 - b. General Fund
 - a. Taxes and Materials & Services
 - c. Schedule of Capital Improvements and Other Funding Sources
 - d. Bridge Repair & Replacement Fund
 - a. Professional Services for replacement effort
 - e. Revenue Fund Resources
 - f. Revenue Fund Expenditures
 - a. Materials & Services

Discussion

ACTION ITEMS:

- A. Approval of Property Tax Levy.

RECOMMENDATION: Move to approve a property tax rate at its current rate of \$.0332 per thousand of assessed value for FY 2019-20.

- B. Approval of the FY 2019-20 Budget.

RECOMMENDATION: Move to approve the FY 2019-20 budget as amended.

BUDGET MESSAGE



To: Port of Hood River Budget Committee
From: Michael McElwee, Budget Officer
Date: May 15, 2018
Re: Budget Message for Fiscal Year 2019-20

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2019-20 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **April 9, 2019**.
- The Budget Committee meets on **May 7, 2019** to discuss the Proposed Budget, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the **Approved Budget**. Formal approval of the tax rate for the upcoming fiscal year is also required by the Budget Committee
- The Approved Budget is the subject to a **public hearing** when the Commission seeks public testimony. This year the public hearing is scheduled to occur on Tuesday, **June 4, 2019**.
- The Commission then meets on **June 18, 2019** to consider any final changes and then approve the **Adopted Budget** which takes effect on **July 1, 2019**.

Budget Preparation Overview

The Port of Hood River is designated as a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay

all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.

- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund which is considered an Enterprise Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River-White Salmon Interstate toll bridge. This fund is considered a Special Revenue fund and its sources of revenue are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with capital improvements that extend the bridge's useful life, maintenance and replacement planning. This fund also reflects debt service payments associated with bonded indebtedness related to bridge improvements. In addition, this fund records the activities for the replacement of the existing bridge.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with state law and its own financial "Financial Administrative Policies and Procedures" adopted in 2012. In particular, three financial policies govern the long-range financial planning and annual budget preparation of the Port:

- The Port reserves within its Funds an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.
- The Port will pursue a Cash on Cash rate of return before debt service that exceeds the average cost of debt for the Port.

Budget Highlights

The following sections are highlights of the FY 2019-20 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain very low, around 1%. The positive aspects of this low rate are offset by the fact that we are unable to respond to the needs of some businesses for expansion.
- Significant on-site utility work was completed in FY 2018-19 at the 11.36-acre *Lower Mill Industrial Subdivision* including upgrading of an extensive off-site water line, a requirement imposed by the Crystal Springs Water District, and remediation of a long-filled log pond. The Port is now prepared to market and sell development-ready lots, and multiple purchase negotiations with private businesses are underway. The Port

borrowed funds for the purchase of the property and the subsequent site work. The loan was re-paid in October 2018 using reserve funds. Sale of one lot totaling 2.1 acres is expected in the next 12 months and sale proceeds will be used to replenish the reserves. The Proposed FY 2019-20 budget includes some additional on-site work associated with construction of an access driveway and wetland fill mitigation.

- The FY 2019-20 Proposed Budget includes a continued investment in the maintenance of existing Port leased buildings with a \$157,000 investment in the roof repair of the Jensen building. The Proposed Budget also reserves a possible issuance of debt of \$11 million to construct a new building on the waterfront. This reserve amount will need more deliberation on the type and size of a new capital construction.
- The Port was successful in obtaining City approval for a 'Preliminary Subdivision Plan' for Lot #1 in 2017. Then, an extensive 'Public Infrastructure Framework Plan' was completed in FY 2018-19 which detailed the extent and cost of public infrastructure, primarily roads and utilities, necessary to prepare the property for future development. This work provided a specific rationale for seeking tax increment financing from the Waterfront Urban Renewal District and discussions with the Hood River Urban Renewal Agency took place throughout the year. However, another significant project was identified—replacement of a large storm sewer line serving other industrial properties on another part of the waterfront—and tax increment funding may be needed. Any discussion about utilizing tax increment funding for Lot #1 infrastructure have been postponed for several months. The Proposed FY 2019-20 budget assumes some funds for a traffic analysis and evaluating alternative approaches to financing Lot #1 infrastructure, as well as a contingency in the event the Port needs to begin engineering and construction of the first phase of infrastructure work. The challenges of developing the site are very significant given the limitations of Light Industrial Zoning and the high infrastructure costs.
- The FY 2019-20 Proposed Budget includes funding for the installation of new property management software. This will provide a significant tool to better track and allocate costs associated with the Port's leased properties. This will be particularly important as the new lease strategy is implemented over several years that is intended to re-coup a higher proportion of building expenses and ensure that each property is producing a positive cash flow.

Bridge/Transportation

- The Port is completing two high priority bridge projects in FY 2018-19. First, replacement of the lift span motors and installation of a new skew system with much more extensive capabilities to stop a bridge lift under emergency circumstance and to adjust the lift span if it goes out of level during a bridge lift. Second, repair of the damaged lift span thru-truss and repairs to various steel components that were identified in the 2018 Fracture Critical Bridge Inspection. The total cost of these two projects combined was about \$600,000. The only significant capital project planned in FY 19-20 is replacement of the rack/pinion shafts that connect the lift span motors to

the sheaves. The budget does assume an increase in expenditures on repairs to the guard rail, which is extensively damaged in places from vehicle impacts.

- Over the next two fiscal years, and per Board direction, capital spending on the bridge will be significantly reduced while the bridge replacement efforts are underway. If it appears that replacement efforts are unlikely to be successful, the Port will likely need to issue revenue bonds and implement a robust capital spending program over several years to maintain the long-term longevity of the bridge.
- Due to the vandalism to the lift span control room in 2017 and for related reasons, numerous surveillance cameras were installed on the bridge in FY 2018-19. The Port now has the capability to monitor activities on and under the bridge at the lift span. This has already resulted an insurance recovery based on identification of a vehicle that damaged the guard rail at the north approach ramp. In addition, barriers and a clip line were installed at each lift tower ladder to decrease access and improve safety.
- Considerable progress was made in FY 2018-19 concerning efforts to replace the bridge. Approximately 25% progress was made in the multi-year effort to prepare the Final Environmental Impact Statement ("FEIS") being funded through a \$5 million grant from the Oregon Legislature. The FEIS project is on schedule for completion during FY 2020-21. One unexpected cost was the requirement that ODOT and WSDOT be reimbursed for their staff costs associated with review of the project's various technical documents. The total for these efforts is expected to be about \$200,000 and were allocated from the project contingency. FY 2019-20 is expected to be the time period in which most of the remaining FEIS work will be completed. Therefore, the FY 2019-20 Proposed Budget assumes approximately \$2.1 million will be expended, the bulk of which is associated with the FEIS engineer contract.
- A toll increase was implemented starting on February 1, 2018, adjusting the cash toll from \$1 to \$2 per axle. The increase was approved by the Commission to provide additional revenue to the Bridge Repair and Replacement Fund, utilized to keep pace with expected bridge repair costs and to provide some limited funding for bridge replacement efforts after the FEIS is completed. The Port now has 12 months to confirm the proportion of customers migrating from cash to Breeze-By and to determine the net impact to bridge revenues of this increase. The results are generally as was expected with about \$2 million in additional revenue accruing to the Bridge Repair & Replacement Fund. As bridge replacement efforts are carried out in future years, and if it appears relatively likely that they will be successful, less of these accumulating funds will be needed for bridge repair and more can be dedicated to replacement of the bridge. This will be a year-to-year assessment and decision by the Port Commission.
- Significant expenditures were made in FY 2018-19 to implement next-generation tolling technology, but final installation efforts were delayed due to the new DMV operating systems that were put in place February 2019. The FY 2019-20 Proposed Budget includes \$320,000 to complete the final major upgrade to the tolling system and allow for license plate recognition. Fully implementing that approach is dependent on

establishment of a motorist identification and enforcement agreement with ODOT, and significant changes to the Port's business governing tolling operations.

- During this past year, the Port successfully conceived and implemented a web portal that allows customer access to BreezeBy accounts on-line and provided an application whereby accounts can be accessed by customers using a cell phone. Both allow customers to manage their BreezeBy accounts without visiting the office. This next year will also provide our cash paying customer the option to use a credit card. With more credit card usage, the Port has included resources to secure that vital customer information and be in compliance with the latest banking requirements.
- Negotiations are underway on an agreement with the Port of Cascade Locks (POCL) wherein the Port of Hood River would provide support services for implementation of electronic tolling at the Bridge of the Gods starting in late 2019. If executed, this agreement would add additional costs and offsetting revenues to the Port of Hood River in FY 2019-20. The agreement is being conceived as one that could be replicated, providing tolling services to other jurisdictions in the future.
- The budget maintains the higher level of expenditures for maintenance, repairs and inspections that was initiated several years ago.
- Continued investment in lobbying and advocacy services, primarily directed at Bridge replacement efforts is maintained in the FY 2019-20 Proposed Budget. The total budget allocation is \$174,000 divided between State and Federal efforts.

Recreation/Marina

- The FY 2019-20 Proposed Budget assumes funding for various smaller capital projects associated with the Port's recreational holdings including pedestrian lighting at the Footbridge, fencing replacement at the Marina walkway, a new ramp at the Nichol's Basin Dock and an upgrade to the restroom at the Event Site. The budget also includes modest allocations to each of the primary recreation sites, generally for landscaping or minor repairs or upgrades.
- In 2018 OSMB carried out surveys of the Boat Launch Parking Lot near-shore area and provided concept plans for a new lot/launch ramp configuration. However, the OSMB plans assumed very extensive changes to the location of the launch ramp and adjacent docks. The Port is continuing discussions with OSMB about a more modest and less expensive approach, but no resolution has been reached. The FY 2019-20 Proposed Budget includes repairs to curbs in the parking lot, marina electrical, and a ramp repair.
- The FY 2019-20 Proposed Budget assumes continuation of a financial contribution to the Hood River County Sheriff to pay for more frequent waterfront patrols and reimbursement of fueling costs the sheriff's boat at the Fuel Dock during the summer months.

- The last two fiscal year budgets allocated funds for installation of parking meters on Port waterfront streets to increase turnover and create new revenue to help off-set the Port's recreational area maintenance costs. The plan was operational in July 2018. The FY 2018-19 Budget provided funds to install additional meters and cover staff costs associated with enforcement. After only a partial summer of operation, the paid parking performed moderately well. A significant increase in season pass sales occurred and revenue from the new meters was approximately \$80,000. Parking revenue is expected to increase in 2019 with a full year of operations and provide for additional revenues of about \$180,000.

Airport

- The new 10-year Airport Master Plan was approved by the FAA in 2018. This plan provides the priority for future deployment of annual FAA program funds for capital investment in the Airport.
- Two significant additional capital projects are underway at the Airport that will continue to require a major commitment of staff time and Port financial contributions. The primary projects are as follows:
 - Connect VI project-- Engineering for site and infrastructure improvements to expand the North Ramp for a technology and Emergency Response Center, estimated to cost about \$2.2 million is complete. The Port received a \$1.4 million grant under the State's Connect VI program for this project in 2016 and will be responsible for an \$800,000 local match. Half of that match was expected to come from private sources but that is no longer available. The match will be budgeted from Port in-kind work, \$200,000 in tax increment funding which has been received from the Windmaster Urban Renewal District and a \$450,000 allocation in the FY 2019-20 Proposed Budget. The project has been delayed due to wetland permitting issues and is now expected to be under construction by fall 2019.
 - Renovation of the existing North Ramp is also included in the FY 2019-20 Proposed Budget which includes engineering, permitting and local match expenditures. The FAA will cover 90% of project costs.
 - Each of these projects brings cost and schedule risk that could impact the FY 2019-20 budget.
- A substantial increase in airport activity over the past two years resulted in complaints from airport neighbors about constant aircraft noise. Although a "Fly-Friendly" program was implemented, and the primary aviation business modified its operations, noise complaints will likely remain a challenge to some activities and operations and at the Ken Jernstedt Airfield.
- An increase in T-Hangar lease rates was implemented in FY 2018-19 and another increase is expected in the FY 2019-20 Proposed Budget. The Port is taking these steps to ensure that the Airport can maintain a positive operating cash flow.

Administration & Management

- The Port provides medical insurance for all full-time employees and pays 90% of the premium. Under our current insurance policy, premiums would increase by more than 9% in FY 2019-20. The FY 2019-20 Proposed Budget recommends mitigation of this increase by selecting an insurance policy that increases the deductible and the total out-of-pocket expenses to employees. With these changes, the premium increase will be about 5%.
- As with other public agencies in Oregon, the Port's PERS obligation will increase this next fiscal year as required by the PERS mandate of eliminating the unfunded liability of its plan. The primary issue causing the unfunded liability is associated with Tier One recipients who have a guaranteed rate of return on their money match.
- Typically, the Commission considers an increase in annual staff salary associated with annual increase in the Consumer Price Increase (CPI) as measured by the Portland/Vancouver Metropolitan Statistical Area ("MSA"). This year the MSA was discontinued and the Port Commission approved the Consumers Price Index for the Western Region Class B/C as the benchmark rate. The Proposed Budget includes a CPI increase of 2.989% for eligible staff based on the new index. Overall, personnel costs (Wages, PERS, Healthcare, Taxes) are budgeted to increase by 8.2%.
- A single staff turnover occurred in the FY 2018-19. One office intern was retained throughout most of the fiscal year to provide front office desk support and back office administrative support. The stability and the overall quality of the staff is a significant asset to the Port given the continuing high workloads. The demand to meet financial and administrative obligations associated with grants, bridge replacement, tolling technology and financial reporting is creating very significant challenges, but the FY 2019-20 Proposed Budget only assumes a partial amount of resources if the Port of Cascade Locks Tolling Support Agreement is executed and implemented.
- The Port's regional collaboration efforts, primarily carried out through the OneGorge organization, are proposed to remain at current budget levels but with a reduction in staff demands as the coordinator function has now been moved to the Special Projects Manager of the Port of Cascade Locks, and fiscal sponsorship has moved to the Mt. Adams Chamber of Commerce.
- The FY 2019-20 Proposed Budget includes meaningful funding to update the Port's Strategic Business Plan (SBP). The prior SBP was prepared in 2014 and assumed a 5-year lifespan. More importantly, the increased possibility that the existing bridge may be replaced in the next ten years, raises the importance of the Port identifying and implementing steps that will allow the agency to carry out its public mission without the benefit of the bridge asset.
- The FY 2019-20 Proposed Budget also includes funding for conversion of a portion of the garage in the Port Offices to conditioned interior space. This will allow relocation of file

storage areas and an increase in usable space near the front office and increased office productivity.

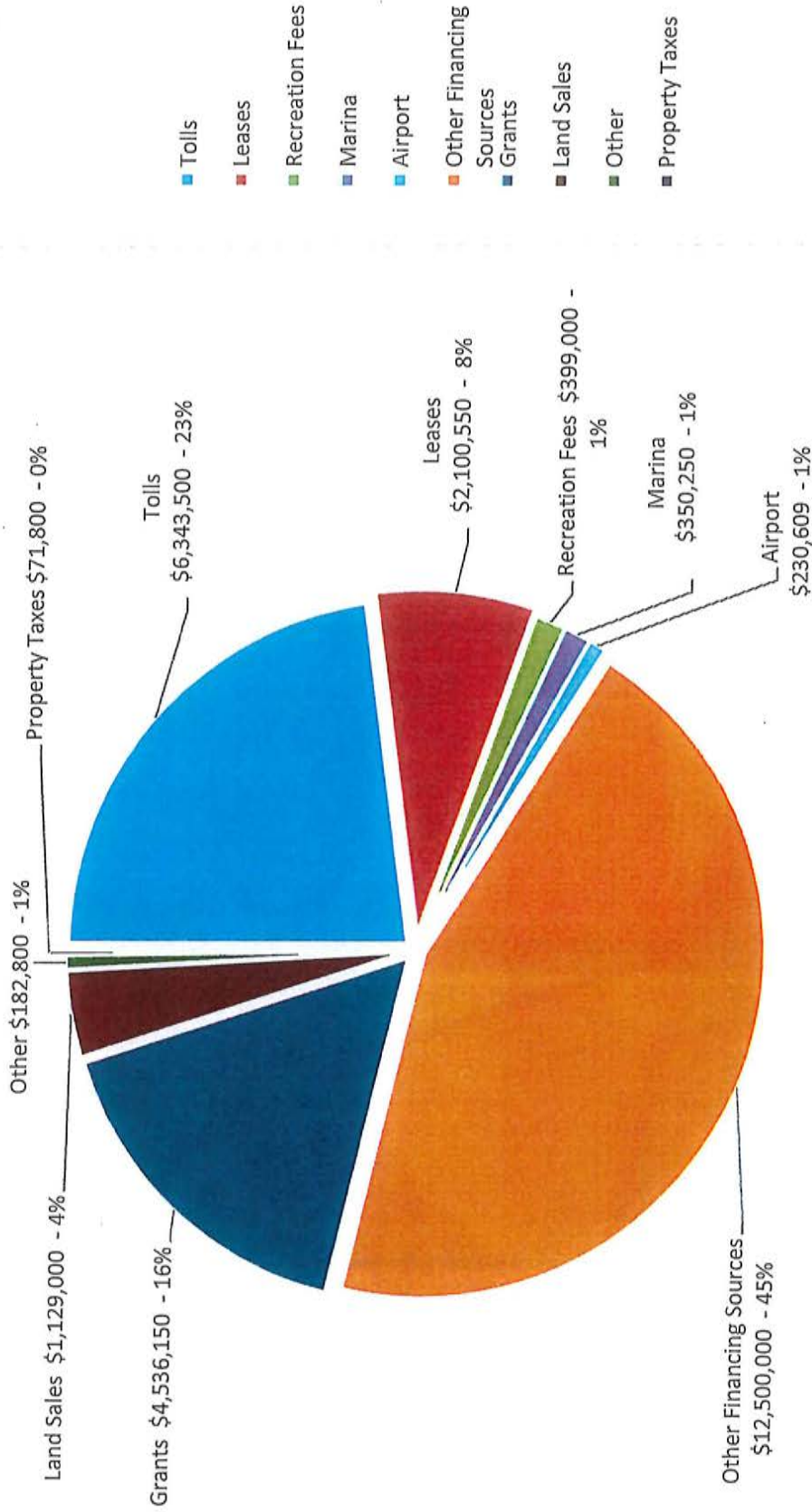
SUMMARY

The FY 2019-20 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2019-20 is expected to bring greater certainty relative to bridge replacement efforts with 75% completion of the FEIS and all the associated technical papers and analytical steps. Yet it will be significant challenge to identify funding for the next phase of pre-development work for a new bridge—including financial modeling, traffic & revenue studies and evaluation governance/ownership structures. If these next phase funding efforts prove unsuccessful, the primary focus for the Port must remain the ongoing maintenance and safe operation of the existing bridge. The next few years does give the Port an important opportunity to re-consider its Strategic Business Plan and to consider reasoned real estate investments and enterprise activities that can lead to enhanced revenue streams in the future.

Following the Budget Committee's review, modification and approval of a Proposed Budget the Commission will conduct a hearing, currently scheduled for June 4, 2019. Any final changes will be included in the adopted budget which will occur June 18, 2019.

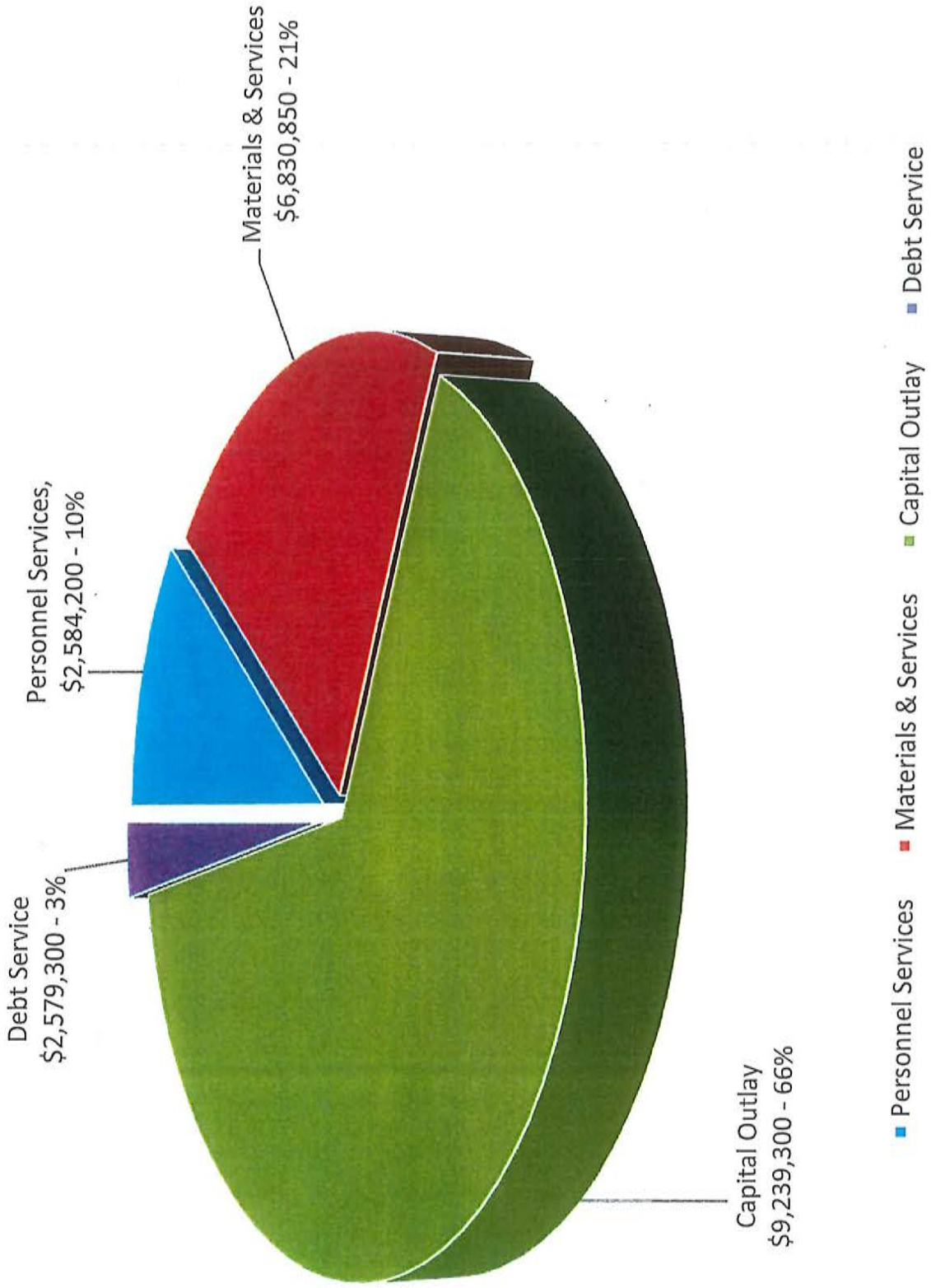
GRAPHS

PORT OF HOOD RIVER
 Schedule of Revenues
 Proposed Budget
 FY 2019-20



Total Revenues - \$27,843,659

PORT OF HOOD RIVER
Schedule of Expenditures
Proposed Budget
FY 2019-20



Total Appropriations - \$26,827,250

BUDGET STATEMENTS

- GENERAL FUND
- REVENUE FUND
- BRIDGE REPAIR & REPLACEMENT FUND

PORT OF HOOD RIVER
GENERAL FUND
BUDGET FOR FISCAL YEAR 2019-20

***** HISTORICAL DATA *****
 * 2 YRS PRIOR * 1YR PRIOR * ADOPTED *
 * FY 2016-17 * FY 2017-18 * FY 2018-19 *
 ***** BUDGET FY 2019-20 *****
 * *PROPOSED * *APPROVED * ADOPTED *

RESOURCE	Cash on Hand	Interest	TOTAL CASH AVAILABLE	Tax Receipts for Current Year	TOTAL TAXES	Grants	Transfers from Revenue Fund	TOTAL RESOURCES	EXPENDITURES	TOTAL PERSONNEL SERVICES	MATERIAL & SERVICES	TOTAL MATERIAL & SERVICES	CAPITAL OUTLAY	TOTAL CAPITAL OUTLAY	TOTAL COMMISSION, OFFICE & PARK	PERSONNEL SERVICES	MATERIALS & SERVICES	CAPITAL OUTLAY	TRANSFERS	TOTAL APPROPRIATIONS	ENDING FUND BALANCE - UNASSIGNED
1																					
2	\$ 132,928	\$ 139,218	\$ 208,250			3,500	579,350	\$ 861,900		175,400	48,550	\$ 471,950		\$ 647,350		\$ 175,400				\$ 647,350	
3	1,622	3,207	2,800							88,300											
4	134,550	142,425	211,050							35,000											
5										46,100											
6	66,882	69,984	68,000																		
7	66,882	69,984	68,000																		
8																					
9	324,565	459,775				3,500															
10																					
11																					
12	\$ 525,997	\$ 672,184	\$ 861,900					\$ 1,052,950				\$ 185,200		\$ 758,150		\$ 185,200				\$ 758,150	
13																					
14																					
15																					
16	6,000	5,850	6,000																		
17	41,036	121,360																			
18	20,557																				
19	25,582	453																			
20	\$ 93,175	\$ 127,663	\$ 175,400					\$ 185,200				\$ 572,950		\$ 758,150		\$ 185,200				\$ 758,150	
21																					
22	48,550	48,550																			
23																					
24																					
25	14,098	25,724																			
26	17,637	26,787																			
27	25,360	36,040																			
28	3,057	2,607																			
29	112,153	127,331																			
30	27,598	13,072																			
31	24,450	28,410																			
32	11,996	20,105																			
33	6,761	3,486																			
34	\$ 291,660	\$ 332,112	\$ 471,950					\$ 572,950				\$ 572,950		\$ 758,150		\$ 185,200				\$ 758,150	
35																					
36																					
37																					
38	\$ 384,835	\$ 459,775	\$ 647,350					\$ 758,150				\$ 572,950		\$ 758,150		\$ 185,200				\$ 758,150	
39																					
40																					
41	\$ 93,175	\$ 127,663	\$ 175,400																		
42	291,660	332,112	471,950																		
43																					
44																					
45	\$ 384,835	\$ 459,775	\$ 647,350					\$ 758,150				\$ 572,950		\$ 758,150		\$ 185,200				\$ 758,150	
46	\$ 141,162	\$ 212,409	\$ 214,550					\$ 294,800				\$ 294,800		\$ 294,800		\$ 185,200				\$ 294,800	

PORT OF HOOD RIVER
GENERAL FUND
SCHEDULE OF MATERIALS AND SERVICES

	Actuals		Budget	
	2016-17	2017-18	2018-19	2019-20
<u>Lease</u>	48,550	48,550	48,550	48,550
<u>Community Benefit Initiative</u>	0	0	5,000	5,000
<u>Utilities</u>				
Electric	-	-	800	800
Gas	-	-	200	200
	-	-	1,000	1,000
<u>Supplies and Other</u>				
Phone/IT	3,202	3,202	2,000	7,500
Copier/Postage	5,634	5,634	3,600	6,000
GorgeNet/web site	369	369	900	900
Election	2,896	2,896	5,000	5,000
Training/Software			4,500	4,500
One Gorge			2,500	-
Audit Filing	300	300	400	400
Notices			600	600
Advertising/Communications	465	465	9,400	4,600
Govt ethics	675	675	500	500
Misc	857	857	6,000	5,000
	14,398	14,398	35,400	35,000
<u>Travel & Meeting</u>	17,637	26,787	28,000	28,000
<u>Dues & Memberships</u>				
Special Districts Assoc of OR	4,000	4,086	4,100	4,100
Gorge Technology Alliance	500	500	500	500
Pacific NW Waterways	6,770	6,640	6,700	6,900
Oregon Public Ports Assn.	4,822	4,570	5,000	4,900
Rotary Club HR	619	897	1,100	1,200
Oregon Economic Dev. Assn.	250	250	250	250
Oregon Ethics Commission	475	570	600	600
One Gorge	2,500	5,000	2,500	2,500
Oregon Purchasing Dues		500	500	500
Gorge Sailing/WAAAM/Other	250	750	1,000	1,000
Oregon Airport Mgmt Assn.			500	500
Mid-Columbia Economic	1,760	1,936	2,000	2,200
GASB/OGFOA	605	465	500	500
Mid-Columbia Economic	1,000	1,000	1,000	1,000
Oregon Rail User's League	500	500	500	500
IBTTA (2017 and 2018)		7,216	5,000	6,000
HR Chamber/DBA/Other	750	600	3,050	2,050
	24,801	35,480	30,700	31,100
<u>Insurance</u>				
General Liability	2,214	1,629	2,700	2,700
Workers Comp	240	240	400	400
Public Emp	415	322	500	500
Treasurer Bond	188	415	400	400
	3,057	2,606	4,000	4,000
<u>Professional Services</u>				
Federal Govt Affairs	62,653	43,781	90,000	90,000
State Govt Affairs	49,500	71,088	84,000	84,000
IT	3,152	2,116	8,000	8,000
Other	5,500	10,346	25,000	125,000
Legal	14,746	8,872	30,000	30,000
Retainer	4,200	4,200	5,000	5,000
	139,751	140,403	242,000	342,000
<u>Audit</u>				
Regular	24,150	28,410	26,000	29,000
Fed Single/Pension	-	-	12,000	10,000
	24,150	28,410	38,000	39,000
<u>Miscellaneous</u>				
Newsletters	11,997	20,105	24,500	18,000
Press Releases/Advertisements	6,761	3,486	14,000	15,000
	18,758	23,591	38,500	33,000
Total General Fund	\$ 291,102	\$ 320,225	\$ 471,150	\$ 566,650

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

FORM LB 20

HISTORICAL DATA		ADOPTED BUDGET		ADOPTED BUDGET		BUDGET FY 2019-20	
2YRS PRIOR FY 2016-17	1YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	ADOPTED BUDGET FY 2018-19	PROPOSED	APPROVED	ADOPTED	
1	2	3	4	5	6	7	8
\$ 6,787,244	\$ 7,009,347	\$ 7,835,000	\$ 7,835,000	\$ 7,835,000			
79,180	106,595	111,500	111,500	150,000			
\$ 6,866,424	\$ 7,115,942	\$ 7,946,500	\$ 7,946,500	\$ 7,985,000			
CASH ON HAND-UNRESTRICTED							
AVAILABLE CASH ON HAND (CASH BASIS)							
INTEREST							
TOTAL CASH AVAILABLE							
TOLL BRIDGE							
6	7	8	9	10	11	12	13
\$ 4,014,985	\$ 4,953,775	\$ 6,260,000	\$ 6,260,000	\$ 6,260,000			
10,000	5,050	10,000	10,000	12,500			
-	-	70,000	70,000	70,000			
16,030	5,000	1,000	1,000	1,000			
\$ 4,041,015	\$ 4,963,825	\$ 6,341,000	\$ 6,341,000	\$ 6,343,500			
INDUSTRIAL BUILDINGS							
Big 7 Building							
15	16	17	18	19	20	21	22
195,596	265,731	284,500	284,500	295,800			
58,212	64,878	66,200	66,200	72,000			
19,973	18,714	20,000	20,000	28,000			
\$ 273,781	\$ 349,323	\$ 370,700	\$ 370,700	\$ 395,800			
TOTAL BIG 7 BUILDING							
Jensen Property							
20	21	22	23	24	25	26	27
336,022	345,316	357,600	357,600	362,900			
84,290	90,427	86,500	86,500	103,000			
42,345	41,004	43,300	43,300	42,800			
\$ 462,657	\$ 476,747	\$ 487,400	\$ 487,400	\$ 508,700			
TOTAL JENSEN PROPERTY							
Maritime Building							
27	28	29	30	31	32	33	34
197,091	184,591	149,000	149,000	152,400			
37,352	34,464	36,000	36,000	32,000			
15,619	15,690	16,000	16,000	16,500			
\$ 250,062	\$ 234,745	\$ 5,251,000	\$ 5,251,000	\$ 200,900			
TOTAL MARITIME BUILDING							
Halvard Building							
33	34	35	36	37	38	39	40
213,013	220,154	228,100	228,100	242,100			
135,448	154,826	155,000	155,000	177,000			
57,360	59,072	58,000	58,000	60,800			
19,550	19,550	19,550	19,550	-			
\$ 425,371	\$ 453,602	\$ 460,650	\$ 460,650	\$ 479,900			
TOTAL HALYARD BUILDING							
Expo Center							
41	42	43	44	45	46	47	48
7,400	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
\$ 7,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPO CENTER							
Timber Incubator Property							
43	44	45	46	47	48	49	50
70,375	71,050	75,300	75,300	78,300			
6,758	8,288	8,600	8,600	10,000			
7,291	7,548	7,200	7,200	7,300			
\$ 84,424	\$ 86,886	\$ 91,100	\$ 91,100	\$ 95,600			
TOTAL TIMBER INCUBATOR PROPERTY							
Wasco Street Business Park							
49	50						
151,880	157,467	167,400	167,400	168,700			
24,826	26,317	27,100	27,100	28,000			

FORM LB 20
PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2019-20		
2YRS PRIOR FY 2016-17	1YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	RESOURCE DESCRIPTION	PROPOSED	APPROVED	ADOPTED
51	23,178	24,619	23,500	27,900		
52	199,884	208,403	218,000	224,600		
53						
54						
55						
56			1,424,400	1,129,000		
57			1,424,400	1,129,000		
58	1,703,579	1,809,706	8,303,250	3,034,500		
59						
60						
61						
62	42,467	44,798	45,200	46,100		
63						
64		24,195				
65	42,467	58,993	45,200	46,100		
66						
67	67,291	69,095	73,100	75,300		
68	11,249	9,892	11,300	14,000		
69	10,089	8,298	11,000	10,100		
70						
71	88,629	87,285	95,400	99,400		
72						
73	48,626	48,550	48,550	48,550		
74	752		1,000	1,000		
75	49,378	48,550	49,550	49,550		
76	180,474	204,828	190,150	195,050		
77						
78						
79			600	900		
80				12,500,000		
81	3,650	3,150	1,500	2,500		
82						
83		6,279	207,500	180,000		
84	252,498	341,462				
85	256,148	350,891	209,600	12,683,400		
86						
87						
88						
89	69,490	96,456	75,000	109,100		
90	40,494	45,319	42,000	42,000		
91	12,733	9,832	8,300	9,800		
92	16,730	21,325	17,000	21,300		
93	139,447	172,932	142,300	182,200		
94						
95	7,669	8,495	7,600	8,500		
96	5,170	4,288	5,100	4,300		
97		9,000				
98	12,839	12,783	21,700	12,800		
99						
100	6,518	6,693	6,600	6,800		

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

FORM LB 20

HISTORICAL DATA		BUDGET FY 2018-19		BUDGET FY 2019-20		
2YRS PRIOR FY 2016-17	1YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	RESOURCE DESCRIPTION	PROPOSED	APPROVED	ADOPTED
600	602	600	UTILITIES	600		
1,394	1,430	1,500	TAXES	1,500		
2,914	4,936	3,000	CONCESSIONS/OTHER	4,900		
3,114	4,319	3,100	SHOWERS	4,300		
3,075	2,475	3,000	SPECIAL EVENTS	2,500		
\$ 17,615	\$ 20,455	\$ 17,800	TOTAL MARINA PARK	\$ 20,600	\$ -	\$ -
\$ 169,901	\$ 206,170	\$ 181,800	TOTAL WATERFRONT RECREATION	\$ 215,600	\$ -	\$ -
109			**MARINA**			
110	190,287	202,800	MOORAGE SLIP LEASE INCOME	214,900		
111	82,057	84,900	MOORAGE ASSESSMENT	84,900		
112	7,050	7,050	STATE MARINE BOARD	7,050		
113	42,741	43,900	REIMBURSABLE UTILITIES	28,000		
114	9,311	10,450	MISCELLANEOUS-Transient dock	10,450		
115	10,650	11,000	CRUISE SHIPS	12,000		
116	6,961	9,000	GRANT			
\$ 349,057	\$ 338,780	\$ 369,100	TOTAL MARINA	\$ 357,300	\$ -	\$ -
119			AIRPORT			
120	106,236	120,500	T-HANGARS LEASES INCOME	126,500		
121	31,226	26,700	HANGAR 1 LEASE INCOME	28,300		
122	19,484	21,700	HANGAR LEASE INCOME	23,509		
123	18,635	17,600	LAND LEASES	17,600		
124	15,150	14,700	REIMBURSED UTILITIES	30,000		
125	3,742	5,000	PROPERTY TAX	3,700		
126	191,011	1,057,300	GRANT	2,464,800		
127			LOANS			
128	1,392	1,000	MISCELLANEOUS	1,000		
\$ 386,876	\$ 1,479,191	\$ 1,264,500	TOTAL AIRPORT	\$ 2,695,409	\$ -	\$ -
131			GENERAL			
132			ADMINISTRATION GRANTS			
133	2,700	2,500	EMPLOYEE MEDICAL	2,500		
134			MISCELLANEOUS	6,000		
135	12,981	9,494				
\$ 15,681	\$ 9,494	\$ 8,500	TOTAL GENERAL	\$ 8,500	\$ -	\$ -
\$ 13,969,155	\$ 16,478,827	\$ 24,814,400	TOTAL RESOURCES	\$ 33,518,259	\$ -	\$ -

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		ADOPTED BUDGET	
2YRS PRIOR	1 YR PRIOR	2018-19	2019-20
FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
580,251	593,412	678,500	
205,577	246,383	279,400	
785,828	839,795	957,900	

EXPENDITURES		BUDGET FY 2019-20	
DESCRIPTION	PROPOSED	APPROVED	ADOPTED
TOLL BRIDGE			
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
ALL UTILITIES			
FIXED MAINTENANCE			
INSURANCE			
PROFESSIONAL SERVICES -Other			
PROFESSIONAL SERVICES -Legal			
CREDIT CARD PROCESSING			
TRANSPONDER WRITE-OFF			
MISCELLANEOUS REPAIRS & PURCHASES			
TOTAL MATERIALS & SERVICES			
CAPITAL OUTLAY			
CAPITAL PURCHASE			
TOTAL CAPITAL OUTLAY			
TOTAL TOLL BRIDGE			

1			
2			
3	580,251	593,412	678,500
4	205,577	246,383	279,400
5	785,828	839,795	957,900
6			
7	18,027	17,168	20,000
8	23,773	41,197	51,000
9	258,928	265,834	270,100
10	129,535	155,674	159,000
11	26,220	6,811	20,000
12	69,266	103,446	110,000
13	29,588	8,602	45,000
14	15,730	53,379	1,105,000
15	571,067	652,111	1,780,100
16			
17	637,332	197,498	457,000
18	637,332	197,498	457,000
19	1,994,227	1,689,404	3,195,000

1			
2			
3	771,600		
4	334,300		
5	1,105,900		
6			
7	24,000		
8	50,000		
9	270,100		
10	194,000		
11	20,000		
12	200,000		
13	35,000		
14	179,000		
15	972,100		
16			
17	321,500		
18	321,500		
19	2,399,500		

INDUSTRIAL BUILDINGS

Big 7 Building		***Jensen Property***	
PERSONNEL SERVICES	WAGES & SALARIES	TAXES & BENEFITS	TOTAL PERSONNEL SERVICES
21			
22	31,112	33,185	35,700
23	12,445	14,875	17,600
24	43,557	48,060	53,300
25			
26	61,370	66,462	68,000
27	23,895	29,303	36,000
28	8,581	9,275	9,400
29	19,502	19,496	20,300
30		1,152	1,000
31	560	400	2,000
32	21,087	25,627	30,000
33	134,995	151,715	166,700
34			
35	34,992	9,132	280,000
36	34,992	9,132	280,000
37	213,544	208,907	509,000

20			
21			
22	37,200		
23	19,000		
24	56,200		
25			
26	73,000		
27	20,000		
28	12,000		
29	28,400		
30	3,000		
31	30,000		
32	169,400		
33			
34	136,000		
35	136,000		
36	367,600		

38			
39			
40	32,878	40,495	42,900
41	13,381	17,880	21,100
42	46,259	58,375	64,000
43			
44	94,977	99,515	104,000
45	10,117	11,010	10,000
46	5,593	5,870	6,000
47	42,151	43,061	44,000
48	4,898	1,262	11,000
49	40	591	1,000
50	5,581	6,002	7,000
51	163,357	167,311	183,000

37			
38			
39			
40	42,800		
41	21,500		
42	64,300		
43			
44	111,000		
45	22,000		
46	7,400		
47	44,600		
48	5,000		
49	25,000		
50	7,000		
51	222,000		

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20	
2YRS PRIOR FY 2016-17	1 YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	DESCRIPTION
52	16,355	265,679	54,000
53	16,355	265,679	54,000
54	144,942	145,002	145,000
55	144,942	145,002	145,000
56	370,913	636,367	446,000
57			
58			
59			
60			
61	28,763	26,085	26,700
62	11,389	11,731	12,900
63	40,152	37,816	39,600
64			
65	42,690	38,074	45,000
66	11,536	6,100	10,000
67	3,661	3,966	4,100
68	15,521	15,770	17,500
69	2,800	8,402	5,000
70	-	520	3,000
71	5,132	5,736	8,000
72	81,340	78,568	92,600
73			
74			5,010,000
75			5,010,000
76	121,492	116,384	5,142,200
77			
78			
79	41,795	42,800	41,900
80	16,439	18,863	20,600
81	58,234	61,663	62,500
82			
83	134,654	154,134	166,000
84	22,133	14,435	20,000
85	3,225	3,430	3,600
86	56,111	57,300	60,000
87	901	3,797	1,000
88	60	1,400	2,000
89	4,877	3,591	7,000
90	221,961	238,087	259,600
91			
92	32,718	-	10,000
93	32,718	-	10,000
94	312,913	299,750	332,100
95			
96			
97			
98			
99			
100	1,480	-	-
101			
102			
103	3,461	-	-

EXPENDITURES		BUDGET FY 2019-20	
DESCRIPTION	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY			
CAPITAL PURCHASES	262,000		
TOTAL CAPITAL OUTLAY	262,000		
DEBT SERVICE			
PRINCIPAL & INTEREST	145,000		
TOTAL DEBT SERVICE	145,000		
TOTAL JENSEN PROPERTY	693,300		
Maritime Building			
PERSONNEL SERVICES			
WAGES & SALARIES	26,800		
TAXES & BENEFITS	13,600		
TOTAL PERSONNEL SERVICES	40,400		
MATERIALS & SERVICES			
ALL UTILITIES	39,000		
FIXED MAINTENANCE	10,000		
INSURANCE	4,900		
PROPERTY TAX	16,600		
PROFESSIONAL SERVICES-Design & Engineering	5,000		
PROFESSIONAL SERVICES-Legal	5,000		
MISCELLANEOUS REPAIRS & PURCHASES	8,000		
TOTAL MATERIALS & SERVICES	88,500		
CAPITAL OUTLAY			
CAPITAL PURCHASES	15,000		
TOTAL CAPITAL OUTLAY	15,000		
TOTAL MARITIME BUILDING	143,900		
Halvard Building			
PERSONNEL SERVICES			
WAGES & SALARIES	41,400		
TAXES & BENEFITS	21,100		
TOTAL PERSONNEL SERVICES	62,500		
MATERIALS & SERVICES			
ALL UTILITIES	177,000		
FIXED MAINTENANCE	22,000		
INSURANCE	4,500		
PROPERTY TAX	60,800		
PROFESSIONAL SERVICES-Design & Engineering	5,000		
PROFESSIONAL SERVICES-Legal	5,000		
MISCELLANEOUS REPAIRS & PURCHASES	8,000		
TOTAL MATERIALS & SERVICES	282,300		
CAPITAL OUTLAY			
CAPITAL PURCHASES	28,000		
TOTAL CAPITAL OUTLAY	28,000		
TOTAL HALYARD BUILDING	372,800		
Expo Center			
PERSONNEL SERVICES			
WAGES & SALARIES			
TAXES & BENEFITS			
TOTAL PERSONNEL SERVICES			
MATERIALS & SERVICES			
ALL UTILITIES			
FIXED MAINTENANCE			
INSURANCE			

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA				EXPENDITURES		
2YRS PRIOR	1 YR PRIOR	ADOPTED	DESCRIPTION	PROPOSED	APPROVED	ADOPTED
FY 2016-17	FY 2017-18	FY 2018-19				
155	752	873	ALL UTILITIES			1,000
156	959	826	FIXED MAINTENANCE			5,000
157	602	590	INSURANCE			900
158	1,593	7,385	PROFESSIONAL SERVICES-Design & Engineering			5,000
159	5,298	15,885	PROFESSIONAL SERVICES-Legal			10,000
160	293	-	MISCELLANEOUS REPAIRS & PURCHASES			3,000
161	9,497	25,559	TOTAL MATERIALS & SERVICES			24,900
162			CAPITAL OUTLAY			-
163	224,716	275,070	CAPITAL PURCHASES			154,000
164	224,716	275,070	TOTAL CAPITAL OUTLAY			154,000
165	140,177	141,256	PRINCIPAL & INTEREST			-
166	140,177	141,256	TOTAL DEBT SERVICE			-
167	403,220	484,112	TOTAL HANEL LOWER MILLS			215,400
168	1,641,231	1,953,635	TOTAL INDUSTRIAL BUILDINGS			2,111,000
169			COMMERCIAL BUILDINGS			-
170			***State DMV Office Building***			-
171			PERSONNEL SERVICES			-
172	18,524	16,565	WAGES			16,400
173	7,311	7,451	BENEFITS			8,200
174	25,835	24,016	TOTAL PERSONNEL SERVICES			24,600
175			MATERIALS & SERVICES			-
176	6,690	6,740	ALL UTILITIES			11,000
177	2,026	4,946	FIXED MAINTENANCE			7,000
178	843	985	INSURANCE			1,500
179	1,457	1,492	PROPERTY TAX			2,000
180	-	442	PROFESSIONAL SERVICES-Design & Engineering			1,000
181	-	500	PROFESSIONAL SERVICES-Legal			1,000
182	20,570	20,848	MISCELLANEOUS REPAIRS & PURCHASES			24,000
183	31,586	35,453	TOTAL MATERIALS & SERVICES			47,500
184			CAPITAL OUTLAY			-
185	37,546	23,147	CAPITAL PURCHASES			10,000
186	37,546	23,147	TOTAL CAPITAL OUTLAY			10,000
187	94,967	82,616	TOTAL STATE DMV OFFICE BUILDING			82,100
188			***Marina Office Building***			-
189			PERSONNEL SERVICES			-
190	25,130	24,237	WAGES			25,900
191	10,037	10,779	BENEFITS			13,300
192	35,167	35,016	TOTAL PERSONNEL SERVICES			39,200
193			MATERIALS & SERVICES			-
194	12,084	10,841	ALL UTILITIES			18,000
195	5,109	7,698	FIXED MAINTENANCE			8,000
196	1,747	2,331	INSURANCE			3,400
197	10,391	10,636	PROPERTY TAX			12,300
198	-	442	PROFESSIONAL SERVICES-Design & Engineering			1,000
199	-	720	PROFESSIONAL SERVICES-Legal			1,000
200	5,432	6,411	MISCELLANEOUS REPAIRS & PURCHASES			8,000
201	34,763	39,079	TOTAL MATERIALS & SERVICES			51,700
202			CAPITAL OUTLAY			-
203	13,893	35,090	CAPITAL PURCHASES			13,000
204	13,893	35,090	TOTAL CAPITAL OUTLAY			13,000
205	83,823	109,185	TOTAL MARINA OFFICE BUILDING			103,900

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20	
2YRS PRIOR FY 2016-17	1 YR PRIOR FY 2017-18	PROPOSED	APPROVED
		ADOPTED	
		BUDGET	
		FY 2018-19	
206			
207			
208	15,286	21,732	25,100
209	5,810	9,605	12,300
210	\$ 21,096	\$ 31,337	\$ 37,400
211			
212	7,902	7,283	9,000
213	7,891	6,719	8,000
214	2,242	1,976	2,100
215	4,750	2,397	1,000
216	-	-	500
217	1,413	6,884	5,000
218	\$ 24,198	\$ 25,259	\$ 25,600
219			
220			100,000
221			100,000
222	\$ 45,294	\$ 56,596	\$ 163,000
223	\$ 224,084	\$ 248,397	\$ 339,700
224			
225			
226	31,013	27,067	52,300
227	12,213	12,239	16,600
228	\$ 43,226	\$ 39,306	\$ 70,900
229			
230			
231	1,114	614	7,000
232	911	729	900
233	28,666	5,315	80,000
234	-	19,843	46,000
235	1,734	20,362	46,000
236	1,000	23,076	9,500
237	\$ 33,425	\$ 69,939	\$ 189,400
238			
239		81,283	45,000
240		81,283	45,000
241			
242			
243			
244	\$ 76,651	\$ 190,528	\$ 305,300
245			
246			
247			
248	69,971	60,312	92,300
249	20,159	19,709	30,400
250	\$ 90,130	\$ 80,021	\$ 122,700
251			
252	16,108	16,268	19,000
253	7,062	10,803	12,000
254	1,802	2,576	2,800
255	5,599	235	17,000
256	100	-	1,000
257	6,182	16,768	11,000

Port Office

PERSONNEL SERVICES	
WAGES	
BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICE	
ALL UTILITIES	
FIXED MAINTENANCE	
INSURANCE	
PROFESSIONAL SERVICES-Design & Engineering	
PROFESSIONAL SERVICES-Legal	
MISCELLANEOUS REPAIRS & PURCHASES	
TOTAL MATERIALS & SERVICES	
CAPITAL OUTLAY	
CAPITAL PURCHASES	
TOTAL CAPITAL OUTLAY	
TOTAL PORT OFFICE BUILDING	
TOTAL COMMERCIAL BUILDINGS	

WATERFRONT INDUSTRIAL LAND

PERSONNEL SERVICES	
WAGES	
BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	
INSURANCE	
PROFESSIONAL SERVICES-Design/Misc	
PROFESSIONAL SERVICES-Parking/Security	
PROFESSIONAL SERVICES-Legal	
MISCELLANEOUS REPAIRS & PURCHASES	
TOTAL MATERIAL & SERVICES	
CAPITAL OUTLAY	
CAPITAL PURCHASE	
TOTAL CAPITAL OUTLAY	
DEBT SERVICE	
PRINCIPAL & INTEREST	
TOTAL DEBT SERVICE	
TOTAL WATERFRONT INDUSTRIAL LAND	

Event Site

PERSONNEL SERVICES	
WAGES	
BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	
INSURANCE	
PROFESSIONAL SERVICES-Design & Engineering	
PROFESSIONAL SERVICES-Legal	
MISCELLANEOUS REPAIRS & PURCHASES	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2019-20		
2 YRS PRIOR	1 YR PRIOR	ADOPTED	BUDGET	PROPOSED	APPROVED	ADOPTED
FY 2016-17	FY 2017-18	FY 2018-19				
258 \$	36,853 \$	46,650 \$	62,800			
259						
260	35,241	11,120	45,000			
261 \$	35,241 \$	11,120 \$	45,000			
262 \$	162,224 \$	137,791 \$	230,500			
263						
264						
265	30,922	28,829	35,400			
266	10,951	13,315	15,800			
267 \$	41,873 \$	42,144 \$	51,200			
268						
269	8,545	5,686	8,000			
270	4,175	6,127	4,000			
271	6,091	10,058	10,000			
272	1,010	-	1,000			
273	1,716	40	3,000			
274	5,185	-	5,400			
275	4,731	13,338	3,600			
276 \$	31,453 \$	35,249 \$	35,000			
277						
278	-	2,500	113,000			
279 \$	- \$	2,500 \$	113,000			
280 \$	73,326 \$	79,893 \$	199,200			
281						
282						
283	111,860	98,212	124,700			
284	41,848	43,312	50,600			
285 \$	153,708 \$	141,524 \$	175,300			
286						
287	10,202	10,638				
288	44,548	12,598	20,000			
289	1,971	2,535	2,800			
290	1,351	1,387	1,600			
291	20,877	351	13,000			
292	320	20	500			
293	3,273	8,025	8,000			
294 \$	82,542 \$	35,554 \$	45,900			
295						
296	26,134	15,039	65,000			
297 \$	26,134 \$	15,039 \$	65,000			
298 \$	262,384 \$	192,117 \$	286,200			
299 \$	497,934 \$	409,801 \$	715,900			
300						
301						
302	97,262	92,154	102,500			
303	37,055	44,547	51,900			
304 \$	134,317 \$	136,701 \$	154,400			
305						
306	31,362	25,670	34,000			
307	28,789	29,505	29,000			
308	12,709	7,473	10,000			
309	5,675	8,566	10,000			

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

EXPENDITURES
DESCRIPTION

HISTORICAL DATA

2 YRS PRIOR
FY 2016-17

1 YR PRIOR
FY 2017-18

ADOPTED
BUDGET
FY 2018-19

BUDGET FY 2019-20

	2 YRS PRIOR FY 2016-17	1 YR PRIOR FY 2017-18	ADOPTED BUDGET FY 2018-19	BUDGET FY 2019-20
310	2,369	2,080	6,000	5,000
311	16,236	16,358	20,000	20,000
312	97,140	89,652	109,000	107,100
313				
314	45,924	22,374	130,000	50,000
315	45,924	22,374	130,000	50,000
316				
317	96,896	95,073	94,500	92,500
318	96,896	95,073	94,500	92,500
319	374,277	343,800	487,900	404,500
320	374,277	343,800	487,900	404,500
321				
322				
323	60,291	88,494	103,800	103,000
324	23,585	41,037	48,900	50,100
325	83,876	129,531	152,700	153,100
326				
327	37,068	34,775		41,000
328	54,085	38,066	60,000	55,000
329	8,129	9,128	10,000	11,000
330	3,703	3,751	6,000	4,000
331	10,281	8,874	10,000	10,000
332	60,027	12,905	30,000	20,000
333	3,615	15,673	15,000	15,000
334	176,908	123,172	131,000	156,000
335				
336	300,438	1,993,951	1,606,300	3,599,900
337	300,438	1,993,951	1,606,300	3,599,900
338				
339				
340				
341	561,222	2,246,654	1,890,000	3,909,000
342	561,222	2,246,654	1,890,000	3,909,000
343				
344				
345				
346	2,840		2,200	25,000
347	2,840		2,200	21,300
348				46,300
349	37,631	54,967	95,000	95,000
350	338	1,077	1,000	1,000
351	1,929	1,579	4,000	2,000
352	8,872		33,000	33,000
353	51,779	19,670	78,000	28,000
354	16,050	18,628	34,000	84,000
355			2,000	2,000
356	7,465	9,829	18,000	18,000
357	124,064	105,750	265,000	263,000
358				
359	14,786	109,278	20,000	103,600
360	14,786	109,278	20,000	103,600
361	141,690	215,028	312,200	412,900

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2019-20

HISTORICAL DATA		BUDGET FY 2019-20	
2YRS PRIOR	1 YR PRIOR	PROPOSED	APPROVED
FY 2016-17	FY 2017-18		ADOPTED

EXPENDITURES		BUDGET FY 2019-20	
DESCRIPTION	ADOPTED	PROPOSED	APPROVED
	BUDGET		ADOPTED
	FY 2018-19		

MAINTENANCE		BUDGET FY 2019-20	
PERSONNEL SERVICES	ADOPTED	PROPOSED	APPROVED
WAGES & SALARIES	BUDGET		ADOPTED
TAXES & BENEFITS	FY 2018-19		

TOTAL OPERATIONS EXPENDITURES		BUDGET FY 2019-20	
DESCRIPTION	ADOPTED	PROPOSED	APPROVED
	BUDGET		ADOPTED
	FY 2018-19		

TOTAL OPERATIONS EXPENDITURES		BUDGET FY 2019-20	
DESCRIPTION	ADOPTED	PROPOSED	APPROVED
	BUDGET		ADOPTED
	FY 2018-19		

APPROPRIATIONS		BUDGET FY 2019-20	
PERSONNEL SERVICES	ADOPTED	PROPOSED	APPROVED
MATERIALS & SERVICES	BUDGET		ADOPTED
CAPITAL OUTLAY	FY 2018-19		

TOTAL APPROPRIATIONS		BUDGET FY 2019-20	
DESCRIPTION	ADOPTED	PROPOSED	APPROVED
	BUDGET		ADOPTED
	FY 2018-19		

PORT OF HOOD RIVER
BRIDGE REPAIR & REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2019-20

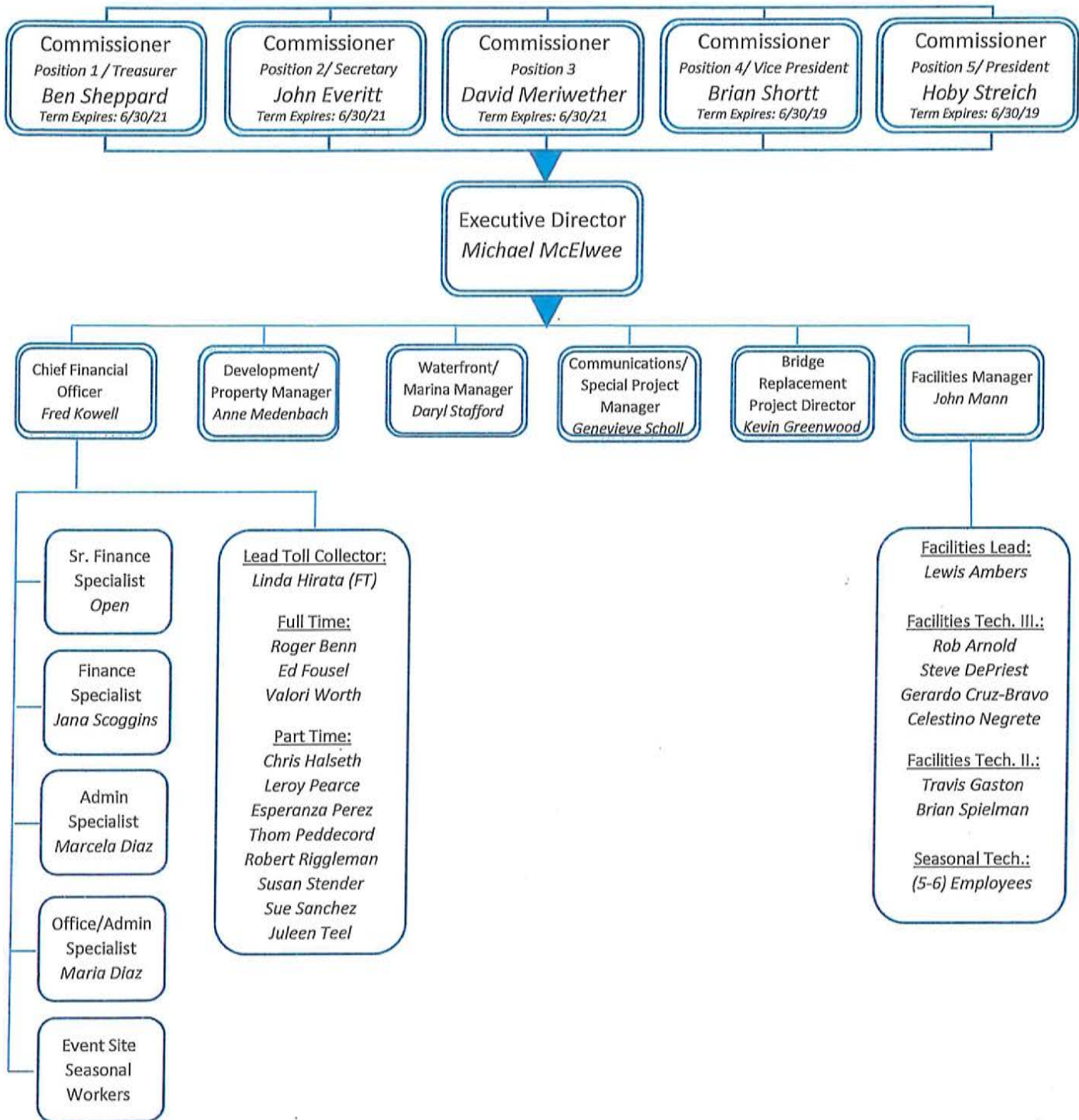
HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2019-20	
	FY 2016-17	FY 2017-18	FY 2018-19	PROPOSED	APPROVED
1					
2	1,256,074	1,266,706	1,286,100	1,286,100	
3	10,631	18,324	18,000	18,000	
4		265,399	2,379,900	2,060,800	
5	130,000				
6	1,396,705	1,550,429	3,684,000	3,364,900	
7					
8					
9	1,014,070	281,000	281,000	734,300	
10		1,052,302	1,910,000	1,981,000	
11	1,014,070	1,333,302	2,191,000	2,715,300	
12	2,410,775	2,883,731	5,875,000	6,080,200	
13					
14					
15	27,552	59,475	41,300	48,100	
16	10,130	33,342	18,800	23,200	
17		50,346	143,800	141,900	
18		13,896	60,100	63,200	
19	37,682	157,059	264,000	276,400	
20					
21		40,000	40,000	20,000	
22	2,063	604	700	700	
23	33,503	5,033	75,000	55,000	
24	7,445	1,240	10,000	30,000	
25	272	1,082	330,000	30,000	
26					
27	55,195	165	80,000	70,000	
28	7,240	38,614	20,000	14,000	
29		167,597	385,000	280,000	
30			1,651,000	1,481,000	
31	43	21,796	40,000	50,000	
32	105,761	236,131	2,631,700	2,030,700	
33					
34	307,674	528,244	749,000	488,000	
35	307,674	528,244	749,000	488,000	
36					
37	692,952	677,267	486,000		
38	692,952	677,267	486,000		
39	1,144,069	1,598,701	4,130,700	2,795,100	
40					
41					
42			500,000	500,000	
43	1,144,069	1,598,701	4,630,700	3,295,100	
44					
45	1,266,706	1,285,030	1,244,300	2,785,100	(500,000)
46					
47					
48	37,682	157,059	264,000	276,400	
49	105,761	236,131	2,631,700	2,030,700	
50	307,674	528,244	749,000	488,000	
51	692,952	677,267	486,000		
52					
53			500,000	500,000	
54	1,144,069	1,598,701	4,630,700	3,295,100	
55					
56	566,706	585,030	544,300	734,300	
57	2,410,775	2,883,731	5,875,000	6,080,200	(500,000)

ORGANIZATION CHART

PORT OF HOOD RIVER

Organization Chart

FY 2019-20



PERSONNEL SUMMARY AND COMPARISON

PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2019-20

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

	Wages	
Budget - FY 2018-19	\$	1,819,000
Cost of Living Index	54,400	2.99%
Compensation Step Increases	57,300	3.15%
Budget - FY 2019-20	\$	1,930,700
<i>Percent increase compared to budget FY 2018-19</i>		<i>6.1%</i>

BENEFITS

- PERS increase of 7.7% due to unfunded pension liability and the rate increase for FY 2019-21 to assist in the reduction of the liability.
- Healthcare increased by 3.8% as compared against the prior year budget due mainly to increases in healthcare premiums. Staff pay 10% of the premium cost with the Port self-insuring \$750 of the \$1,500 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same

	Taxes and Benefits	
Budget - FY 2018-19	\$	765,200
<i><u>Changes to Taxes and Benefits:</u></i>		
PERS	59,300	7.7%
Healthcare	29,000	3.8%
Taxes and Unemployment	11,300	1.5%
Budget - FY 2019-20	\$	864,800
		13.0%

NUMBER OF EMPLOYEES BY DEPARTMENT

	FY 2018-19			FY 2019-20		
	Office	Facilities	Toll Booth	Office	Facilities	Toll Booth
Full-Time	9.0	8.0	4.0	9.0	8.0	4.0
Part-Time	1.0	-	8.0	1.0	-	8.0
Seasonal	5.0	5.0	-	5.0	6.0	-
FTE *	10.3	9.7	8.8	10.8	9.7	8.9
Total FTE	<u>28.8</u>			<u>29.4</u>		

* Adjusted for Intern Hours

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

TOTAL PERSONNEL AND BENEFITS

FY 2018-19	\$ 2,584,200
FY 2019-20	\$ 2,795,500
Percent Increase	<u>8.2%</u>

	Actual		Budget	
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
General Fund	\$ 93,175	\$ 127,663	\$ 175,400	\$ 185,200
Revenue Fund	1,709,389	1,824,120	2,144,800	2,333,900
Bridge Repair & Replacement Fund	37,682	157,059	264,000	276,400
All Funds	<u>\$ 1,840,246</u>	<u>\$ 2,108,842</u>	<u>\$ 2,584,200</u>	<u>\$ 2,795,500</u>
Percent over Prior Year	10.7%	14.6%	22.5%	8.2%

PERS CONTRIBUTION RATES

	<u>Tier 1/2</u>	<u>Tier 3</u>
PERS FY 2017-19	16.39%	11.47%
PERS FY 2019-21	19.13%	14.02%
PERS Rate Increase as a %	16.7%	22.2%

**SCHEDULE OF CAPITAL IMPROVEMENTS AND
OTHER FUNDING SOURCES**

PORT OF HOOD RIVER
 Schedule of Capital Improvements and Grants or Other Funding
 For the FY 2019-20

Description	Capital Outlay	Grant/Other Funding
BIG 7		
Tenant Improvements - Placeholder	\$ 30,000	
HVAC	\$ 20,000	
Parking/Landscaping	\$ 36,000	
Roof -Prior Yr	\$ 50,000	
Sub-Total Big 7	\$ 136,000	\$0
Maritime Building		
Placeholder	\$ 15,000	
Sub-Total Maritime Building	\$ 15,000	\$ -
Waterfront Infrastructure		
Placeholder - Purchase	\$ 11,000,000	\$11,000,000
Placeholder - Infrastructure Contingency	\$ 1,500,000	\$1,500,000
Sub-Total Waterfront Infrastructure	\$ 12,500,000	\$12,500,000
Halyard Building		
Placeholder - TI	\$ 10,000	
HVAC	\$ 18,000	
Sub-Total Halyard Building	\$ 28,000	\$ -
Jensen Building		
Environmental Cleanup	\$ 50,000	
Entry Doors	\$ 20,000	
Roof Planning and Patch	\$ 157,000	
N. Side Window	\$ 35,000	
Sub-Total Jensen Building	\$ 262,000	\$ -
State Office Building		
Placeholder	\$ 10,000	
Sub-Total State Office Building	\$ 10,000	\$0
Marina Office Building		
TI - Placeholder	\$ 5,000	
Deck repairs	\$ 8,000	
Sub-Total Marina Office Building	\$ 13,000	\$0
Port Office Building		
Re-Condition Port Shop/Bldg Area - Prior Yr Budget	\$ 100,000	
Sub-Total Port Office Building	\$ 100,000	\$0
JWBP-Timber Building		
TI - Placeholder	\$ 5,000	
Concrete repair	\$ 10,000	
Sub-Total Timber Building	\$ 15,000	\$0
Wasco St. Office Building		
TI - Placeholder	\$ 80,000	
HVAC placeholder	\$ 15,000	
Sub-Total Wasco Building	\$ 95,000	\$0
Hanel Lower Mill		
Due Diligence	\$ 30,000	
Utilities	\$ 100,000	
Contingency	\$ 24,000	
Sub-Total Hanel	\$ 154,000	\$0
Airport		
Replace Exterior Lights	\$ 20,000	
Box Hangar Design	\$ 50,000	
FAA-Environmental Assessment	\$ 61,000	\$36,000
FAA -North Side Design - Engineering	\$ 102,000	\$92,000
FAA-North Side Construction - Started	\$ 1,000,000	\$900,000
COVI-North Apron Expansion	\$ 2,166,900	\$1,364,900
Windmaster URA - Re-pave N. Side Hangars	\$ 200,000	\$200,000
Sub-Total Airport	\$ 3,599,900	\$2,592,900

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2019-20

Description	Capital Outlay	Grant/Other Funding
Bridge		
<i>Tolling System - LPR and Backoffice Development from Prior Year</i>	\$ 150,000	
<i>Tolling System - Iframe Web Entry and Reports</i>	\$ 20,500	
<i>Tolling System - Interface with GP</i>	\$ 23,500	
<i>PCI Compliance</i>	\$ 52,500	
<i>Tolling System - Credit Card Interface</i>	\$ 45,000	
<i>Tolling System - Maintenance</i>	\$ 30,000	
 <i>Toll House Improvements</i>	 \$ 85,000	
 <i>Repair Rail Segments</i>	 \$ 65,000	
<i>Replace Rack and Pinion Shafts</i>	\$ 80,000	
<i>Deck Systems/Welding/Replacement</i>	\$ 30,000	
<i>OR/WA Approach Deck Overlay/Joint Repair</i>	\$ 40,000	
<i>Centerline</i>	\$ 8,000	
<i>Misc Maintenance</i>	\$ 150,000	
<i>Misc. Steel Repairs</i>	\$ 30,000	
<i>Sub-Total Bridge</i>	<u>\$ 809,500</u>	<u>\$0</u>
Marina		
<i>Boat Ramp Parking</i>	\$ 10,000	
<i>Marina Electrical</i>	\$ 15,000	
<i>Marina Software</i>	\$ 10,000	
<i>Boat Ramp Repair</i>	\$ 15,000	
<i>Sub-Total Marina</i>	<u>\$ 50,000</u>	<u>\$0</u>
Marina Park		
<i>Lighting on Foot Bridge</i>	\$ 35,000	
<i>Pave Pathway</i>	\$ 15,000	
<i>Fencing</i>	\$ 15,000	
<i>Sub-Total Marina Park</i>	<u>\$ 65,000</u>	<u>\$0</u>
Event Site		
<i>Landscaping</i>	\$ 10,000	
<i>Restroom Upgrade</i>	\$ 80,000	
<i>Sub-Total Eventsite</i>	<u>\$ 90,000</u>	<u>\$0</u>
Hook/Spit/Nichols		
<i>Signage + Prior Yr.</i>	\$ 20,000	
<i>Nichols Boat Ramp/Dock</i>	\$ 60,000	
<i>Bleachers and Native Art</i>	\$ 13,000	
<i>Seawall Parking lot reseal</i>	\$ 20,000	
<i>Sub-Total Nichols/Hook/Spit</i>	<u>\$ 113,000</u>	<u>\$0</u>
Administration		
<i>Property Management System</i>	\$ 85,000	
<i>Interface with Financial System</i>	\$ 10,000	
<i>PC's/Software</i>	\$ 8,600	
<i>Sub-Total Administration</i>	<u>\$ 103,600</u>	<u>\$ -</u>
Maintenance		
<i>Gang Mower</i>	\$ 17,000	
<i>Mower</i>	\$ 10,000	
<i>Lift</i>	\$ 45,000	
<i>Truck</i>	\$ 33,500	
<i>Sub-Total Maintenance</i>	<u>\$ 105,500</u>	<u>\$ -</u>
 FY 2018-19 TOTAL CIP AND GRANTS/OTHER	 <u>\$ 18,264,500</u>	 <u>\$15,092,900</u>
 FY 2017-18 TOTAL CIP AND GRANTS	 <u>\$ 9,239,300</u>	 <u>\$6,082,350</u>

SCHEDULE OF MATERIALS & SERVICES

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

	Actuals		Budget		%	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20	With	
<u>UTILITIES</u>						
Bridge	18,027	17,169	20,000	24,000		
Big 7	61,370	66,462	68,000	73,000		
Jensen	94,976	99,514	104,000	111,000		
Maritime	42,690	38,074	45,000	39,000		
Halyard	134,654	154,134	166,000	177,000		Increase in production
Expo	1,479	-	-	-		
Timber Incubator	9,652	12,385	12,000	13,000		
Wasco	35,148	35,914	30,000	30,000		
Hanel	752	-	2,000	1,000		
State Office	6,690	6,740	8,000	11,000		
Marina Office	12,084	10,840	13,000	18,000		
Port Office	7,902	7,282	9,000	15,000		
Waterfront	8,262	-	-	-		
Eventsite	16,108	16,269	19,000	17,000		
Nichols Basin	-	5,653	-	5,500		
Hook/Spit	283	33	500	500		
Marina Park	10,202	10,638	16,000	21,000		
Marina	31,362	25,670	34,000	29,000		
Airport	37,067	34,775	37,000	41,000		
Subtotal	528,708	541,552	583,500	626,000	7.3%	Halyard Beer Manufacturing
<u>MAINTENANCE</u>						
Bridge	42,830	41,197	51,000	50,000		
Big 7	46,657	29,302	36,000	20,000		
Jensen	10,048	11,010	10,000	22,000		\$3k Landscaping + Environmental
Maritime	4,481	6,100	10,000	10,000		
Halyard	23,475	14,435	20,000	22,000		
Expo	365	-	-	-		
Timber Incubator	4,148	10,510	6,000	6,000		
Wasco	18,350	8,554	20,000	10,000		
Hanel	366	826	5,000	5,000		
State Office	5,529	4,946	7,000	7,000		
Marina Office	7,769	6,719	10,000	8,000		
Port Office	7,398	7,698	8,000	8,000		
Waterfront	75	614	7,000	10,000		Bollard Lights
Eventsite	6,574	10,803	12,000	13,000		
Nichols Basin	4,860	6,127	4,000	19,000		Picnic tables + Emergents
Hook/Spit	898	10,058	10,000	10,000		
Marina Park	33,954	12,598	20,000	24,000		Refurbish beds and HRYC entrance
Marina	19,729	29,505	29,000	36,000		Restroom repair and bumpers/caps
Airport	53,322	38,066	60,000	55,000		
Subtotal	290,828	249,068	325,000	335,000	3.1%	
<u>INSURANCE</u>						
Bridge	237,626	258,928	270,100	270,100		
Big 7	8,223	8,581	9,200	12,000		
Jensen	5,536	5,593	5,900	7,400		
Maritime	3,508	3,661	4,000	4,900		
Halyard	3,008	3,225	3,500	4,500		
Expo	6,860	3,461	-	-		
Timber Incubator	879	2,105	3,500	1,000		
Wasco	3,572	3,797	4,100	5,000		
Hanel	249	602	900	900		
State Office	714	843	1,000	1,500		
Marina Office	1,512	1,747	2,100	3,400		
Port Office	2,432	2,242	2,100	2,400		
Waterfront	1,062	911	1,000	1,000		
Eventsite	751	1,802	3,000	3,000		
Hook/Spit	-	0	0	-		
Marina Park	1,380	1,971	2,800	3,000		
Marina	15,053	12,709	10,200	7,100		
Airport	8,049	8,129	6,000	11,000		
Administration	4,132	1,929	4,300	2,000		
Maintenance	18,256	19,521	18,600	16,200		
Subtotal	322,802	341,757	352,300	356,400	1.2%	Bridge Insurance
<u>PROPERTY TAXES</u>						
Big 7	16,124	19,502	20,300	28,400		Property tax 4% increase from prior yr.

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

	Actuals		Budget		%	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20	With	
Jensen	41,377	42,151	44,000	44,600		
Maritime	15,323	15,521	17,500	16,600		
Halyard	55,394	56,111	60,000	60,800		
Expo	9,231	-	-	-		
Timber Incubator	6,992	7,072	7,800	7,400		
Wasco	16,142	22,831	23,800	28,800		
Hanel	-	-	-	-		
State Office	1,432	1,457	2,000	2,000		
Marina Office	10,206	10,391	11,000	12,300		
Port Office	-	-	-	-		
Marina Park	1,328	1,351	1,600	1,500		
Airport	5,087	3,703	6,000	4,000		
Subtotal	178,636	180,090	194,000	206,400	6.4%	

MISCELLANEOUS

Bridge	107,554	114,584	1,105,000	214,000		Transponder reader warranty fees
Big 7	16,828	21,087	30,000	30,000		
Jensen	5,812	5,581	7,000	7,000		
Maritime	4,440	5,131	8,000	8,000		
Halyard	4,110	4,877	7,000	8,000		
Expo	700	-	-	-		
Timber Incubator	987	626	3,000	3,000		
Wasco	12,388	17,124	20,000	20,000		
Hanel	3,477	293	3,000	3,000		
State Office	15,761	20,570	24,000	24,000		
Marina Office	5,305	5,432	8,000	8,000		
Port Office	1,274	1,413	5,000	5,000		
Waterfront	3,211	1,000	9,500	9,500		
Eventsite	8,355	6,182	11,000	11,000		
Hook/Spit/Nichols	4,385	9,916	9,000	9,000		
Marina Park	10,441	3,273	8,000	8,000		
Marina	15,705	16,236	20,000	20,000		
Airport	6,070	3,615	15,000	15,000		
Subtotal	226,803	236,940	1,292,500	402,500	-68.9%	Prior Yr. Contingency on Bridge work

LEGAL

	8					
Bridge	23,518	6,811	20,000	20,000		
Big 7	608	400	2,000	3,000		
Jensen	204	591	1,000	25,000		
Maritime	2,575	520	3,000	5,000		
Halyard	2,745	1,400	2,000	5,000		
Expo	8,333	1,440	-	-		
Timber Incubator	38	219	3,000	3,000		
Wasco	-	-	2,000	3,000		
Hanel	25,850	15,885	20,000	10,000		DDA's on Land Sales
State Office	38	-	500	1,000		
Marina Office	-	720	1,000	1,000		
Port Office	-	-	500	1,000		
Waterfront	7,470	20,362	46,000	70,000		HRD Issues
Eventsite	1,093	-	1,000	1,000		
Hook/Spit/Nichols	1,417	-	3,000	3,000		
Marina Park	15	20	500	1,000		
Marina	2,551	2,080	6,000	5,000		
Airport	14,258	12,905	30,000	20,000		
Admin	9,292	-	33,000	33,000		Bond Counsel
Subtotal	100,005	63,353	174,500	210,000	20.3%	

OTHER PROFESSIONAL

Bridge	26,471	155,674	179,000	194,000		HDR, Elect, Psquare/Develop, Contingency
Big 7	-	1,152	1,000	3,000		
Jensen	-	1,262	11,000	5,000		
Maritime	-	8,402	5,000	5,000		
Halyard	800	3,797	1,000	5,000		
Expo	-	110	-	-		
Timber Incubator	-	442	1,000	2,000		
Wasco	-	1,152	10,000	2,000		
Hanel	-	7,385	5,000	5,000		
State Office	-	442	1,000	1,000		

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		%	Notes to Variances from Prior Year
	2016-17	2017-18	2018-19	2019-20	With	
Marina Office	-	442	1,000	1,000		
Port Office	-	710	1,000	1,000		
Waterfront - Parking/Security				74,000		Parking and night security
Waterfront	63,426	25,188	126,000	99,000		Traffic study, URA, and Transit
Eventsite	-	235	17,000	10,000		
Hook/Spit/Nichols	-	40	1,000	1,000		
Marina Park	-	4,500	13,000	13,000		
Marina	11,764	8,566	10,000	10,000		
Airport	6,223	8,874	10,000	10,000		
Administration	11,658	38,298	114,000	114,000		Accounting and IT
Subtotal	120,342	266,671	507,000	555,000	9.5%	
<u>ADMINISTRATION & MAINTENANCE</u>						
Admin - Purchases	4,132	37,631	70,000	95,000		POCL Postage and Supplies
Travel & Training	4,546	7,465	18,000	18,000		
NSF	273	338	1,000	1,000		
Credit Card Fees	55,100	69,266	110,000	200,000		POCL activity
Maintenance Equipment	28,758	40,864	35,000	61,000		Tanks, sprayer
Maintenance Miscellaneous	30,940	43,994	31,000	60,000		Tools
Subtotal	123,749	199,558	265,000	435,000		
TOTAL	1,891,873	2,078,989	3,693,800	3,126,300	-15.4%	Prior Yr Bridge Work didn't happen

