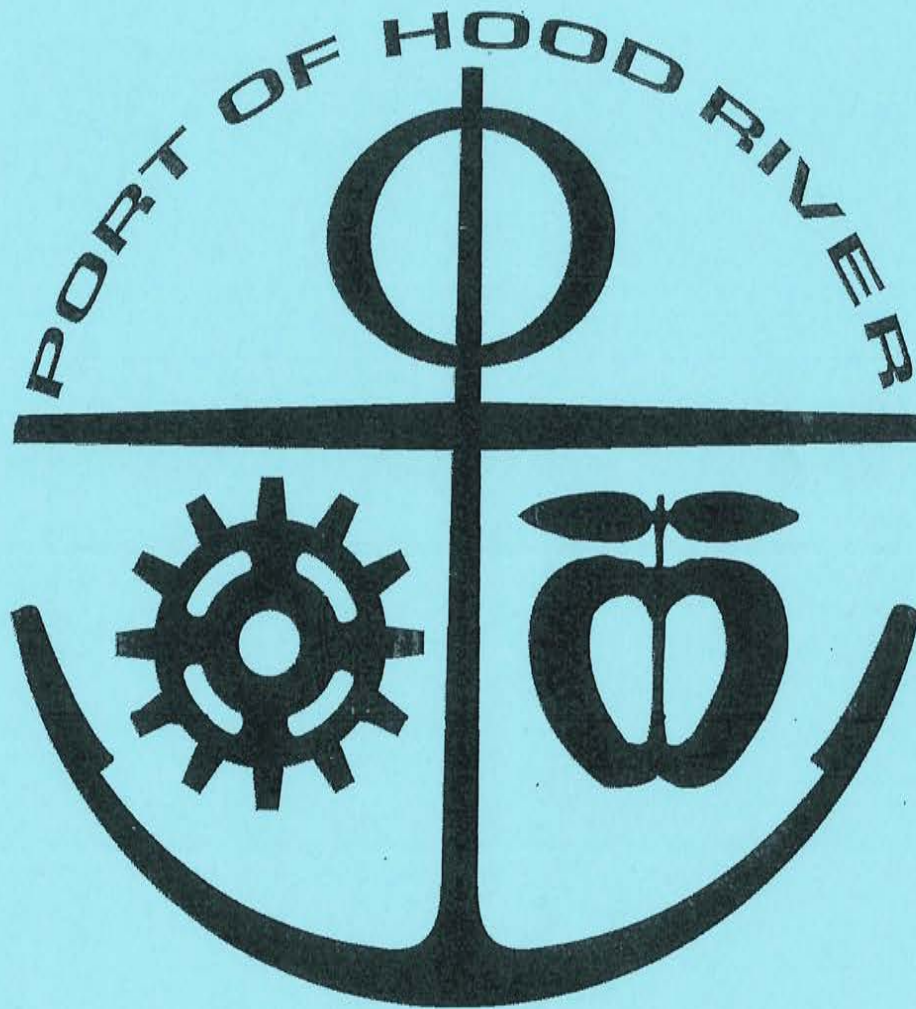


PORT OF HOOD RIVER COMMISSION
BUDGET COMMITTEE MEETING
Tuesday, May 4, 2021
Marina Center Boardroom and ZOOM
1:30pm

AGENDA

1. President of the Board - Call to Order and Open the Budget Committee Meeting
2. Election of Officers – President and Secretary
3. Budget Message – Michael McElwee, Executive Director
4. Budget Review – Fred Kowell, Chief Financial Officer
5. Budget Deliberations
6. Actions Items:
 - a. Move to Approve a property tax levy at the rate of \$.0332 per thousand of assessed value for FY 2021-22.
 - b. Move to approved the FY 2020-21 budget as amended.
7. Adjourn Budget Committee and Open Regular Session

**BUDGET
FISCAL YEAR 2021-22**



**PROPOSED BUDGET
BUDGET COMMITTEE
MAY 4, 2021**

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Board of Commissioners

John Everitt, President
 Ben Sheppard, Vice-President
 David Meriwether, Secretary
 Kristi Chapman, Treasurer
 Hoby Streich, Commissioner

Budget Committee

John Benton, Term 2023
 Larry Brown, Term 2023
 Judy Newman, Term 2022
 Svea Truax, Term 2023
 Becca Sanders, Term 2022

Budget Committee Meeting – May 4, 2021
 Budget Hearing – June 1, 2021
 Budget Adoption – June 15, 2021

Commission Memo



Prepared by: Fred Kowell
Date: May 4, 2021
Re: Budget Committee Items to consider for FY 2021-22

Budget Committee Members present or absent: John Benton, Larry Brown, Judy Newman, Becca Sanders, and Svea Truax.

Governing Body present or absent: John Everitt, Ben Sheppard, David Meriwether, Kristi Chapman and Hoby Streich.

John Everitt (Board President) will call the meeting to order and referred to the Budget Committee for appointment of officers to the Budget Committee.

Below are items that are in the Proposed Budget that the Budget Committee:

- A CPI increase of 1.6561% from the Western Region Bureau of Statistics which is included in the Port's Proposed Budget with regard to compensation.
 - A 2.5% rate increase in slip rates for Marina tenants as this covers the cost-of living as well as providing the marina with net positive revenues. A 6% rate increase is included for airport T-Hangar tenants to bring this asset center closer to self-sufficiency and in line with other airports our size.
 - CIP projects? Any changes?
 - A toll increase of 7.2% for Breezeby tolls which is the cost-of-living since the last toll increase in January 2018. In addition cash tolls will be increased by \$0.25.
 - Any other items?
-
- Make a motion for the Budget Committee to approve the Property Tax Levy at the rate of \$.0332 per thousand of assessed value for FY 2021-22.
 - Make a motion for the Budget Committee to approve the Proposed FY 2021-22 budget with the modifications as discussed by Port staff.
 - Modifications to Budget are as follows: TBD

BUDGET MESSAGE



To: Port of Hood River Budget Committee
From: Michael McElwee, Budget Officer
Date: May 4, 2021
Re: Budget Message for Fiscal Year 2021-22

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and for subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2021-22 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which revenues are anticipated and the Commission's policy and expenditure priorities are identified. Public input is sought and welcome at all stages of budget development.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's Budget Officer in collaboration with staff and is presented for discussion at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **April 6, 2021**.
- The Budget Committee meets today, **May 4, 2021** to discuss the **Proposed Budget**, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the **Approved Budget**. Formal approval by the Budget Committee of the tax rate for the upcoming fiscal year is also required.
- The Approved Budget is the subject to a **public hearing** when the Commission seeks formal testimony from members of the public. This year the public hearing is scheduled to occur on Tuesday, **June 1, 2021**.
- The Commission then meets on **June 15, 2021** to consider any final changes and then approve the **Adopted Budget** which takes effect on **July 1, 2021**.

Budget Preparation Overview

The Port of Hood River is a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.
- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund which is considered an Enterprise Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River-White Salmon Interstate toll bridge. This fund is considered a Special Revenue fund and its sources of revenue are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with capital improvements that extend the bridge's useful life, maintenance, and replacement planning. This fund also reflects debt service payments associated with bonded indebtedness related to bridge improvements. In addition, this fund records the activities for the replacement of the existing bridge.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with state law and its own financial "Financial Administrative Policies and Procedures" adopted in 2012 and updated in January 2014. Three financial policies, in particular, govern the long-range financial planning and annual budget preparation of the Port:

- The Port reserves an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.
- The Port will pursue a Cash-on-Cash rate of return before debt service that exceeds the average cost of debt for the Port.

Budget Highlights

NOTE: *The novel coronavirus pandemic known as COVID-19 emerged in the State of Oregon in February 2020. Since March 2020 and continuing to today, many executive orders and public health directives have been issued by the State of Oregon and local health officials to curtail virus spread. The impacts of the COVID-19 crisis on national, state, and local economies are now well known. Impacts to Port operations were significant, resulting in full suspension of all tolling operations for six weeks, lower bridge traffic volumes, deferment of lease payments for several tenants, closure of the office to the public, remote work for staff and increased costs associated*

with maintenance of the Port's waterfront properties. However, the Port was able to take advantage of programs that provided financial reimbursement for some direct costs associated with COVID and reimbursement of a substantial portion of the lost toll revenue. At this time there is an ample supply of vaccines available to all community members and vaccination rates are increasing quickly. Although there is still uncertainty looking ahead in regard to COVID-19 variants, vaccination distribution rates and lingering impacts to some business sectors, the FY 2021-22 Proposed Budget has been prepared with a clear picture of the recent impacts of the COVID-19 pandemic on Port operations and likely impacts in the next fiscal year despite some lingering uncertainty.

The following sections are highlights of the FY 2021-22 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain low, around 4%. This is a very positive condition in light of the COVID impacts to some businesses. In large part, this was due to Commission approval of a Rent Relief Policy that allowed for lease payments to be deferred and re-amortized over the remaining lease term or term extension. One major tenant requested significant financial assistance due to simultaneous commencement of a significant expansion project with severe downturn in business due to COVID restrictions. The full impacts of COVID-19 on Port occupancy rates and lease revenue are now well understood and high confidence projections can be made into next fiscal year.
- In FY 2020/21 the Port continued its efforts to invest in the maintenance and capital maintenance of existing leased buildings to maintain their functionality and leasability. The largest project completed was full replacement of the Big 7 Building roof, a longstanding need. However, several capital projects were deferred in light of COVID uncertainty. The largest were expansion of conditioned space within the Port Office Building for file storage and replacement of the northside windows on the Jensen building. These two projects are in the FY 2021/22 Proposed Budget. Also budgeted are replacement and upgrades to the fire alarm systems in the Big 7 and Jensen Buildings, respectively. Consistent with past practice, the budget includes some contingency for each building for lease significant repairs or tenant improvements.,
- Site preparation work is generally complete at the Port's 14-acre *Lower Mill Industrial Subdivision* in Odell. The permitted filling of a wetland is now expected to take place in FY 2021/22. This fill project would make the entire development ready. The Proposed budget depicts a placeholder of \$1.5 million in construction costs in case this project moves quicker through permitting than anticipated. The Port has postponed active marketing the Lower Mill lots and has instead executed short term ground leases with two businesses. In FY 2020/21 the Port carried out a feasibility analysis for an industrial building that could be built and retained in the Port's portfolio. However, it was

concluded that such a project could be feasible if certain market conditions were in place, thus the placeholder. The Port expects to continue efforts to market the Lower Mill lots with an eye to closing sales once the existing ground leases are terminated.

- For the last two years the Port Commission and staff worked to implement the Real Estate Development Strategy (“Strategy”) prepared in 2019. That Strategy assessed several real estate acquisition and development opportunities and identified several to pursue. It also evaluated our current lease template with an eye to improving net revenues from our existing leased portfolio. Lease template changes are, in fact, improving net revenues and will continue to do so as tenant leases expire. The primary real estate development opportunity being pursued is development of a commercial hangar at the Ken Jernstedt Airfield and the Proposed FY 2021/22 Budget includes funding for design, permitting and construction. The FY 2020/21 Budget reserved funding for acquisition of property but efforts to secure a large piece of land near Exit #62 was unsuccessful. The Port has also issued a solicitation to seek developer/business interest in Lot #900, a small, commercially zoned property on the waterfront near Exit #63. It is possible that this process will identify a private entity with whom the Port would collaborate to develop this property. Overall, the Port will continue to take steps to increase net revenue from its real estate portfolio where possible.
- In light of the significant challenges to development of Lot #1 including the high cost of infrastructure and the unavailability of tax increment financing from the Waterfront Urban Renewal District the Commission is now considering a phased approach. In FY 2020/21 conceptual engineering plans and cost estimates were prepared for the extension of Anchor Way which would bisect Lot #1 with the intent of seeking grant funding from ODOT’s Immediate Opportunity Fund and the federal Economic Development Administration. The Proposed FY 21/22 Budget allocates funds for additional engineering and pursuit of these grants. If successful, construction of the new road would take place in FY 2022/23.

Bridge/Transportation

- The Port has anticipated a reduction in capital spending on the bridge while the focus is on bridge replacement efforts continues. However, the FY 2021/22 Proposed Budget anticipates two major capital projects. First, ODOT carried out a weight rating analysis and directed that the limit on the bridge be reduced from 80,000 lbs. to 64,000 lbs. The FY 2021/22 Proposed Budget allocates funds for continuing engineering to determine if strengthening steps can be taken to restore the existing weigh limit. Second, evaluation of the approach ramps revealed high salt content in the concrete with must be addressed to prevent accelerated deterioration. The FY 2021/22 Proposed Budget allocates funds for engineering of a new waterproof membrane and new wearing surface to alleviate his condition. In addition, an important evaluation of the Lift Span’s drive rack pinion shafts, live load supports, counterweight trunnions and wire ropes was postponed from the fall. Carried out in spring 2021, these tests may reveal addition work that would need to be addressed in the capital planning for future years.

- Progress continues to be made on long-term bridge replacement efforts. The Final Environmental Impact Statement (“FEIS”), an important pre-condition to bridge replacement achieved approximately an 80% completion milestone in spring 2021. The FEIS is now expected to be completed in November 2021. At that time, the \$5 million allocation obtained from the State of Oregon in HB 2017 will be substantially expended. However, in 2020 the Port was awarded a \$5 million BUILD grant from the federal government and additional funds are now contemplated from the State of Washington through the efforts of Senator King. Therefore, the FY 2021/22 Proposed Budget includes over \$3.2million in capital expenditures and another \$842,000 in professional services on bridge replacement efforts. Staff is engaged in the lengthy process of selecting a bridge engineer and other consultants for this next phase of project work in conjunction with the Bi-State Working Group, a coalition of cities and counties in both Oregon and Washington.
- Significant disruption to the tolling operations due to COVID-19 occurred in 2020 including full suspension of tolling for six weeks and implementation of All Electronic Tolling (“AET”) for an additional four week until toll staff could return to the booth. As a result of these disruptions and the general decrease on traffic throughout most of the 2020/21 fiscal year, toll revenue is expected to be down approximately \$935,000. However, the Port was able to secure \$477,000 from the federal government to replace about half of this lost revenue and smaller amounts to reimburse for direct costs associated with COVID. The Commission made the decision to keep paying toll staff throughout the tolling suspension. In FY 2021-22 overall traffic volumes are expected to rebound to near normal levels although there will be ongoing uncertainty as the COVID-19 “tail” plays out. The FY 2021-22 Proposed Budget includes funding for continued development of the back-office support system, PCI compliance, Twilio integration and other administrative tools to implement All-Electronic Tolling.
- The FY 2021/22 Proposed Budget does anticipate an increase in the Breeze-By toll rate of 7% and an increase to the cash toll rate of \$.25 or 12.5%. These increases are intended to allow revenues to keep pace with inflation would commence in January 2022, subject to Commission approval.
- The Port continues to provide support services to the Port of Cascade Locks (POCL) for implementation of electronic tolling at the Bridge of the Gods. The system went live with a generally flawless execution in early 2020. The agreement added additional costs to the Port but has added about \$78,000 revenues and this is expected to continue going forward,

Recreation/Marina

- Several small capital projects were completed in FY 2020/21 including fencing replacement at the Marina walkway, a new ADA path at the Marina Restroom Block and repairs to Event Site Dock. However, several ,of these projects needed to be postponed

due to COVID restrictions and contractor availability which included pedestrian lighting at the Footbridge, and an allocation for ongoing repairs to the Marina Docks and South Basin Dock, respectively. These projects are in the FY 2021/22 Proposed Budget as well as several new, small capital projects. The budget also includes modest allocations to each of the primary recreation sites, generally for landscaping or minor repairs or upgrades.

- There is one significant potential capital project for the Marina. In early spring 2021, the Port applied for a significant financial grant from the Oregon State Marina Board to replace the grounding floats and ramp connection at the Marina Launch Ramp. If successful, the Port's financial match would be 60% or \$132,300. The FY 2021-22 Proposed Budget assumes that the grant application will be successful. A decision is expected in June.
- The FY 2021-22 Proposed Budget anticipates only a CPI increase for Marina tenants. This follows several years of an annual 6% increase intended to bring Marina's operating revenue in line with expenses.

Airport

- Two significant capital projects were completed in FY 2020/21: expansion of the North Ramp through a Connect VI grant from the State of Oregon and full replacement of the asphalt on the existing North Ramp through funding from the FAA. Both of these projects represent a significant investment in the Airport's infrastructure and provide shovel-ready development sites. As mentioned previously, the Port has retained an architect to prepare plans for a new commercial hangar targeted at local technology companies associated with aviation. The FY 2021/22 Proposed Budget assumes that this project will be constructed in 2022 using a combination of debt and reserve funds.
- A substantial increase in airport activity over the past two years resulted in complaints from airport neighbors about constant aircraft noise. A collaborative effort was undertaken with residential neighbors and pilots to evaluate potential ways to mitigate noise. One recommendation from that effort is to acquire the technology to monitor aviation activity including the time of take-offs and landings, and the types of aircraft using the airfield. The FY 2021/22 Proposed Budget includes \$60,000 to acquire this technology.
- A solicitation was issued in early 2021 to identify a Fixed Base Operator ("FBO") for the Airfield. The one respondent proposed providing the same slate of services that are provide today but dd not seek subsidy from the Port. If an agreement is approved by the Commission, this will save the Port about \$20,000/yr.
- An increase in T-Hangar lease rates has been implemented in the past two fiscal years. An additional 6% increase in rates is contemplated in the FY 2021-22 Proposed Budget in a continuing effort to bring operational revenue in line with expenses. . The Port will

continue to take these steps to ensure that the Airport can maintain a positive operating cash flow.

Administration & Management

- The Port provides medical insurance for all full-time employees and pays 90% of the premium. Employees pay 10%. Under our current insurance policy, premiums are expected to increase by about 6.9% in FY 2021-22.
- The Port's PERS obligation will not increase this next fiscal year.
- Typically, the Commission considers an increase in annual staff salary associated with annual change in the Consumers Price Index for the Western Region Class B/C as the benchmark rate. The Proposed Budget includes a CPI increase of 1.743% for eligible staff based on this index. Overall, with the addition to staffing as explained below, personnel costs (Wages, PERS, Healthcare, Taxes) are budgeted to increase by 8.6%.
- Continued investment in lobbying and advocacy services, primarily directed at Bridge replacement efforts is projected to stay even in the FY 2021-22 due to ongoing bridge replacement advocacy efforts and various opportunities for infrastructure funding from both federal and state governments. The total budget allocation is \$207,000 divided between State and Federal efforts.
- The FY 2021/22 Proposed Budget includes funding for several staffing changes designed to better accommodate the increasing workload and prepare a stable operating environment during likely staff retirements in the next several years. These changes include the new positions of Deputy Executive Director, Administrative Assistant and Maintenance Worker I. The changes would result in a net two new employees, be implemented in early 2022 and have a total cost impact of about \$105,000.

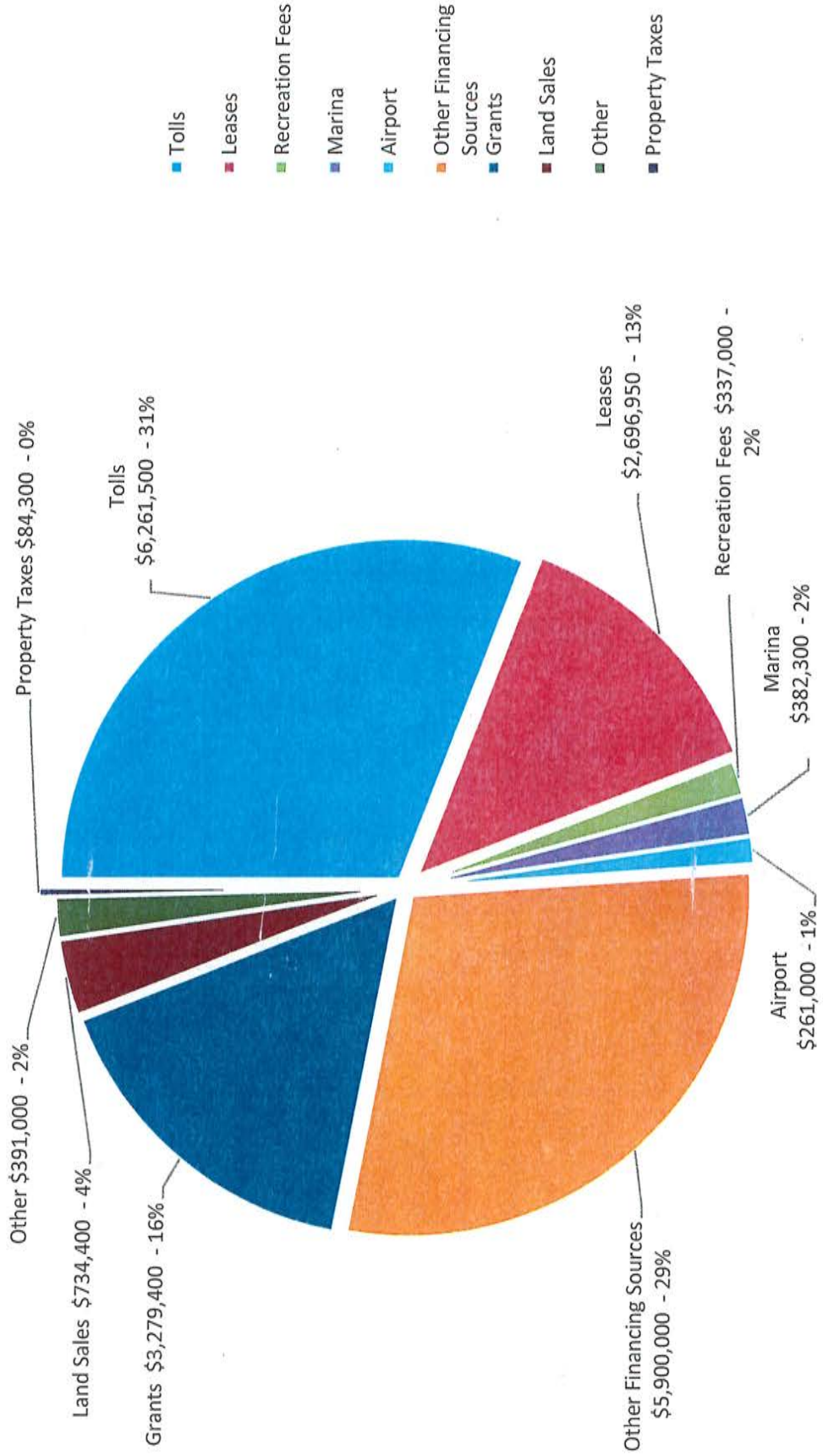
SUMMARY

The FY 2021-22 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believe are consistent with the Port's mission and direction from the Port Commission. The Port has successfully managed through the challenges and uncertainty of the COVID-19 pandemic and it appears likely that FY 2021/22 will resemble a much more normal operating year. Significant progress on bridge replacement efforts has occurred over the last year and funding appears to be secured for the next, more challenging phases of this lengthy and ongoing effort. Despite the progress, the Port must remain committed to allocating sufficient resources maintain the safe operation of the existing bridge. And the Port must continue to consider reasonable real estate investments and enterprise activities that lead to enhanced revenue streams in the future that can help fill the gap in revenues if the bridge is ultimately replaced. The Port's waterfront properties are highly valued by the public and overall use demands are expected to increase-- smart investments and operational changes need to be considered each year. Finally, organizational changes and

establishment of project priorities should be considered to better accommodate the increasing workload and anticipate staffing changes in the years ahead.

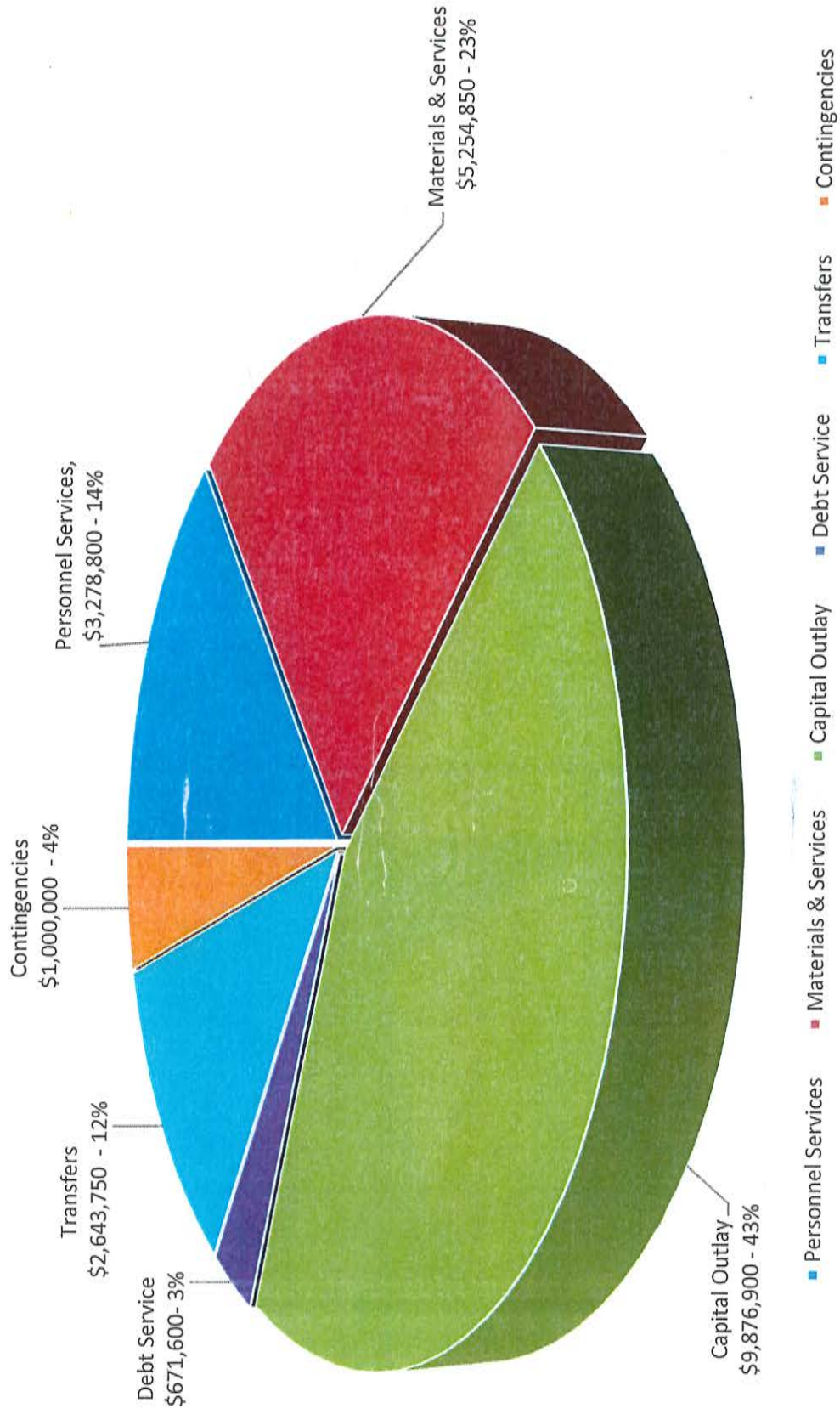
GRAPHS

PORT OF HOOD RIVER
 Schedule of Revenues
 Proposed Budget
 FY 2021-22



Total Revenues - \$20,327,850

PORT OF HOOD RIVER
 Schedule of Expenditures
 Proposed Budget
 FY 2021-22



Total Appropriations - \$22,780,500

BUDGET STATEMENTS

- GENERAL FUND
- REVENUE FUND
- BRIDGE REPAIR & REPLACEMENT FUND

PORT OF HOOD RIVER
GENERAL FUND
BUDGET FOR FISCAL YEAR 2021-22

FORM LB-31

***** HISTORICAL DATA ***** ADOPTED BUDGET BUDGET FY 2021-22 *****
 * 2 YRS PRIOR * 1YR PRIOR * BUDGET * *PROPOSED * APPROVED ADOPTED *
 * FY 2018-19 FY 2019-20 FY 2020-21 * * * * *

| RESOURCE | 2018-19 | 2019-20 | 2020-21 | ADOPTED | PROPOSED | APPROVED | ADOPTED |
|---|-------------------|-------------------|---------------------|---------------------|---------------------|-------------|----------------|
| Cash on Hand | 212,409 | 292,800 | 300,000 | 300,000 | | | 394,800 |
| Interest | 7,514 | 7,090 | 7,000 | 7,000 | | | 7,000 |
| TOTAL CASH AVAILABLE | 219,923 | 299,890 | 307,000 | 307,000 | | | 401,800 |
| Tax Receipts for Current Year | 72,877 | 76,636 | 75,000 | 75,000 | | | 84,300 |
| TOTAL TAXES | 72,877 | 76,636 | 75,000 | 75,000 | | | 84,300 |
| Grants | | | | | | | 2,000 |
| Transfers from Revenue Fund | 545,471 | 448,392 | 662,750 | 662,750 | | | 756,350 |
| TOTAL RESOURCES | \$ 838,271 | \$ 824,918 | \$ 1,044,750 | \$ 1,044,750 | \$ 1,244,450 | \$ - | \$ - |
| EXPENDITURES | | | | | | | |
| ***COMMISSION, OFFICE & PARK*** | | | | | | | |
| PERSONNEL SERVICES | | | | | | | |
| Commissioners | 4,800 | 5,200 | 6,000 | 6,000 | | | 6,000 |
| Wages & Salaries - Administration | 123,740 | 79,460 | 94,400 | 94,400 | | | 161,500 |
| Wages & Benefits - Community Service Initiative | 19,602 | 19,694 | 35,000 | 35,000 | | | 35,000 |
| Taxes & Benefits | 11,939 | 41,439 | 54,200 | 54,200 | | | 85,300 |
| TOTAL PERSONNEL SERVICES | \$ 160,081 | \$ 145,793 | \$ 189,600 | \$ 189,600 | \$ 287,800 | \$ - | \$ - |
| MATERIAL & SERVICES | | | | | | | |
| Office Lease | 48,550 | 48,550 | 48,550 | 48,550 | | | 48,550 |
| All Utilities | - | - | 1,000 | 1,000 | | | 1,000 |
| Community Service Initiative | - | - | 5,000 | 5,000 | | | 2,500 |
| Maintenance, Supplies & Services | 17,619 | 14,660 | 31,400 | 31,400 | | | 36,900 |
| Travel and Meeting Expenses | 22,879 | 12,470 | 32,000 | 32,000 | | | 32,000 |
| Dues and Memberships | 34,134 | 34,222 | 50,200 | 50,200 | | | 48,900 |
| Insurance | 3,166 | 3,425 | 4,000 | 4,000 | | | 4,000 |
| Professional Svcs-Bridge Legislative Advocacy | 172,943 | 153,331 | 187,000 | 187,000 | | | 207,000 |
| Professional Svcs-Legal & Other | 21,760 | 68,048 | 118,000 | 118,000 | | | 103,000 |
| Professional Svcs-Audit/Accounting | 34,942 | 26,380 | 39,000 | 39,000 | | | 39,000 |
| Port Newsletter | 20,323 | 10,793 | 22,000 | 22,000 | | | 20,500 |
| Press Releases-Promotions/Advertising | 9,074 | 4,487 | 10,000 | 10,000 | | | 11,500 |
| TOTAL MATERIAL & SERVICES | \$ 385,390 | \$ 376,366 | \$ 548,150 | \$ 548,150 | \$ 554,850 | \$ - | \$ - |
| CAPITAL OUTLAY | | | | | | | |
| Capital Purchase | - | - | - | - | | | - |
| TOTAL CAPITAL OUTLAY | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL COMMISSION, OFFICE & PARK | \$ 545,471 | \$ 522,159 | \$ 737,750 | \$ 737,750 | \$ 842,650 | \$ - | \$ - |
| ***APPROPRIATIONS*** | | | | | | | |
| PERSONNEL SERVICES | | | | | | | |
| | 160,081 | 145,793 | 189,600 | 189,600 | 287,800 | - | - |
| MATERIALS & SERVICES | | | | | | | |
| | 385,390 | 376,366 | 548,150 | 548,150 | 554,850 | - | - |
| CAPITAL OUTLAY | | | | | | | |
| | - | - | - | - | - | - | - |
| TRANSFERS | | | | | | | |
| | - | - | - | - | - | - | - |
| TOTAL APPROPRIATIONS | | | | | | | |
| | 545,471 | 522,159 | 737,750 | 737,750 | 842,650 | - | - |
| ENDING FUND BALANCE - UNASSIGNED | | | | | | | |
| | 292,800 | 302,759 | 307,000 | 307,000 | 401,800 | - | - |
| TOTAL REQUIREMENTS | | | | | | | |
| | 838,271 | 824,918 | 1,044,750 | 1,044,750 | 1,244,450 | - | - |

PORT OF HOOD RIVER
GENERAL FUND
SCHEDULE OF MATERIALS AND SERVICES

| | Actuals | | Budget | | % Change |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------|
| | 2018-19 | 2019-20 | 2020-21 | 2021-22 | |
| <u>Lease</u> | 48,550 | 48,550 | 48,550 | 48,550 | 0% |
| <u>Community Benefit Initiative</u> | 0 | 0 | 5,000 | 2,500 | -50.0% |
| <u>Utilities</u> | | | | | |
| Electric | - | - | 800 | 800 | |
| Gas | - | - | 200 | 200 | |
| | - | - | 1,000 | 1,000 | 0% |
| <u>Supplies and Other</u> | | | | | |
| Phone/IT | 5,331 | 5,537 | 6,500 | 7,000 | |
| Copier/Postage | 6,131 | 5,580 | 7,000 | 7,500 | |
| GorgeNet/web site | 403 | | 900 | 1,500 | |
| Election | 1,507 | | 3,000 | 3,000 | |
| Training/Software | | | 4,500 | 3,900 | |
| Audit Filing | - | | 400 | 400 | |
| Notices | | 59 | 600 | 600 | |
| Advertising/Communications | 5,688 | 880 | 3,000 | 7,000 | |
| Govt ethics | - | | 500 | 500 | |
| Misc | 3,060 | 2,604 | 5,000 | 5,500 | |
| | 22,120 | 14,660 | 31,400 | 36,900 | 17.5% |
| <u>Travel & Meeting</u> | 29,981 | 12,470 | 32,000 | 32,000 | 0% |
| <u>Dues & Memberships</u> | | | | | |
| Special Districts Assoc of OR | 3,832 | 4,125 | 4,100 | 4,500 | |
| Gorge Technology Alliance | 500 | 600 | 500 | 600 | |
| Pacific NW Waterways | 14,125 | 6,153 | 14,500 | 8,500 | |
| Oregon Public Ports Assn. | 4,754 | | 4,900 | 6,500 | |
| Rotary Club HR | 789 | 785 | 1,200 | 1,200 | |
| Mid-Columbia Energy Council | | 10,000 | 10,000 | 10,000 | |
| Oregon Economic Dev. Assn. | 250 | | 300 | 300 | |
| Oregon Ethics Commission | 570 | 659 | 600 | 700 | |
| One Gorge | 867 | | 2,500 | 2,500 | |
| Oregon Purchasing Dues | 500 | 500 | 500 | 500 | |
| Gorge Sailing/WAAAM/Other | 250 | 250 | 1,000 | 1,000 | |
| Oregon Airport Mgmt Assn. | | | 500 | 500 | |
| Mid-Columbia Economic | 2,380 | 2,343 | 2,600 | 2,600 | |
| GASB/OGFOA | 160 | 160 | 500 | 500 | |
| Mid-Columbia Economic | 1,000 | 1,000 | 1,000 | 1,000 | |
| Oregon Rail User's League | 500 | 500 | 500 | 500 | |
| IBTTA (2017 and 2018) | 5,907 | 6,897 | 6,100 | 7,000 | |
| HR Chamber/DBA/Other | 250 | 250 | 3,000 | 5,000 | |
| | 36,634 | 34,222 | 50,200 | 48,900 | -2.6% |
| <u>Insurance</u> | | | | | |
| General Liability | 2,196 | 2,583 | 2,700 | 2,800 | |
| Workers Comp | 179 | 239 | 400 | 300 | |
| Public Emp | 376 | 188 | 500 | 400 | |
| Treasurer Bond | 415 | 415 | 400 | 500 | |
| | 3,166 | 3,425 | 4,000 | 4,000 | 0% |
| <u>Professional Services</u> | | | | | |
| Federal Govt Affairs | 75,045 | 70,164 | 96,000 | 96,000 | |
| State Govt Affairs | 97,898 | 83,167 | 91,000 | 111,000 | |
| IT | - | 383 | 8,000 | 5,000 | |
| Other | 1,924 | 42,788 | 75,000 | 63,000 | |
| Legal | 15,635 | 19,654 | 30,000 | 30,000 | |
| Retainer | 4,200 | 4,200 | 5,000 | 5,000 | |
| | 194,702 | 220,356 | 305,000 | 310,000 | 1.6% |
| <u>Audit</u> | | | | | |
| Regular | 27,840 | 26,380 | 29,000 | 29,000 | |
| Fed Single/Pension | - | - | 10,000 | 10,000 | |
| | 27,840 | 26,380 | 39,000 | 39,000 | 0% |
| <u>Miscellaneous</u> | | | | | |
| Newsletters | 20,323 | 10,793 | 22,000 | 20,500 | |
| Press Releases/Advertisements | 4,574 | 5,511 | 10,000 | 11,500 | |
| | 24,897 | 16,304 | 32,000 | 32,000 | 0% |
| Total General Fund | \$ 387,890 | \$ 376,367 | \$ 548,150 | \$ 554,850 | 1.2% |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

FORM LB 20

| HISTORICAL DATA | | ADOPTED BUDGET | | ADOPTED BUDGET | | BUDGET FY 2021-22 | |
|-----------------------|----------------------|---------------------------|---------------------------|----------------|----------|-------------------|---------|
| 2YRS PRIOR FY 2018-19 | 1YR PRIOR FY 2019-20 | ADOPTED BUDGET FY 2020-21 | ADOPTED BUDGET FY 2020-21 | PROPOSED | APPROVED | ADOPTED | ADOPTED |

| | | | | | | | |
|---|--------------|--------------|---------------|--------------|--|--|--|
| 1 | | | | | | | |
| 2 | \$ 7,237,925 | \$ 6,512,658 | \$ 10,350,000 | \$ 9,527,000 | | | |
| 3 | 182,592 | 182,592 | 150,000 | 100,000 | | | |
| 4 | \$ 7,420,517 | \$ 6,695,250 | \$ 10,500,000 | \$ 9,627,000 | | | |

| CASH ON HAND-UNRESTRICTED | | TOTAL CASH AVAILABLE | |
|---------------------------|-------------------------------------|----------------------|--|
| 1 | AVAILABLE CASH ON HAND (CASH BASIS) | | |
| 2 | INTEREST | | |
| 3 | TOTAL CASH AVAILABLE | | |

| TOLL BRIDGE | |
|-------------|-----------------------|
| 6 | BRIDGE TOLLS |
| 7 | CABLE CROSSING LEASES |
| 8 | BREEZEY INTERAGENCIES |
| 9 | OTHER |
| 10 | TOTAL TOLL BRIDGE |
| 11 | TOTAL TOLL BRIDGE |

| INDUSTRIAL BUILDINGS | |
|----------------------|----------------------------------|
| 15 | ***Big 7 Building*** |
| 16 | LEASE INCOME |
| 17 | REIMBURSABLE UTILITIES |
| 18 | PROPERTY TAX |
| 19 | TOTAL BIG 7 BUILDING |
| 20 | ***Jensen Property*** |
| 21 | LEASE INCOME |
| 22 | REIMBURSABLE UTILITIES |
| 23 | PROPERTY TAX |
| 24 | FINANCING SOURCES/INSURANCE |
| 25 | TOTAL JENSEN PROPERTY |
| 26 | ***Maritime Building*** |
| 27 | LEASE INCOME |
| 28 | REIMBURSABLE UTILITIES |
| 29 | PROPERTY TAX |
| 30 | FINANCING SOURCES |
| 31 | TOTAL MARITIME BUILDING |
| 32 | ***Halvard Building*** |
| 33 | LEASE INCOME |
| 34 | REIMBURSABLE UTILITIES |
| 35 | PROPERTY TAXES |
| 36 | NOTES RECEIVABLE |
| 37 | TOTAL HALVARD BUILDING |
| 38 | ***Timber Incubator Property*** |
| 39 | LEASE INCOME |
| 40 | REIMBURSABLE UTILITIES |
| 41 | PROPERTY TAXES |
| 42 | TOTAL TIMBER INCUBATOR PROPERTY |
| 43 | ***Wasco Street Business Park*** |
| 44 | LEASE INCOME |
| 45 | REIMBURSABLE UTILITIES |
| 46 | PROPERTY TAXES |
| 47 | TOTAL WASCO STREET BUSINESS PARK |
| 48 | ***Hanel Lower Mill*** |
| 49 | OTHER FINANCING SOURCES |
| 50 | PROPERTY TAX |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

FORM LB 20

| HISTORICAL DATA | | ADOPTED BUDGET | | RESOURCE DESCRIPTION | | BUDGET FY 2021-22 | |
|-----------------------|----------------------|---------------------------|-----------|----------------------|----------|-------------------|-----------|
| 2YRS PRIOR FY 2018-19 | 1YR PRIOR FY 2019-20 | ADOPTED BUDGET FY 2020-21 | | PROPOSED | APPROVED | ADOPTED | |
| 51 | | | 734,400 | | | | 734,400 |
| 52 | | | 2,464,400 | | | | 2,234,400 |
| 53 | 2,249,555 | 2,050,309 | 5,038,200 | | | | 4,791,500 |
| 54 | | | | | | | |
| 55 | | | | | | | |
| 56 | 45,606 | 39,773 | 36,000 | | | | 36,000 |
| 57 | | | | | | | |
| 58 | 7,232 | 926 | | | | | |
| 59 | 52,838 | 40,699 | 36,000 | | | | 36,000 |
| 60 | | | | | | | |
| 61 | | | | | | | |
| 62 | 73,260 | 73,103 | 96,400 | | | | 71,300 |
| 63 | 12,960 | 11,402 | 15,100 | | | | 2,400 |
| 64 | 9,274 | 7,787 | 7,200 | | | | 1,600 |
| 65 | | | | | | | |
| 66 | 95,494 | 92,292 | 118,700 | | | | 75,300 |
| 67 | | | | | | | |
| 68 | 48,550 | 48,550 | 48,550 | | | | 48,550 |
| 69 | | | | | | | |
| 70 | 48,550 | 48,550 | 48,550 | | | | 48,550 |
| 71 | 196,882 | 181,541 | 203,250 | | | | 159,850 |
| 72 | | | | | | | |
| 73 | | | | | | | |
| 74 | | | | | | | |
| 75 | | | | | | | |
| 76 | 5,100 | 4,969 | | | | | 10,000 |
| 77 | | 17,955 | 10,750 | | | | |
| 78 | 87,313 | 104,558 | 98,300 | | | | 124,000 |
| 79 | 92,413 | 127,482 | 4,464,050 | | | | 134,000 |
| 80 | | | | | | | |
| 81 | | | | | | | |
| 82 | | | | | | | |
| 83 | 107,539 | 100,436 | 107,500 | | | | 120,000 |
| 84 | 48,438 | 55,194 | 42,000 | | | | 40,000 |
| 85 | 12,550 | 8,800 | 9,300 | | | | 9,300 |
| 86 | 18,233 | 20,073 | 13,700 | | | | 14,500 |
| 87 | 186,760 | 184,503 | 172,500 | | | | 183,800 |
| 88 | | | | | | | |
| 89 | 7,812 | 3,514 | 5,700 | | | | 6,800 |
| 90 | 3,280 | 1,468 | 2,600 | | | | 2,600 |
| 91 | | | | | | | 10,000 |
| 92 | 11,092 | 4,982 | 8,300 | | | | 19,400 |
| 93 | | | | | | | |
| 94 | 7,061 | 7,303 | 7,200 | | | | 7,600 |
| 95 | 860 | 1,140 | 1,100 | | | | 1,100 |
| 96 | | 1,441 | 1,500 | | | | 1,600 |
| 97 | 4,434 | 2,832 | 3,500 | | | | 3,500 |
| 98 | 3,798 | 2,144 | 3,000 | | | | 3,000 |
| 99 | 3,105 | 2,400 | 3,000 | | | | 3,000 |
| 100 | 19,258 | 17,260 | 19,300 | | | | 19,800 |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

| HISTORICAL DATA | | RESOURCE DESCRIPTION | | BUDGET FY 2021-22 | | |
|--------------------------|-------------------------|---------------------------------|---------------|-------------------|----------|---------|
| 2YRS PRIOR FY 2018-19 | 1YR PRIOR FY 2019-20 | ADOPTED BUDGET FY 2020-21 | | PROPOSED | APPROVED | ADOPTED |
| 101 | \$ 217,110 | \$ 206,745 | \$ 200,100 | \$ 223,000 | \$ - | \$ - |
| 102 | | | | | | |
| 103 | | | | | | |
| 104 | 220,547 | 228,752 | 236,900 | 240,500 | | |
| 105 | 87,746 | 84,671 | 84,900 | 84,900 | | |
| 106 | 7,050 | 7,000 | 7,050 | 7,000 | | |
| 107 | 29,340 | 26,253 | 28,000 | 30,000 | | |
| 108 | 7,883 | 9,368 | 8,000 | 10,000 | | |
| 109 | 13,313 | 11,400 | 13,300 | 16,900 | | |
| 110 | | | 20,000 | 132,300 | | |
| 111 | \$ 365,879 | \$ 367,444 | \$ 398,150 | \$ 521,600 | \$ - | \$ - |
| 112 | | | | | | |
| 113 | | | | | | |
| 114 | 119,594 | 126,465 | 134,100 | 143,900 | | |
| 115 | 27,464 | 28,255 | 33,600 | 40,900 | | |
| 116 | 21,028 | 22,315 | 24,200 | 23,100 | | |
| 117 | 25,099 | 24,754 | 21,900 | 21,900 | | |
| 118 | 13,110 | 13,041 | 15,000 | 6,400 | | |
| 119 | 3,415 | 3,309 | 3,700 | 23,800 | | |
| 120 | 312,298 | 1,389,445 | 3,769,000 | 261,600 | | |
| 121 | | | | 3,300,000 | | |
| 122 | 3,370 | 1,185 | 1,000 | 1,000 | | |
| 123 | \$ 525,378 | \$ 1,608,769 | \$ 4,002,500 | \$ 3,822,600 | \$ - | \$ - |
| 124 | | | | | | |
| 125 | | | | | | |
| 126 | | | | | | |
| 127 | 3,000 | - | 2,500 | 2,500 | | |
| 128 | | | | | | |
| 129 | 5,495 | 3,451 | 13,500 | 16,000 | | |
| 130 | \$ 8,495 | \$ 3,451 | \$ 16,000 | \$ 18,500 | \$ - | \$ - |
| 131 | | | | | | |
| 132 | \$ 16,989,672 | \$ 16,733,406 | \$ 31,711,250 | \$ 25,772,550 | \$ - | \$ - |
| 133 | | | | | | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

HISTORICAL DATA
 2YRS PRIOR 1 YR PRIOR ADOPTED
 FY 2018-19 FY 2019-20 FY 2020-21
 EXPENDITURES BUDGET FY 2021-22
 DESCRIPTION APPROVED ADOPTED

| | | | | | | |
|----|-----------------------------------|-----------|-----------|-----------|--|--|
| 1 | PERSONNEL SERVICES | | | | | |
| 2 | WAGES & SALARIES | | | 825,800 | | |
| 3 | TAXES & BENEFITS | 678,771 | 743,363 | 406,400 | | |
| 4 | TOTAL PERSONNEL SERVICES | 256,522 | 308,695 | 1,232,200 | | |
| 5 | MATERIALS & SERVICES | 935,293 | 1,052,058 | | | |
| 6 | ALL UTILITIES | | | | | |
| 7 | FIXED MAINTENANCE | 18,188 | 16,459 | 22,000 | | |
| 8 | INSURANCE | 30,043 | 8,790 | 50,000 | | |
| 9 | PROFESSIONAL SERVICES -Other | 265,517 | 293,859 | 319,500 | | |
| 10 | PROFESSIONAL SERVICES -Legal | 182,758 | 294,199 | 726,000 | | |
| 11 | CREDIT CARD PROCESSING | 12,995 | 29,141 | 20,000 | | |
| 12 | TRANSPONDER WRITE-OFF | 166,679 | 137,472 | 200,000 | | |
| 13 | MISCELLANEOUS REPAIRS & PURCHASES | | 88,020 | 35,000 | | |
| 14 | TOTAL MATERIALS & SERVICES | 70,677 | 81,875 | 290,000 | | |
| 15 | CAPITAL OUTLAY | 746,857 | 949,815 | 1,662,500 | | |
| 16 | CAPITAL PURCHASE | 261,098 | 122,229 | 306,000 | | |
| 17 | TOTAL CAPITAL OUTLAY | 261,098 | 122,229 | 306,000 | | |
| 18 | TOTAL TOLL BRIDGE | 1,943,248 | 2,124,102 | 3,200,700 | | |

INDUSTRIAL BUILDINGS

| | | | | | | |
|----|--|---------|---------|---------|--|--|
| 19 | PERSONNEL SERVICES | | | | | |
| 20 | WAGES & SALARIES | | | 38,300 | | |
| 21 | TAXES & BENEFITS | 32,516 | 35,195 | 21,500 | | |
| 22 | TOTAL PERSONNEL SERVICES | 14,848 | 16,375 | 59,800 | | |
| 23 | MATERIALS & SERVICES | 47,364 | 51,570 | | | |
| 24 | ALL UTILITIES | | | | | |
| 25 | FIXED MAINTENANCE | 67,377 | 66,344 | 71,000 | | |
| 26 | INSURANCE | 16,255 | 16,782 | 20,000 | | |
| 27 | PROPERTY TAX | 11,040 | 12,873 | 13,400 | | |
| 28 | PROFESSIONAL SERVICES-Design & Engineering | 27,271 | 27,283 | 28,700 | | |
| 29 | PROFESSIONAL SERVICES-Legal | 2,097 | - | 3,000 | | |
| 30 | MISCELLANEOUS REPAIRS & PURCHASES | 2,178 | 2,557 | 3,100 | | |
| 31 | TOTAL MATERIALS & SERVICES | 32,640 | 31,550 | 32,000 | | |
| 32 | CAPITAL OUTLAY | 158,858 | 157,389 | 171,200 | | |
| 33 | CAPITAL PURCHASES | | | | | |
| 34 | TOTAL CAPITAL OUTLAY | 26,731 | 26,731 | 350,000 | | |
| 35 | TOTAL BIG 7 BUILDING | 206,222 | 235,690 | 581,000 | | |

Jensen Property

| | | | | | | |
|----|--|---------|---------|---------|--|--|
| 36 | PERSONNEL SERVICES | | | | | |
| 37 | WAGES & SALARIES | 38,324 | 40,891 | 44,200 | | |
| 38 | TAXES & BENEFITS | 17,372 | 19,072 | 24,200 | | |
| 39 | TOTAL PERSONNEL SERVICES | 55,696 | 59,963 | 68,400 | | |
| 40 | MATERIALS & SERVICES | | | | | |
| 41 | ALL UTILITIES | | | | | |
| 42 | FIXED MAINTENANCE | 102,377 | 88,031 | 104,000 | | |
| 43 | INSURANCE | 21,381 | 11,208 | 20,000 | | |
| 44 | PROPERTY TAX | 6,968 | 8,125 | 8,400 | | |
| 45 | PROFESSIONAL SERVICES-Design & Engineering | 42,878 | 43,106 | 45,300 | | |
| 46 | PROFESSIONAL SERVICES-Legal | 4,275 | - | 5,000 | | |
| 47 | MISCELLANEOUS REPAIRS & PURCHASES | 1,474 | 29,229 | 20,000 | | |
| 48 | TOTAL MATERIAL & SERVICES | 11,603 | 10,914 | 12,000 | | |
| 49 | | 190,956 | 190,613 | 214,700 | | |
| 50 | | | | | | |
| 51 | | | | | | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

| HISTORICAL DATA | | | | EXPENDITURES | |
|-----------------|------------|------------|-------------|--------------|----------|
| 2YRS PRIOR | 1 YR PRIOR | ADOPTED | DESCRIPTION | PROPOSED | APPROVED |
| FY 2018-19 | FY 2019-20 | BUDGET | | | ADOPTED |
| | | FY 2020-21 | | | |

| | | | | | |
|-----|---------|---------|--|-----------|--|
| 52 | | | CAPITAL OUTLAY | | |
| 53 | 34,968 | 108,242 | CAPITAL PURCHASES | \$189,400 | |
| 54 | 34,968 | 108,242 | TOTAL CAPITAL OUTLAY | 189,400 | |
| 55 | | | DEBT SERVICE | | |
| 56 | 144,942 | 128,429 | PRINCIPAL & INTEREST | 160,000 | |
| 57 | 144,942 | 128,429 | TOTAL DEBT SERVICE | 160,000 | |
| 58 | 426,562 | 487,247 | TOTAL JENSEN PROPERTY | 625,100 | |
| 59 | | | ***Maritime Building*** | | |
| 60 | | | PERSONNEL SERVICES | | |
| 61 | 25,106 | 26,189 | WAGES & SALARIES | 28,300 | |
| 62 | 11,578 | 12,341 | TAXES & BENEFITS | 16,800 | |
| 63 | 36,684 | 38,530 | TOTAL PERSONNEL SERVICES | 45,100 | |
| 64 | | | MATERIALS & SERVICES | | |
| 65 | 28,665 | 26,638 | ALL UTILITIES | 30,000 | |
| 66 | 3,933 | 914 | FIXED MAINTENANCE | 5,000 | |
| 67 | 4,697 | 5,477 | INSURANCE | 6,200 | |
| 68 | 15,913 | 16,200 | PROPERTY TAX | 17,000 | |
| 69 | 2,697 | - | PROFESSIONAL SERVICES-Design & Engineering | 5,000 | |
| 70 | 6,820 | 410 | PROFESSIONAL SERVICES-Legal | 5,000 | |
| 71 | 4,230 | 2,014 | MISCELLANEOUS REPAIRS & PURCHASES | 4,000 | |
| 72 | 66,955 | 51,653 | TOTAL MATERIALS & SERVICES | 72,200 | |
| 73 | | | CAPITAL OUTLAY | | |
| 74 | | | CAPITAL PURCHASES | 20,000 | |
| 75 | | | TOTAL CAPITAL OUTLAY | 20,000 | |
| 76 | 103,639 | 90,183 | TOTAL MARITIME BUILDING | 137,300 | |
| 77 | | | ***Halvard Building*** | | |
| 78 | | | PERSONNEL SERVICES | | |
| 79 | 37,711 | 40,980 | WAGES & SALARIES | 43,800 | |
| 80 | 17,221 | 19,239 | TAXES & BENEFITS | 26,100 | |
| 81 | 54,932 | 60,219 | TOTAL PERSONNEL SERVICES | 69,900 | |
| 82 | | | MATERIALS & SERVICES | | |
| 83 | 176,284 | 191,726 | ALL UTILITIES | 214,000 | |
| 84 | 21,947 | 29,404 | FIXED MAINTENANCE | 31,000 | |
| 85 | 4,037 | 4,708 | INSURANCE | 5,400 | |
| 86 | 58,447 | 60,456 | PROPERTY TAX | 63,500 | |
| 87 | 3,564 | 4,086 | PROFESSIONAL SERVICES-Design & Engineering | 5,000 | |
| 88 | 4,884 | 2,027 | PROFESSIONAL SERVICES-Legal | 5,000 | |
| 89 | 4,030 | 2,893 | MISCELLANEOUS REPAIRS & PURCHASES | 5,000 | |
| 90 | 273,193 | 295,300 | TOTAL MATERIALS & SERVICES | 328,900 | |
| 91 | | | CAPITAL OUTLAY | | |
| 92 | | | CAPITAL PURCHASES | 20,000 | |
| 93 | | | TOTAL CAPITAL OUTLAY | 20,000 | |
| 94 | 328,125 | 355,519 | TOTAL HALYARD BUILDING | 418,800 | |
| 95 | | | ***Timber Incubator Property*** | | |
| 96 | | | PERSONNEL SERVICES | | |
| 97 | 18,377 | 18,472 | WAGES & SALARIES | 20,600 | |
| 98 | 8,757 | 8,725 | TAXES & BENEFITS | 12,000 | |
| 99 | 27,134 | 27,197 | TOTAL PERSONNEL SERVICES | 32,600 | |
| 100 | | | MATERIALS & SERVICES | | |
| 101 | 10,297 | 10,578 | ALL UTILITIES | 15,000 | |
| 102 | 4,193 | 4,041 | FIXED MAINTENANCE | 5,000 | |
| 103 | 549 | 640 | INSURANCE | 800 | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

FORM LB 31

| HISTORICAL DATA | | | | BUDGET FY 2021-22 | | |
|-----------------|--------------|--------------|--|-------------------|----------|---------|
| 2YRS PRIOR | 1 YR PRIOR | ADOPTED | EXPENDITURES | PROPOSED | APPROVED | ADOPTED |
| FY 2018-19 | FY 2019-20 | FY 2020-21 | DESCRIPTION | | | |
| 104 | 7,109 | 7,130 | PROPERTY TAX | | | |
| 105 | 2,097 | - | PROFESSIONAL SERVICES-Design & Engineering | 8,000 | | |
| 106 | 352 | 8,143 | PROFESSIONAL SERVICES-Legal | 2,000 | | |
| 107 | 1,743 | 481 | MISCELLANEOUS REPAIRS & PURCHASES | 5,000 | | |
| 108 | 26,340 | 31,013 | TOTAL MATERIALS & SERVICES | 2,000 | | |
| 109 | | | CAPITAL OUTLAY | 37,800 | | |
| 110 | | 15,000 | CAPITAL PURCHASES | | | |
| 111 | | 15,000 | TOTAL CAPITAL OUTLAY | \$15,000 | | |
| 112 | \$ 53,474 | \$ 58,210 | TOTAL TIMBER INCUBATOR PROPERTY | \$ 85,400 | | |
| 113 | | | ***Wasco Street Business Park*** | | | |
| 114 | | | PERSONNEL SERVICES | | | |
| 115 | 29,665 | 32,997 | WAGES & SALARIES | 35,400 | | |
| 116 | 13,656 | 15,447 | TAXES & BENEFITS | 21,500 | | |
| 117 | 43,321 | 48,444 | TOTAL PERSONNEL SERVICES | 56,900 | | |
| 118 | | | MATERIALS & SERVICES | | | |
| 119 | 32,855 | 32,372 | ALL UTILITIES | 32,000 | | |
| 120 | 9,736 | 12,396 | FIXED MAINTENANCE | 10,000 | | |
| 121 | 4,824 | 5,900 | INSURANCE | 6,400 | | |
| 122 | 27,543 | 27,665 | PROPERTY TAX | 31,800 | | |
| 123 | 2,097 | 2,000 | PROFESSIONAL SERVICES-Design & Engineering | 2,000 | | |
| 124 | 17,793 | 9,406 | PROFESSIONAL SERVICES-Legal | 3,000 | | |
| 125 | | | MISCELLANEOUS REPAIRS & PURCHASES | 10,000 | | |
| 126 | 97,818 | 87,508 | TOTAL MATERIALS & SERVICES | 95,200 | | |
| 127 | | | CAPITAL OUTLAY | | | |
| 128 | 19,942 | 84,822 | CAPITAL PURCHASES | \$50,000 | | |
| 129 | 19,942 | 84,822 | TOTAL CAPITAL OUTLAY | 50,000 | | |
| 130 | \$ 161,081 | \$ 220,774 | TOTAL WASCO STREET BUSINESS PARK | \$ 202,100 | | |
| 131 | | | ***HANDEL LOWER MILLS*** | | | |
| 132 | | | PERSONNEL SERVICES | | | |
| 133 | 22,812 | 23,384 | WAGES & SALARIES | 25,800 | | |
| 134 | 10,557 | 11,307 | TAXES & BENEFITS | 14,500 | | |
| 135 | 33,369 | 34,691 | TOTAL PERSONNEL SERVICES | 40,300 | | |
| 136 | | | MATERIALS & SERVICES | | | |
| 137 | 1,102 | 2,463 | ALL UTILITIES | 4,000 | | |
| 138 | 4,172 | 129 | FIXED MAINTENANCE | 5,000 | | |
| 139 | 541 | 631 | INSURANCE | 800 | | |
| 140 | 5,762 | 1,679 | PROFESSIONAL SERVICES-Design & Engineering | 7,000 | | |
| 141 | 5,561 | 2,379 | PROFESSIONAL SERVICES-Legal | 8,000 | | |
| 142 | 664 | 1,935 | MISCELLANEOUS REPAIRS & PURCHASES | 3,000 | | |
| 143 | 17,802 | 9,216 | TOTAL MATERIALS & SERVICES | 27,800 | | |
| 144 | | | CAPITAL OUTLAY | | | |
| 145 | 511,887 | 114,257 | CAPITAL PURCHASES | \$25,000 | | |
| 146 | 511,887 | 114,257 | TOTAL CAPITAL OUTLAY | 25,000 | | |
| 147 | 1,853,771 | - | PRINCIPAL & INTEREST | 97,600 | | |
| 148 | 1,853,771 | - | TOTAL DEBT SERVICE | 97,600 | | |
| 149 | \$ 2,416,829 | \$ 158,164 | TOTAL HANDEL LOWER MILLS | \$ 190,700 | | |
| 150 | \$ 3,695,932 | \$ 1,605,787 | TOTAL INDUSTRIAL BUILDINGS | \$ 1,939,400 | | |
| 151 | | | ***State DMV Office Building*** | | | |
| 152 | | | PERSONNEL SERVICES | | | |
| 153 | | | | | | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

| HISTORICAL DATA | | EXPENDITURES | | BUDGET FY 2021-22 | | |
|-----------------|------------|--------------|--|-------------------|----------|---------|
| 2YRS PRIOR | 1 YR PRIOR | ADOPTED | DESCRIPTION | PROPOSED | APPROVED | ADOPTED |
| FY 2018-19 | FY 2019-20 | FY 2020-21 | | | | |
| 154 | 15,454 | 15,613 | WAGES | 17,500 | | 154 |
| 155 | 7,336 | 7,370 | BENEFITS | 10,300 | | 155 |
| 156 | 22,790 | 22,983 | TOTAL PERSONNEL SERVICES | 27,800 | \$ - | 156 |
| 157 | | | MATERIALS & SERVICES | | | 157 |
| 158 | 8,202 | 6,984 | ALL UTILITIES | 9,000 | | 158 |
| 159 | 4,437 | 6,853 | FIXED MAINTENANCE | 7,000 | | 159 |
| 160 | 1,153 | 1,344 | INSURANCE | 1,500 | | 160 |
| 161 | 1,903 | 4,022 | PROPERTY TAX | 4,200 | | 161 |
| 162 | 2,097 | - | PROFESSIONAL SERVICES-Design & Engineering | 2,000 | | 162 |
| 163 | 196 | 175 | PROFESSIONAL SERVICES-Legal | 2,000 | | 163 |
| 164 | 21,631 | 22,462 | MISCELLANEOUS REPAIRS & PURCHASES | 27,000 | | 164 |
| 165 | 39,619 | 41,840 | TOTAL MATERIALS & SERVICES | 52,700 | \$ - | 165 |
| 166 | | | CAPITAL OUTLAY | | | 166 |
| 167 | 9,621 | - | CAPITAL PURCHASES | 25,000 | | 167 |
| 168 | 9,621 | - | TOTAL CAPITAL OUTLAY | 25,000 | \$ - | 168 |
| 169 | 72,030 | 64,823 | TOTAL STATE DMV OFFICE BUILDING | 105,500 | \$ - | 169 |
| 170 | | | ***Marina Office Building*** | | | 170 |
| 171 | | | PERSONNEL SERVICES | | | 171 |
| 172 | 23,002 | 25,509 | WAGES | 27,300 | | 172 |
| 173 | 10,630 | 11,901 | BENEFITS | 16,700 | | 173 |
| 174 | 33,632 | 37,410 | TOTAL PERSONNEL SERVICES | 44,000 | \$ - | 174 |
| 175 | | | MATERIALS & SERVICES | | | 175 |
| 176 | 14,617 | 14,751 | ALL UTILITIES | 16,000 | | 176 |
| 177 | 10,039 | 11,542 | FIXED MAINTENANCE | 10,000 | | 177 |
| 178 | 3,074 | 3,585 | INSURANCE | 4,100 | | 178 |
| 179 | 11,677 | 9,979 | PROPERTY TAX | 10,500 | | 179 |
| 180 | 2,097 | - | PROFESSIONAL SERVICES-Design & Engineering | 2,000 | | 180 |
| 181 | - | 851 | PROFESSIONAL SERVICES-Legal | 2,000 | | 181 |
| 182 | 6,711 | 7,301 | MISCELLANEOUS REPAIRS & PURCHASES | 11,000 | | 182 |
| 183 | 48,215 | 48,009 | TOTAL MATERIALS & SERVICES | 55,600 | \$ - | 183 |
| 184 | | | CAPITAL OUTLAY | | | 184 |
| 185 | 24,500 | 7,091 | CAPITAL PURCHASES | 30,000 | | 185 |
| 186 | 24,500 | 7,091 | TOTAL CAPITAL OUTLAY | 30,000 | \$ - | 186 |
| 187 | 106,347 | 92,510 | TOTAL MARINA OFFICE BUILDING | 129,600 | \$ - | 187 |
| 188 | | | ***Port Office*** | | | 188 |
| 189 | | | PERSONNEL SERVICES | | | 189 |
| 190 | 22,126 | 23,886 | WAGES | 26,400 | | 190 |
| 191 | 10,188 | 11,045 | BENEFITS | 16,100 | | 191 |
| 192 | 32,314 | 34,931 | TOTAL PERSONNEL SERVICES | 42,500 | \$ - | 192 |
| 193 | | | MATERIALS & SERVICE | | | 193 |
| 194 | 11,896 | 17,698 | ALL UTILITIES | 19,000 | | 194 |
| 195 | 4,703 | 7,820 | FIXED MAINTENANCE | 8,000 | | 195 |
| 196 | 2,194 | 2,558 | INSURANCE | 2,900 | | 196 |
| 197 | 300 | - | PROPERTY TAX | 1,000 | | 197 |
| 198 | - | - | PROFESSIONAL SERVICES-Design & Engineering | 1,000 | | 198 |
| 199 | 5,652 | 7,930 | PROFESSIONAL SERVICES-Legal | 1,000 | | 199 |
| 200 | 24,745 | 36,006 | MISCELLANEOUS REPAIRS & PURCHASES | 6,000 | | 200 |
| 201 | | | TOTAL MATERIALS & SERVICES | 37,900 | \$ - | 201 |
| 202 | | | CAPITAL OUTLAY | | | 202 |
| 203 | - | 72,806 | CAPITAL PURCHASES | 140,000 | | 203 |
| 204 | 57,059 | 143,743 | TOTAL CAPITAL OUTLAY | 140,000 | \$ - | 204 |
| 205 | 235,436 | 301,076 | TOTAL PORT OFFICE BUILDING | 220,400 | \$ - | 205 |
| | | | TOTAL COMMERCIAL BUILDINGS | 455,500 | \$ 0 | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

FORM LB 31

| HISTORICAL DATA | | BUDGET FY 2021-22 | |
|-----------------|------------|-------------------|-----------|
| 2 YRS PRIOR | 1 YR PRIOR | PROPOSED | APPROVED |
| FY 2018-19 | FY 2019-20 | | ADOPTED |
| 206 | | | |
| 207 | | | |
| 208 | 37,251 | 45,676 | 62,800 |
| 209 | 17,108 | 22,266 | 26,600 |
| 210 | 54,359 | 67,942 | 89,400 |
| 211 | | | |
| 212 | | | |
| 213 | 11,939 | 5,884 | 10,000 |
| 214 | 758 | 883 | 1,000 |
| 215 | 78,283 | 51,534 | 80,000 |
| 216 | 37,922 | 40,327 | 76,000 |
| 217 | 15,928 | 149,606 | 40,000 |
| 218 | 8,623 | 5,263 | 8,400 |
| 219 | 153,453 | 253,497 | 215,400 |
| 220 | | | |
| 221 | 165,801 | (47,621) | 4,475,000 |
| 222 | 165,801 | (47,621) | 4,475,000 |
| 223 | | | |
| 224 | | | |
| 225 | | | |
| 226 | 373,613 | 273,818 | 4,939,900 |
| 227 | | | |
| 228 | | | |
| 229 | | | |
| 230 | 72,610 | 70,046 | 101,100 |
| 231 | 30,326 | 27,193 | 36,800 |
| 232 | 102,936 | 97,239 | 137,900 |
| 233 | | | |
| 234 | 16,638 | 16,837 | 18,000 |
| 235 | 17,258 | 15,547 | 17,000 |
| 236 | 2,653 | 3,093 | 3,200 |
| 237 | 7,490 | - | 10,000 |
| 238 | 220 | - | 3,000 |
| 239 | 13,929 | 19,363 | 11,000 |
| 240 | 58,188 | 54,840 | 62,200 |
| 241 | | | |
| 242 | 4,303 | 18,270 | 41,000 |
| 243 | 4,303 | 18,270 | 41,000 |
| 244 | 165,427 | 170,349 | 241,100 |
| 245 | | | |
| 246 | | | |
| 247 | 29,229 | 30,907 | 37,800 |
| 248 | 13,588 | 14,611 | 19,100 |
| 249 | 42,817 | 45,518 | 56,900 |
| 250 | | | |
| 251 | 2,109 | 1,619 | 6,000 |
| 252 | 1,804 | 6,743 | 10,000 |
| 253 | 8,071 | 5,375 | 10,000 |
| 254 | 4,118 | 13,725 | 5,500 |
| 255 | | | |
| 256 | 4,562 | 5,668 | 8,000 |
| 257 | 9,671 | 13,054 | 5,000 |

WATERFRONT INDUSTRIAL LAND

| EXPENDITURES | PROPOSED | APPROVED | ADOPTED |
|--|----------|----------|---------|
| DESCRIPTION | | | |
| PERSONNEL SERVICES | | | |
| WAGES | | | |
| BENEFITS | 66,200 | | |
| TOTAL PERSONNEL SERVICES | 66,200 | | |
| MATERIALS & SERVICES | 27,600 | | |
| ALL UTILITIES | 93,800 | | |
| FIXED MAINTENANCE | | | |
| INSURANCE | 10,000 | | |
| PROFESSIONAL SERVICES-Design/Misc | 1,000 | | |
| PROFESSIONAL SERVICES-Parking/Security | 80,000 | | |
| PROFESSIONAL SERVICES-Legal | 76,000 | | |
| MISCELLANEOUS REPAIRS & PURCHASES | 40,000 | | |
| TOTAL MATERIAL & SERVICES | 5,000 | | |
| CAPITAL OUTLAY | 212,000 | | |
| CAPITAL PURCHASE | | | |
| TOTAL CAPITAL OUTLAY | 399,000 | | |
| DEBT SERVICE | 399,000 | | |
| PRINCIPAL & INTEREST | | | |
| TOTAL DEBT SERVICE | | | |
| TOTAL WATERFRONT INDUSTRIAL LAND | 704,800 | | |

WATERFRONT RECREATION

| EXPENDITURES | PROPOSED | APPROVED | ADOPTED |
|--|----------|----------|---------|
| DESCRIPTION | | | |
| PERSONNEL SERVICES | | | |
| WAGES | | | |
| BENEFITS | 108,400 | | |
| TOTAL PERSONNEL SERVICES | 108,400 | | |
| MATERIALS & SERVICES | 36,700 | | |
| ALL UTILITIES | 145,100 | | |
| FIXED MAINTENANCE | | | |
| INSURANCE | 19,000 | | |
| PROFESSIONAL SERVICES-Design & Engineering | 17,000 | | |
| PROFESSIONAL SERVICES-Legal | 3,500 | | |
| MISCELLANEOUS REPAIRS & PURCHASES | 10,000 | | |
| TOTAL MATERIALS & SERVICES | 3,000 | | |
| CAPITAL OUTLAY | 21,000 | | |
| CAPITAL PURCHASES | 73,500 | | |
| TOTAL CAPITAL OUTLAY | \$70,000 | | |
| TOTAL WATERFRONT RECREATION | 70,000 | | |
| TOTAL WATERFRONT EVENT SITE | 288,600 | | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

| HISTORICAL DATA | | | | EXPENDITURES | | BUDGET FY 2021-22 | |
|-----------------|------------|------------|-------------|--------------|----------|-------------------|--|
| 2YRS PRIOR | 1 YR PRIOR | ADOPTED | DESCRIPTION | PROPOSED | APPROVED | ADOPTED | |
| FY 2018-19 | FY 2019-20 | BUDGET | | | | | |
| | | FY 2020-21 | | | | | |

| | | | | | | | | | | | |
|-----|----|---------|----|---------|----|---------|--|--|--|--|--|
| 258 | \$ | 30,335 | \$ | 46,184 | \$ | 47,500 | | | | | |
| 259 | | | | | | | | | | | |
| 260 | | 5,839 | | 29,427 | | 56,000 | | | | | |
| 261 | \$ | 5,839 | \$ | 29,427 | \$ | 56,000 | | | | | |
| 262 | \$ | 78,991 | \$ | 121,129 | \$ | 160,400 | | | | | |
| 263 | | | | | | | | | | | |
| 264 | | | | | | | | | | | |
| 265 | | 104,451 | | 102,615 | | 131,900 | | | | | |
| 266 | | 48,974 | | 46,563 | | 60,900 | | | | | |
| 267 | \$ | 153,425 | \$ | 149,178 | \$ | 192,800 | | | | | |
| 268 | | | | | | | | | | | |
| 269 | | 18,303 | | 13,894 | | 16,000 | | | | | |
| 270 | | 26,304 | | 20,596 | | 24,000 | | | | | |
| 271 | | 2,858 | | 3,332 | | 3,500 | | | | | |
| 272 | | 1,413 | | 1,442 | | 1,600 | | | | | |
| 273 | | 2,834 | | - | | 13,000 | | | | | |
| 274 | | 396 | | - | | 3,000 | | | | | |
| 275 | \$ | 11,624 | \$ | 12,330 | \$ | 8,500 | | | | | |
| 276 | \$ | 63,732 | \$ | 51,594 | \$ | 69,600 | | | | | |
| 277 | | | | | | | | | | | |
| 278 | | 19,308 | | 2,500 | | 140,000 | | | | | |
| 279 | \$ | 19,308 | \$ | 2,500 | \$ | 140,000 | | | | | |
| 280 | \$ | 236,465 | \$ | 203,272 | \$ | 402,400 | | | | | |
| 281 | \$ | 480,883 | \$ | 494,750 | \$ | 803,900 | | | | | |
| 282 | | | | | | | | | | | |
| 283 | | | | | | | | | | | |
| 284 | | 96,586 | | 96,117 | | 110,200 | | | | | |
| 285 | | 45,571 | | 46,476 | | 59,300 | | | | | |
| 286 | \$ | 142,157 | \$ | 142,593 | \$ | 169,500 | | | | | |
| 287 | | | | | | | | | | | |
| 288 | | 25,103 | | 24,075 | | 28,000 | | | | | |
| 289 | | 46,196 | | 28,451 | | 35,000 | | | | | |
| 290 | | 5,888 | | 6,865 | | 7,100 | | | | | |
| 291 | | 7,289 | | 6,330 | | 35,000 | | | | | |
| 292 | | 3,740 | | 2,306 | | 5,000 | | | | | |
| 293 | | 21,007 | | 17,515 | | 20,000 | | | | | |
| 294 | \$ | 109,223 | \$ | 85,542 | \$ | 130,100 | | | | | |
| 295 | | | | | | | | | | | |
| 296 | | 9,063 | | - | | 145,000 | | | | | |
| 297 | \$ | 9,063 | \$ | - | \$ | 145,000 | | | | | |
| 298 | | | | | | | | | | | |
| 299 | \$ | 93,059 | \$ | 90,876 | \$ | 92,500 | | | | | |
| 300 | \$ | 353,502 | \$ | 319,011 | \$ | 537,100 | | | | | |
| 301 | \$ | 353,502 | \$ | 319,011 | \$ | 537,100 | | | | | |
| 302 | \$ | 353,502 | \$ | 319,011 | \$ | 537,100 | | | | | |
| 303 | | | | | | | | | | | |
| 304 | | | | | | | | | | | |
| 305 | | 100,737 | | 97,073 | | 106,700 | | | | | |
| 306 | | 47,065 | | 46,476 | | 56,700 | | | | | |
| 307 | \$ | 147,802 | \$ | 143,549 | \$ | 163,400 | | | | | |
| 308 | | | | | | | | | | | |
| 309 | | 33,299 | | 32,958 | | 42,000 | | | | | |

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2021-22

| HISTORICAL DATA | | BUDGET FY 2021-22 | |
|---------------------------------|--------------------------|-------------------|----------|
| 2 YRS PRIOR FY 2018-19 | 1 YR PRIOR FY 2019-20 | PROPOSED | APPROVED |
| ADOTTED BUDGET FY 2020-21 | | ADOTTED | |
| 310 | 41,228 | 70,000 | - |
| 311 | 10,713 | 15,100 | - |
| 312 | 3,803 | 4,400 | - |
| 313 | 8,817 | 10,000 | - |
| 314 | 4,986 | 20,000 | - |
| 315 | 10,293 | 15,000 | - |
| 316 | 113,139 | 175,500 | - |
| 317 | | | |
| 318 | 424,344 | 3,612,400 | - |
| 319 | 424,344 | 3,612,400 | - |
| 320 | | | |
| 321 | | 243,000 | - |
| 322 | | 243,000 | - |
| 323 | 685,285 | 4,203,100 | - |
| 324 | 685,285 | 4,203,100 | - |
| 325 | | | |
| 326 | | | |
| 327 | | 25,000 | - |
| 328 | | 12,500 | - |
| 329 | | 37,500 | - |
| 330 | | | |
| 331 | 59,983 | 95,000 | - |
| 332 | 7,478 | 1,000 | - |
| 333 | 1,628 | 2,700 | - |
| 334 | | 30,000 | - |
| 335 | | 35,000 | - |
| 336 | 48,045 | 70,000 | - |
| 337 | | 10,000 | - |
| 338 | 6,415 | 18,000 | - |
| 339 | 123,549 | 261,700 | - |
| 340 | | | |
| 341 | 9,466 | 109,000 | - |
| 342 | 9,466 | 109,000 | - |
| 343 | 133,015 | 408,200 | - |
| 344 | | | |
| 345 | | | |
| 346 | | 5,000 | - |
| 347 | | 1,200 | - |
| 348 | | 6,200 | - |
| 349 | | | |
| 350 | | | |
| 351 | 14,488 | 28,200 | - |
| 352 | 47,011 | 55,000 | - |
| 353 | 50,509 | 70,000 | - |
| 354 | 112,008 | 153,200 | - |
| 355 | | | |
| 356 | 53,898 | 81,000 | - |
| 357 | 53,898 | 81,000 | - |
| 358 | 165,906 | 240,400 | - |
| 359 | | | |
| 360 | 8,066,820 | 12,442,700 | - |
| 361 | | | |

PORT OF HOOD RIVER
BRIDGE REPAIR & REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2021-22

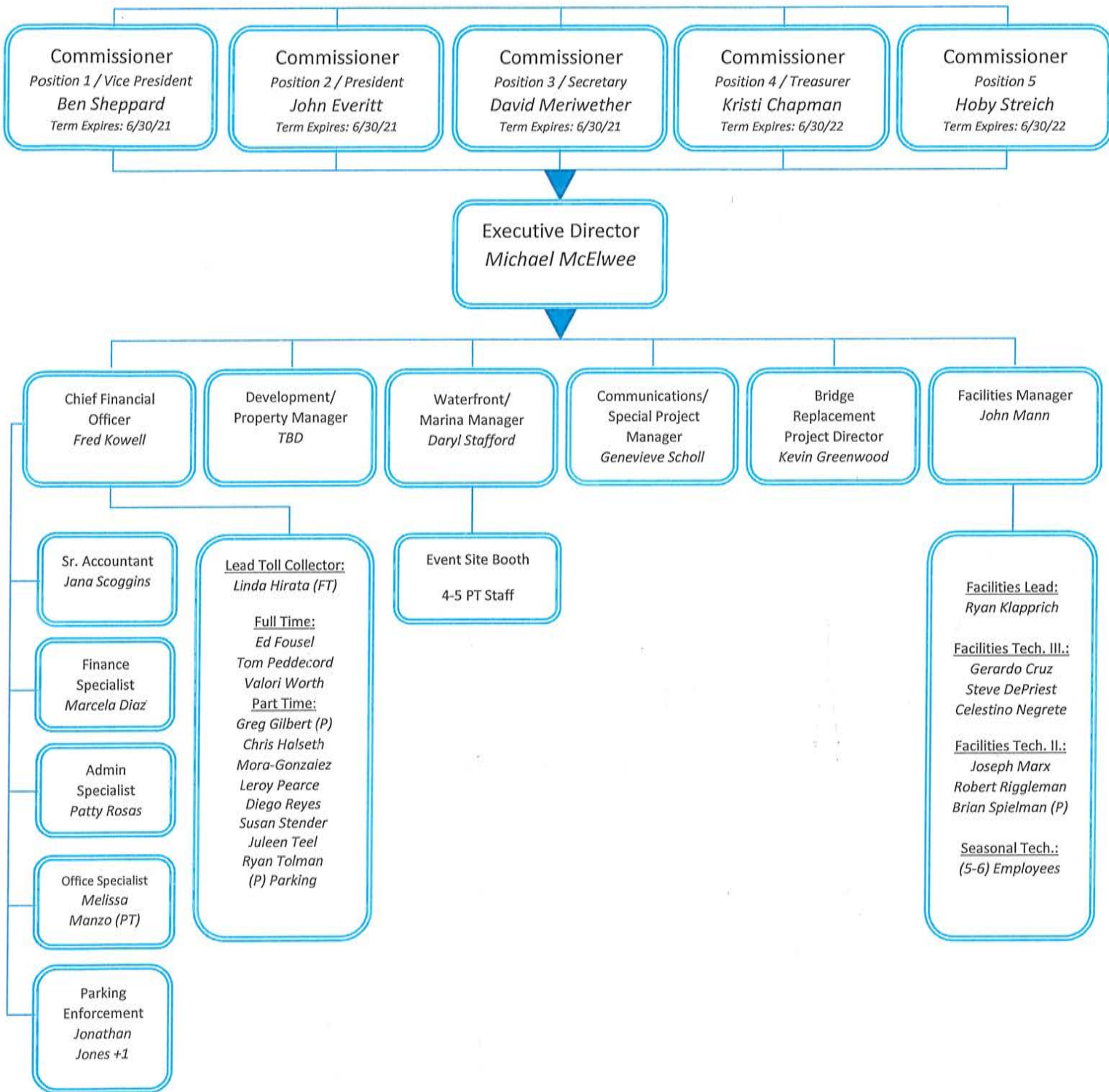
| HISTORICAL DATA | | ADOPTED BUDGET | | BUDGET FY 2021-22 | |
|-----------------|-----------------|----------------|--------------|-------------------|--------------|
| 2 YRS PRIOR | * 1ST PRECEDING | * BUDGET | * ADOPTED | * PROPOSED | * APPROVED |
| FY 2018-19 | FY 2019-20 | FY 2020-21 | | | ADOPTED |
| 1 | | | | | |
| 2 | \$ 1,285,030 | \$ 1,877,476 | \$ 1,041,000 | \$ 2,760,400 | |
| 3 | 29,142 | 47,490 | 45,000 | 25,000 | |
| 4 | 1,473,192 | 1,397,655 | 1,444,300 | 2,864,000 | |
| 5 | - | - | 3,400,000 | 1,100,000 | |
| 6 | 2,787,364 | 3,322,621 | 5,930,300 | 6,749,400 | |
| 7 | | | | | |
| 8 | 1,402,468 | 361,458 | 971,500 | 1,504,500 | |
| 9 | 550,733 | - | 1,097,900 | 382,900 | |
| 10 | 1,953,201 | 361,458 | 2,069,400 | 1,887,400 | |
| 11 | | | | | |
| 12 | \$ 4,740,565 | \$ 3,684,079 | \$ 7,999,700 | \$ 8,636,800 | \$ - |
| 13 | | | | | |
| 14 | | | | | |
| 15 | 64,619 | 67,718 | 72,300 | 72,800 | |
| 16 | 28,645 | 31,027 | 38,200 | 40,700 | |
| 17 | 114,397 | 117,968 | 121,000 | 132,100 | |
| 18 | 48,027 | 52,061 | 58,600 | 64,300 | |
| 19 | 255,688 | 268,774 | 290,100 | 309,900 | \$ - |
| 20 | | | | | |
| 21 | 2,910 | 14,958 | 20,000 | 20,000 | |
| 22 | 680 | 793 | 1,000 | 1,000 | |
| 23 | 41,660 | 29,267 | 90,000 | 220,000 | |
| 24 | 264 | 200 | 30,000 | 30,000 | |
| 25 | 2,252 | - | 30,000 | 30,000 | |
| 26 | 52,354 | - | 54,000 | 283,500 | |
| 27 | 5,548 | 2,490 | 7,000 | 13,000 | |
| 28 | 1,208,941 | 194,123 | 365,200 | 422,000 | |
| 29 | | 999,201 | 776,500 | 68,000 | |
| 30 | 31,352 | 20,352 | 62,000 | 55,500 | |
| 31 | 1,345,961 | 1,261,384 | 1,435,700 | 1,143,000 | \$ - |
| 32 | | | | | |
| 33 | 775,664 | 228,954 | 690,000 | 1,090,000 | |
| 34 | | | 3,400,000 | 3,230,000 | |
| 35 | 775,664 | 228,954 | 4,090,000 | 4,320,000 | \$ - |
| 36 | | | | | |
| 37 | 485,776 | - | 109,100 | 78,500 | |
| 38 | 485,776 | - | 109,100 | 78,500 | \$ - |
| 39 | | | | | |
| 40 | \$ 2,863,089 | \$ 1,759,112 | \$ 5,924,900 | \$ 5,851,400 | \$ - |
| 41 | | | | | |
| 42 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 43 | \$ - | \$ - | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| 44 | \$ 2,863,089 | \$ 1,759,112 | \$ 6,424,900 | \$ 6,351,400 | \$ 500,000 |
| 45 | | | | | |
| 46 | \$ 1,877,476 | \$ 1,924,967 | \$ 1,574,800 | \$ 2,285,400 | \$ (500,000) |
| 47 | | | | | |
| 48 | | | | | |
| 49 | \$ 255,688 | \$ 268,774 | \$ 290,100 | \$ 309,900 | \$ - |
| 50 | \$ 1,345,961 | \$ 1,261,384 | \$ 1,435,700 | \$ 1,143,000 | \$ - |
| 51 | \$ 775,664 | \$ 228,954 | \$ 4,090,000 | \$ 4,320,000 | \$ - |
| 52 | \$ 485,776 | \$ - | \$ 109,100 | \$ 78,500 | \$ - |
| 53 | \$ - | \$ - | \$ - | \$ - | \$ - |
| 54 | \$ - | \$ - | \$ 500,000 | \$ 500,000 | \$ 500,000 |
| 55 | \$ 2,863,089 | \$ 1,759,112 | \$ 6,424,900 | \$ 6,351,400 | \$ 500,000 |
| 56 | \$ - | \$ - | \$ 476,900 | \$ 1,902,500 | \$ (500,000) |
| 57 | \$ 1,177,476 | \$ 1,224,967 | \$ 988,800 | \$ 304,400 | \$ - |
| 58 | \$ 700,000 | \$ 700,000 | \$ 1,091,100 | \$ 78,500 | \$ - |
| 59 | \$ 4,740,565 | \$ 3,684,079 | \$ 7,999,700 | \$ 8,636,800 | \$ - |

ORGANIZATION CHART

PORT OF HOOD RIVER

Organization Chart

FY 2021-22



PERSONNEL SUMMARY AND COMPARISON

PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2021-22

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

| | Wages | |
|--|--------|-----------|
| Budget - FY 2020-21 | \$ | 2,031,000 |
| Cost of Living Index | 33,600 | 1.66% |
| Compensation Step Increases | 39,100 | 1.93% |
| Reclass Staff Positions | 20,000 | |
| Additional staff | 57,000 | |
| Budget - FY 2021-22 | \$ | 2,180,700 |
| <i>Increase in budget</i> | \$ | 149,700 |
| <i>Percent increase compared to budget FY 2019-20</i> | | 7.4% |
| <i>Percent increase without reclass and added position</i> | | 3.6% |

BENEFITS

- PERS increase due to wage increase not funding rate for the unfunded liability.
- Healthcare increased as compared against the prior year budget due mainly to increases in healthcare premiums of about 6.8%. Staff pay 10% of the premium cost with the Port self-insuring \$750 of the \$1,500 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same
- Staffing the same as prior year budget.

| | Taxes and Benefits | |
|--|--------------------|-----------|
| Budget - FY 2020-21 | \$ | 987,200 |
| <i>Changes to Taxes and Benefits:</i> | | |
| PERS | 31,600 | 3.2% |
| Healthcare | 35,600 | 3.6% |
| Taxes and Unemployment | 5,100 | 0.5% |
| Added Staff Position and Reclassifications | 38,700 | 3.9% |
| Budget - FY 2021-22 | \$ | 1,098,200 |
| <i>Increase in budget</i> | \$ | 111,000 |

NUMBER OF EMPLOYEES BY DEPARTMENT

| | FY 2020-21 | | | FY 2021-22 | | |
|-----------|------------|------------|------------|------------|------------|------------|
| | Office | Facilities | Toll Booth | Office | Facilities | Toll Booth |
| Full-Time | 9.0 | 8.0 | 4.0 | 10.8 | 8.0 | 4.0 |
| Part-Time | 1.0 | - | 8.0 | 1.0 | - | 8.0 |
| Seasonal | 5.0 | 6.0 | - | 5.0 | 6.0 | - |
| FTE * | 10.8 | 11.7 | 10.6 | 11.8 | 11.7 | 10.6 |

Total FTE 33.1

34.1

* Adjusted for Intern Hours

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

TOTAL PERSONNEL AND BENEFITS

| | |
|--|-------------------|
| FY 2020-21 | \$ 3,018,200 |
| FY 2021-22 | \$ 3,278,900 |
| <i>Increase in budget</i> | <u>\$ 260,700</u> |
| <i>Percent Increase in total</i> | <u>8.6%</u> |
| <i>Percent Increase without reclass and position</i> | <u>4.8%</u> |

| | Budget | |
|--------------------|---------------------|---------------------|
| | FY 2020-21 | FY 2021-22 |
| General Fund | \$ 189,600 | \$ 287,800 |
| Revenue Fund | 2,538,500 | 2,681,100 |
| Bridge Repair Fund | 290,100 | 309,900 |
| All Funds | <u>\$ 3,018,200</u> | <u>\$ 3,278,800</u> |

PERS CONTRIBUTION RATES

| | Tier 1/2 | Tier 3 |
|---------------------------|----------|--------|
| PERS FY 2019-21 | 19.13% | 14.02% |
| PERS FY 2022-23 | 19.55% | 15.72% |
| PERS Rate Increase as a % | 2.2% | 12.1% |

SCHEDULE OF MATERIALS & SERVICES

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

| | Actuals | | Budget | | % With |
|------------------|----------------|----------------|----------------|----------------|--------------|
| | 2018-19 | 2019-20 | 2020-21 | 2021-22 | |
| UTILITIES | | | | | |
| Bridge | 18,189 | 16,459 | 22,000 | 21,000 | |
| Big 7 | 67,378 | 66,343 | 71,000 | 71,000 | |
| Jensen | 102,378 | 88,031 | 104,000 | 95,000 | |
| Maritime | 28,665 | 26,638 | 35,000 | 30,000 | |
| Halyard | 176,284 | 191,726 | 218,000 | 214,000 | |
| Timber Incubator | 10,297 | 10,578 | 13,000 | 15,000 | |
| Wasco | 32,856 | 32,370 | 30,000 | 32,000 | |
| Hanel | 1,102 | 2,463 | 3,000 | 4,000 | |
| State Office | 8,202 | 6,984 | 10,000 | 9,000 | |
| Marina Office | 14,616 | 14,751 | 18,000 | 16,000 | |
| Port Office | 11,895 | 17,698 | 22,000 | 19,000 | |
| Waterfront | - | - | - | - | |
| Eventsite | 16,638 | 16,837 | 18,000 | 19,000 | |
| Nichols Basin | 2,110 | 1,620 | 5,000 | 4,000 | |
| Hook/Spit | - | - | 1,000 | 4,000 | |
| Marina Park | 18,302 | 13,894 | 16,000 | 18,000 | |
| Marina | 25,103 | 24,075 | 28,000 | 26,000 | |
| Airport | 33,300 | 32,957 | 42,000 | 41,000 | |
| Subtotal | 567,862 | 563,424 | 656,000 | 638,000 | -2.7% |

MAINTENANCE

| | | | | | |
|------------------|----------------|----------------|----------------|----------------|-------------|
| Bridge | 30,043 | 8,790 | 50,000 | 50,000 | |
| Big 7 | 16,255 | 16,782 | 20,000 | 20,000 | |
| Jensen | 21,381 | 11,208 | 20,000 | 20,000 | |
| Maritime | 3,933 | 914 | 10,000 | 5,000 | |
| Halyard | 21,947 | 29,405 | 27,000 | 31,000 | |
| Timber Incubator | 4,193 | 4,041 | 6,000 | 5,000 | |
| Wasco | 9,736 | 12,397 | 12,000 | 10,000 | |
| Hanel | 4,172 | 129 | 5,000 | 5,000 | |
| State Office | 4,437 | 6,853 | 5,000 | 7,000 | |
| Marina Office | 10,039 | 7,820 | 8,000 | 10,000 | |
| Port Office | 4,703 | 11,542 | 9,000 | 8,000 | |
| Waterfront | 11,939 | 5,884 | 10,000 | 10,000 | |
| Eventsite | 17,258 | 15,547 | 17,000 | 17,000 | |
| Nichols Basin | 1,804 | 6,743 | 10,000 | 8,000 | |
| Hook/Spit | 8,071 | 5,375 | 10,000 | 10,000 | |
| Marina Park | 26,304 | 20,596 | 24,000 | 24,000 | |
| Marina | 46,196 | 28,451 | 35,000 | 30,000 | |
| Airport | 41,228 | 52,730 | 55,000 | 70,000 | |
| Subtotal | 283,639 | 245,207 | 333,000 | 340,000 | 2.1% |

INSURANCE

| | | | | | |
|------------------|---------|---------|---------|---------|--|
| Bridge | 265,517 | 293,859 | 319,500 | 312,000 | |
| Big 7 | 11,040 | 12,873 | 13,400 | 14,200 | |
| Jensen | 6,968 | 8,125 | 8,400 | 9,200 | |
| Maritime | 4,697 | 5,477 | 5,700 | 6,200 | |
| Halyard | 4,037 | 4,708 | 5,000 | 5,400 | |
| Timber Incubator | 549 | 640 | 1,000 | 800 | |
| Wasco | 4,824 | 5,625 | 5,900 | 6,400 | |
| Hanel | 541 | 631 | 900 | 800 | |
| State Office | 1,153 | 1,344 | 1,500 | 1,500 | |
| Marina Office | 3,074 | 3,585 | 3,800 | 4,100 | |
| Port Office | 2,194 | 2,558 | 2,700 | 2,900 | |
| Waterfront | 758 | 883 | 1,000 | 1,000 | |
| Eventsite | 2,653 | 3,093 | 3,200 | 3,500 | |

Bridge policy stays the same.
SDAO Property/Casualty 7%

**PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES**

| | Actuals | | Budget | | % With |
|------------------------------|----------------|----------------|----------------|----------------|--------------------------|
| | 2018-19 | 2019-20 | 2020-21 | 2021-22 | |
| Hook/Spit | - | - | - | - | |
| Marina Park | 2,858 | 3,332 | 3,500 | 3,800 | |
| Marina | 5,888 | 6,865 | 7,100 | 7,600 | |
| Airport | 10,713 | 12,021 | 12,100 | 15,100 | |
| Administration | 1,628 | 2,229 | 2,400 | 2,700 | |
| Maintenance | 14,488 | 20,614 | 20,800 | 28,200 | |
| Subtotal | 343,580 | 388,462 | 417,900 | 425,400 | 1.8% |
| <u>PROPERTY TAXES</u> | | | | | |
| Big 7 | 27,271 | 27,271 | 28,700 | 28,000 | |
| Jensen | 42,878 | 42,878 | 45,300 | 44,000 | |
| Maritime | 15,913 | 15,913 | 17,100 | 17,000 | |
| Halyard | 58,447 | 58,447 | 63,500 | 63,500 | |
| Timber Incubator | 7,110 | 7,110 | 7,500 | 8,000 | |
| Wasco | 27,543 | 27,543 | 29,100 | 31,800 | |
| Hanel | - | - | - | - | |
| State Office | 1,903 | 1,903 | 4,200 | 4,200 | |
| Marina Office | 11,677 | 11,677 | 10,500 | 10,500 | |
| Port Office | - | - | - | - | |
| Marina Park | 1,413 | 1,413 | 1,600 | 1,600 | |
| Airport | 3,803 | 3,803 | 4,000 | 4,400 | |
| Subtotal | 197,958 | 197,958 | 211,500 | 213,000 | 0.7% |
| <u>MISCELLANEOUS</u> | | | | | |
| Bridge | 237,357 | 307,367 | 325,000 | 326,000 | LPR supplies and Postage |
| Big 7 | 32,640 | 31,550 | 32,000 | 38,000 | |
| Jensen | 11,603 | 10,915 | 12,000 | 13,000 | |
| Maritime | 4,230 | 2,014 | 5,000 | 4,000 | |
| Halyard | 4,030 | 2,893 | 6,000 | 5,000 | |
| Timber Incubator | 1,743 | 481 | 3,000 | 2,000 | |
| Wasco | 17,793 | 9,406 | 15,000 | 10,000 | |
| Hanel | 664 | 1,935 | 3,000 | 3,000 | |
| State Office | 21,631 | 22,462 | 24,000 | 27,000 | |
| Marina Office | 6,711 | 7,302 | 8,000 | 11,000 | |
| Port Office | 5,652 | 7,851 | 6,000 | 6,000 | |
| Waterfront | 8,623 | 5,259 | 8,400 | 5,000 | |
| Eventsite | 13,929 | 19,363 | 11,000 | 21,000 | Porta Potties |
| Hook/Spit/Nichols | 14,233 | 18,722 | 13,000 | 20,000 | Porta Potties |
| Marina Park | 11,624 | 12,330 | 8,500 | 15,000 | Porta Potties |
| Marina | 21,007 | 17,514 | 20,000 | 20,000 | Porta Potties |
| Airport | 10,293 | 6,926 | 15,000 | 15,000 | |
| Subtotal | 423,763 | 484,290 | 514,900 | 541,000 | 5.1% |
| <u>LEGAL</u> | | | | | |
| Bridge | 12,995 | 29,141 | 20,000 | 20,000 | |
| Big 7 | 2,178 | 2,557 | 3,100 | 4,000 | |
| Jensen | 1,474 | 29,229 | 20,000 | 17,100 | |
| Maritime | 6,820 | 410 | 5,000 | 5,000 | |
| Halyard | 4,884 | 2,027 | 5,000 | 5,000 | |
| Timber Incubator | 352 | 8,143 | 5,000 | 5,000 | |
| Wasco | 2,970 | 44 | 3,000 | 3,000 | |
| Hanel | 5,561 | 2,379 | 8,000 | 8,000 | |
| State Office | 196 | 175 | 1,000 | 2,000 | |
| Marina Office | - | 851 | 1,000 | 2,000 | |
| Port Office | - | - | 1,000 | 1,000 | |

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

| | Actuals | | Budget | | % With |
|-------------------|---------------|----------------|----------------|----------------|-------------|
| | 2018-19 | 2019-20 | 2020-21 | 2021-22 | |
| Waterfront | 15,928 | 149,606 | 40,000 | 40,000 | |
| Eventsite | 220 | - | 3,000 | 3,000 | |
| Hook/Spit/Nichols | - | - | 3,000 | 3,000 | |
| Marina Park | 396 | - | 3,000 | 3,000 | |
| Marina | 3,740 | 2,306 | 5,000 | 5,000 | |
| Airport | 4,986 | 18,832 | 20,000 | 20,000 | |
| Admin | - | 12,220 | 30,000 | 30,000 | |
| Subtotal | 62,700 | 257,920 | 176,100 | 176,100 | 0.0% |

OTHER PROFESSIONAL

| | | | | | |
|-------------------------------|----------------|----------------|------------------|----------------|----------------------------|
| Bridge | 182,758 | 294,199 | 726,000 | 406,000 | Duncan Solutions reduction |
| Big 7 | 2,097 | - | 3,000 | 3,000 | |
| Jensen | 4,275 | - | 5,000 | 5,000 | |
| Maritime | 2,697 | - | 5,000 | 5,000 | |
| Halyard | 3,563 | 4,086 | 5,000 | 5,000 | |
| Timber Incubator | 2,097 | - | 2,000 | 2,000 | |
| Wasco | 2,097 | - | 2,000 | 2,000 | |
| Hanel | 5,762 | 1,679 | 7,000 | 7,000 | |
| State Office | 2,097 | - | 2,000 | 2,000 | |
| Marina Office | 2,097 | - | 2,000 | 2,000 | |
| Port Office | 300 | - | 1,000 | 1,000 | |
| Waterfront - Parking/Security | 37,922 | 40,326 | 76,000 | 76,000 | |
| Waterfront | 78,283 | 51,534 | 80,000 | 80,000 | |
| Eventsite | 7,490 | - | 10,000 | 10,000 | |
| Hook/Spit/Nichols | 4,118 | 13,725 | 5,500 | 5,500 | |
| Marina Park | 2,834 | - | 13,000 | 13,000 | |
| Marina | 7,290 | 6,330 | 35,000 | 35,000 | |
| Airport | 8,816 | 8,708 | 10,000 | 10,000 | |
| Administration | 48,045 | 66,810 | 124,000 | 115,000 | |
| Subtotal | 404,639 | 487,397 | 1,113,500 | 784,500 | -29.5% |

ADMINISTRATION & MAINTENANCE

| | | | | | |
|---------------------------|------------------|------------------|------------------|------------------|--------------|
| Admin - Purchases | 59,983 | 59,983 | 95,000 | 95,000 | |
| Travel & Training | 6,415 | 6,415 | 18,000 | 18,000 | |
| NSF | 7,478 | 7,478 | 1,000 | 1,000 | |
| Credit Card Fees | 166,679 | 166,679 | 200,000 | 200,000 | |
| Maintenance Equipment | 50,509 | 50,509 | 60,000 | 70,000 | |
| Maintenance Miscellaneous | 47,010 | 47,010 | 61,000 | 55,000 | |
| Subtotal | 338,074 | 338,074 | 435,000 | 439,000 | 0.9% |
| TOTAL | 2,622,215 | 2,962,732 | 3,857,900 | 3,557,000 | -7.8% |

**SCHEDULE OF CAPITAL IMPROVEMENTS AND
OTHER FUNDING SOURCES**

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2021-22

| Description | Capital Outlay | Grant/Other Funding |
|--|-------------------|------------------------|
| BIG 7 | | |
| Tenant Improvements - Placeholder | \$ 20,000 | |
| Trash Enclosure | \$ 7,000 | |
| Fire Alarm System Upgrade | \$ 12,000 | |
| Sub-Total Big 7 | \$ 39,000 | \$0 |
| Maritime Building | | |
| Placeholder | \$ 20,000 | |
| Sub-Total Maritime Building | \$ 20,000 | \$ - |
| Waterfront Infrastructure | | |
| Anchorway Permitting | \$ 60,000 | |
| Parking Striping and Other | \$ 9,000 | |
| Placeholder - Infrastructure Contingency | \$ 330,000 | \$330,000 |
| Sub-Total Waterfront Infrastructure | \$ 399,000 | \$330,000 |
| Halyard Building | | |
| Metal Door Replacement | \$ 10,000 | |
| Trash Enclosure Lighting | \$ 10,000 | |
| Sub-Total Halyard Building | \$ 20,000 | \$ - |
| Jensen Building | | |
| Environmental Cleanup/Storm Line | \$ 50,000 | \$25,000 |
| Fire Alarm System Upgrade | \$ 14,400 | |
| Door Replacement - Prior Yr Rebudget | \$ 25,000 | |
| N. Side and E. Side Window Replacement | \$ 100,000 | |
| Sub-Total Jensen Building | \$ 189,400 | \$ 25,000 |
| State Office Building | | |
| Painting | \$ 25,000 | |
| Sub-Total State Office Building | \$ 25,000 | \$0 |
| Marina Office Building | | |
| TI - Placeholder | \$ 15,000 | |
| Deck repairs/Landscaping/Other | \$ 18,000 | |
| Sub-Total Marina Office Building | \$ 33,000 | \$0 |
| Port Office Building | | |
| Re-Condition Port Shop/Bldg Area - Prior Yr Budget | \$ 120,000 | |
| Prior Year Budget - Charging Station | \$ 20,000 | |
| Sub-Total Port Office Building | \$ 140,000 | \$0 |
| JWBP-Timber Building | | |
| TI - Placeholder | \$ 10,000 | |
| Concrete repair/Fan Installation | \$ 15,000 | |
| Sub-Total Timber Building | \$ 25,000 | \$0 |
| Wasco St. Office Building | | |
| TI - Placeholder | \$ 15,000 | |
| Electrical Upgrade | \$ 35,000 | |
| Sub-Total Wasco Building | \$ 50,000 | \$0 |
| Hanel Lower Mill | | |
| Wetland fill Permitting | \$ 25,000 | |
| Bldg Construction - Phase I | \$ 1,500,000 | \$ 1,500,000 |
| Sub-Total Hanel | \$ 1,525,000 | \$ 1,500,000 |
| Airport | | |
| Replace Exterior Hangar Lights+T Hangar Small Works | \$ 13,000 | |
| Replace Runway Lights | \$ 55,000 | |
| Hangar Development N Taxiway | \$ 150,000 | \$150,000 |
| PMP | \$ 35,000 | \$22,000 |
| FAA-North Side Construction - Carryover | \$ - | \$76,589 |
| Commercial Hangar E Side Development | \$ 3,300,000 | \$3,300,000 |
| Flight Tracking System | \$ 60,000 | |
| Sub-Total Airport | \$ 3,613,000 | \$3,548,589 |
| Bridge | | |
| Tolling System - Prior Year - ODOT Integration on Hold | \$ 20,500 | |
| Electronic Siganage on Gangway - Engr/Permitting | \$ 85,000 | |
| Duncan Solutions - Multiple Addresses for Correct Address from DMV | \$ 12,500 | |

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2021-22

| Description | Capital Outlay | Grant/Other Funding |
|---|----------------------|------------------------|
| <i>Duncan Solutions - Converting Negative Balances</i> | \$ 15,000 | |
| <i>Twillo Integration and Case Mgmt</i> | \$ 25,000 | |
| <i>Upgrade Lane Terminal/Convoy Functionality</i> | \$ 22,600 | |
| <i>Amazon Cloud Based Solutions for System Redundancy</i> | \$ 12,000 | |
| | | |
| <i>BUILD Grant - Engineering and Geotech</i> | \$ 1,830,000 | \$ 1,830,000 |
| <i>WA or OR Legislature Grant</i> | \$ 1,250,000 | \$ 1,250,000 |
| | | |
| <i>Bridge Approach Ramp Overlays</i> | \$ 450,000 | |
| <i>Pier Underwater Engr/Permitting</i> | \$ 45,000 | |
| <i>Pier Scanning</i> | \$ 15,000 | |
| <i>Pier Cap and Bering Inspection/Evaluation</i> | \$ 15,000 | |
| <i>Misc. Steel Repairs</i> | \$ 50,000 | |
| <i>Lift Span Guard Rail Replacement</i> | \$ 35,000 | |
| <i>Analyze Rubrail Replacement</i> | \$ 15,000 | |
| <i>Rail Replacement(s)</i> | \$ 60,000 | |
| <i>Deck Welding</i> | \$ 60,000 | |
| <i>Rack Pinion Engineering</i> | \$ 50,000 | |
| <i>S. Side Lift Span Shim Phase II Rehab</i> | \$ 40,000 | |
| <i>Load Posting Analysis & Rehab</i> | \$ 250,000 | |
| <i>Enbankment Sloughing at S Abutment</i> | \$ 40,000 | |
| <i>Misc. Repairs</i> | \$ 60,000 | |
| Sub-Total Bridge | \$ 4,457,600 | \$3,080,000 |
| Marina | | |
| <i>Float Repairs</i> | \$ 35,000 | |
| <i>S. Dock Repairs</i> | \$ 35,000 | |
| <i>Boat Ramp Repair</i> | \$ 283,600 | \$132,300 |
| Sub-Total Marina | \$ 353,600 | \$132,300 |
| Marina Park | | |
| <i>Lighting on Foot Bridge + Replace Boards</i> | \$ 65,000 | |
| <i>Marina Beach Overlook Signage</i> | \$ 48,000 | |
| <i>Signage + Electrical</i> | \$ 22,500 | |
| <i>Replace Bollard Electrical Lights on Path</i> | \$ 10,000 | |
| <i>Picnic Shelter Design</i> | \$ 30,000 | |
| Sub-Total Marina Park | \$ 175,500 | \$0 |
| Event Site | | |
| <i>Land Scaping and Paving</i> | \$ 25,000 | |
| <i>Event Site Dock Repairs</i> | \$ 45,000 | |
| Sub-Total Eventsite | \$ 70,000 | \$0 |
| Hook/Spit/Nichols | | |
| <i>Tree Replacement</i> | \$ 20,000 | |
| <i>Art Screen CGOCC</i> | \$ 15,000 | |
| <i>Grading</i> | \$ 10,000 | |
| <i>New Hook Rigging Area</i> | \$ 20,000 | |
| Sub-Total Nichols/Hook/Spit | \$ 65,000 | \$0 |
| Administration | | |
| <i>Property Management System</i> | \$ 85,000 | |
| <i>Copier</i> | \$ 15,000 | |
| <i>PC's/Software</i> | \$ 9,000 | |
| Sub-Total Administration | \$ 109,000 | \$ - |
| Maintenance | | |
| <i>Kubota Excavator</i> | \$ 49,000 | |
| <i>Pickup Truck</i> | \$ 35,000 | \$7,500 |
| Sub-Total Maintenance | \$ 84,000 | \$ 7,500 |
| | | |
| FY 2020-21 TOTAL CIP AND GRANTS/OTHER | \$ 11,393,100 | \$8,623,389 |
| FY 2019-20 TOTAL CIP AND GRANTS | \$ 16,736,900 | \$13,326,500 |

**TOTAL SUMMARY OF REVENUES AND
EXPENDITURES**

PORT OF HOOD RIVER
Schedule of Revenues and Expenditures
Proposed Budget
FY 2021-22

| | Revenues | Personnel Services | Materials & Services | Net Revenues Before Capital Outlay | Other Sources | Capital Outlay | Debt Service | Net Revenues After Capital and Debt |
|-----------------------------|------------|--------------------|----------------------|------------------------------------|---------------|----------------|--------------|-------------------------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| Bridge | 6,474,500 | 1,291,500 | 1,335,000 | 3,848,000 | - | 192,600 | - | 3,655,400 |
| Big 7 | 402,300 | 62,800 | 178,200 | 161,300 | | 39,000 | | 122,300 |
| Jensen | 672,600 | 72,400 | 203,300 | 396,900 | 20,000 | 189,400 | 160,000 | 67,500 |
| Maritime | 407,400 | 45,100 | 72,200 | 290,100 | | 20,000 | | 270,100 |
| Halyard | 624,100 | 69,900 | 328,900 | 225,300 | | 20,000 | | 205,300 |
| Timber Incubator | 96,600 | 32,600 | 37,800 | 26,200 | | 15,000 | | 11,200 |
| Wasco | 334,100 | 56,900 | 95,200 | 182,000 | | 50,000 | | 132,000 |
| Hanel Lower Mills | - | 40,300 | 27,800 | (68,100) | 2,234,400 | 25,000 | 97,600 | 2,043,700 |
| Total Industrial Properties | 2,537,100 | 380,000 | 943,400 | 1,213,700 | 2,254,400 | 358,400 | 257,600 | 2,852,100 |
| State Building | 36,000 | 27,800 | 52,700 | (44,500) | | 25,000 | | (69,500) |
| Marina Office Building | 75,300 | 44,000 | 55,600 | (24,300) | | 30,000 | | (54,300) |
| Port Building | 48,550 | 42,500 | 37,900 | (31,850) | | 140,000 | | (171,850) |
| Total Commercial Properties | 159,850 | 114,300 | 146,200 | (100,650) | - | 195,000 | - | (295,650) |
| Waterfront | 124,000 | 93,800 | 212,000 | (181,800) | 10,000 | 399,000 | - | (570,800) |
| Eventsite | 183,800 | 145,100 | 73,500 | (34,800) | | 70,000 | | (104,800) |
| Hook/Spit/Nichols | 9,400 | 59,900 | 54,500 | (105,000) | 10,000 | 65,000 | | (160,000) |
| Marina Park | 19,800 | 202,700 | 78,400 | (261,300) | | 175,500 | | (436,800) |
| | 213,000 | 407,700 | 206,400 | (401,100) | 10,000 | 310,500 | - | (701,600) |
| Marina | 382,300 | 177,900 | 123,600 | 80,800 | 139,300 | 353,600 | 92,500 | (226,000) |
| Airport | 261,000 | 172,200 | 175,500 | (86,700) | 3,561,600 | 3,612,400 | 243,000 | (380,500) |
| Administration Maintenance | 16,000 | 37,500 | 261,700 | (283,200) | 2,500 | 109,000 | | (389,700) |
| | - | 6,200 | 153,200 | (159,400) | - | 81,000 | | (240,400) |
| Revenue Fund | 10,167,750 | 2,681,100 | 3,557,000 | 3,929,650 | 5,977,800 | 5,611,500 | 593,100 | 3,702,850 |
| General Fund | 84,300 | 287,800 | 554,850 | (758,350) | 9,000 | - | - | (749,350) |
| Bridge R&R Fund | | 309,900 | 1,143,000 | (1,452,900) | 3,989,000 | 4,320,000 | 78,500 | (1,862,400) |
| Net Cashflow | 10,252,050 | 3,278,800 | 5,254,850 | 1,718,400 | 9,975,800 | 9,931,500 | 671,600 | 1,091,100 |

