



PORT OF HOOD RIVER

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To: Port of Hood River Budget Committee
From: Michael McElwee, Budget Officer
Date: April 26, 2016
Re: Budget Message for Fiscal Year 2016-17

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port Commission. This memorandum provides highlights of the FY 2015-16 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **March 29, 2016**.
- The Budget Committee discusses the Proposed Budget and may make changes as approved by vote. After approval, the Proposed Budget becomes the **Approved Budget**. Formal approval of the tax rate for the upcoming fiscal year is also required.
- The Approved Budget is the subject of a **hearing** when the Commission seeks public testimony. This year the public hearing is expected to occur on **May 24**.
- The Commission considers any changes and then approves an **Adopted Budget** which takes effect **July 1, 2016**.

Budget Preparation Overview

The Port of Hood River is designated as a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.
- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund. The primary revenues are from bridge tolls and tenant leases. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River Toll Bridge. Sources of revenues are grant monies, bond receipts, and a portion of toll revenue from both the 1994, 2012 and 2017 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with bridge capital improvements that extend its useful life, maintenance and replacement planning. This fund also reflects the debt service payments from the debt financings related to the bridge improvements and holds the required debt service reserve.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with adopted financial policies. On January 14, 2014 the Port Commission adopted a new policy entitled "Financial Administrative Policies and Procedures." Two key financial policies govern the long-range financial plans and annual budget of the Port:

- Reserve funds that equal 10% of the Port's depreciable assets
- An overall debt service coverage ratio of 2.0.

Budget Highlights

The following sections are highlights of the FY 2016-17 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall occupancy rates remain high in all Port buildings. Turnover is expected in the Wasco Building with the vacation of the 2,700 s.f. MCCOG space but re-leasing is highly likely. 6,721 s.f. also remain vacant in the Big 7 Building.
- Two property sales were closed in FY 2015-16 (Expo and Riverside lots) resulted in a significant increase in our reserves. The Commission has dedicated these reserves to the

development of a new industrial building(s). No additional property sales are expected to occur in FY 2016-17 except for the possibility of one lot at the Lower Mill property.

- The Port closed on the 12-acre Lower Mill property in July 2015. The Proposed Budget assumes the completion of on-site utility work and design & permitting for a new, port-owned industrial building. However, uncertainty exists about the possible need to pay for off-site water system improvements that could delay development or postpone expected property sales.
- We have made excellent progress in completing the backlog of property management tasks. The FY 2016-17 Proposed Budget shows a continued high level of investment in the maintenance of Port facilities. The most expensive capital project budgeted is roof replacement of the north portion of the Jensen Building.
- All significant planning work is expected to be completed on Lot #1, the largest remaining industrial property in Port ownership, in FY 2016-17. Expensive road and utility infrastructure will be necessary to prepare Lot #1 for development. Funding for this work must come from tax increment bonds or grant funding and will likely not happen for some time.

Bridge/Transportation

- Significant uncertainty exists as a result of the alleged bridge allision that occurred in fall 2015. The Port has filed a notice of claim to our insurance carrier seeking compensation for replacement of the wire ropes—currently estimated at \$1.1 million. The settlement timing, likelihood of success and rope replacement schedule are all uncertain. The budget, therefore, reserves funds for legal expenses and makes conservative assumptions about timing and insurance payments.
- Another uncertainty exists relates to the lift span. The lift span is currently closed and efforts are underway to restore operability. If the lift span remains non-functional after live testing is carried out in May, additional assessment work and funding may be needed for repairs. It is not possible to estimate the cost of those repairs at this time. In the worst case scenario, the Port will need to borrow funds for repairs and seek approval in a Supplemental Budget.
- Significant questions also exist concerning efforts to replace the bridge-- brought about primarily by new opportunities for federal transportation funding. The budget assumes the Port will apply for a federal grant in spring 2017 (about \$5 million) to complete the Final Environmental Impact Study (EIS), acquire ROW and carry out engineering for a new bridge. However, in the alternative, the Port could self-fund the EIS and prepare for a much larger construction grant in the future. Great attention will be made by the Port Commission in FY 2016-17 to identify a specific strategy to advance bridge replacement efforts and identify a financing plan.

- The known bridge-related capital projects in the Proposed Budget are repair of the auxiliary trusses, continuance of Phases 2 and 3 of the new electronic tolling system and the start of Phase 4 with the installation of the hardware. The truss repairs have been postponed due to the allision investigation and are not critical but highly recommended by the Port's bridge engineer. The tolling system upgrade will result in much greater reliability and some decrease in operating expenses.
- The Proposed Budget assumes a toll increase being initiated in January 2017. This increase would allow bridge revenue to keep pace with inflation and provide additional funding to meet the expected requirement for a "local match" to obtain federal funding for bridge replacement efforts. Any such funds will likely need to be allocated in a separate isolated fund, specifically intended for bridge replacement
- Staff has been carrying out welding repairs for the past two years. The Proposed Budget assumes this will be an ongoing repair expense that should continue for the foreseeable future.
- The budget maintains the higher level of expenditures for maintenance, repairs and inspections that was initiated in FY 2013-14.

Recreation/Marina

- Significant funds have been expended over the last several years to construct new trail improvements. The proposed budget only assumes funds for one of two possible small projects, re-paving and safety improvements to a short stretch of path under the bridge connecting to the Best Western property or participation in constructing the trail connection from the Nichols Basin seawall to the new Naito access road.
- The Proposed Budget includes very modest but regular investment in upgrades and improvements to most Port recreation sites.
- The Proposed Budget assumes continuation of the financial contribution to the Sheriff's Department to pay for waterfront patrols by the Marine Deputy.
- In FY 2015-16 the Port monitored parking demand and supply on the waterfront, in part, to identify issues and potential solutions regarding parking management. A specific parking plan is being developed for implementation in 2017. The Proposed Budget assumes installation of meters and a contract with the City for parking enforcement. If approved by the Commission, parking fees are expected to generate positive net funds to offset waterfront maintenance costs. However, there will be some risk that revenues will not match pro forma expectations.
- No major capital investments in the Marina are anticipated in FY 2016-17. The Proposed Budget does include funds for conceptual engineering of a new Transient Boat Dock, necessary to begin the long permit process and prepare an application for

OSMB grant funding. Also budgeted are funds to purchase a small modular dock for the South Basin Dock to increase its use for dinghies.

Airport

- The major focus of effort in FY 2015-16 was completion of the Master Plan. That plan is now complete and to the FAA for approval. The Master Plan provides the priority for future capital investment in the Airport by the FAA which funds 90% of approved projects.
- Significant capital projects are contemplated in the next few years. In FY 2016-17 the highest priority FAA project is the South Taxi-way which has received a funding commitment from the FAA and is expected to be constructed through the summer of 2017. The total cost of this project is about \$1.2 million which will require a 10% Port contribution.
- The most significant uncertainty relates to the potential for site improvements and private development around the North Apron. This could be a very important step to maximize use of the Airport but a specific agreement with a private developer has not been reached. The Port is in the running to receive a \$1.3 million state grant out of a total project cost estimated at \$2.1 million. However, this will require a 40% local contribution or about \$800,000. The Proposed Budget assumes this match amount will be financed by the Port.

Administration & Management

- Medical insurance premiums, a large part of personnel costs, are expected to have a relatively small increase of 1.6%, while the Port's PERS obligation will remain in line with increases in overall wages or about 2.4%. However, in FY 2017-18 the PERS obligation will increase by about 16% overall. Overall, personnel costs are budgeted to increase by 2.3%. Some of this increase is due to the new sick leave law being implemented.
- Staffing changes have brought excellent new skill sets in many technical and professional areas. No change in staffing levels is anticipated.
- Regional collaboration and government affairs advocacy is currently a high priority and expenses would increase modestly in the Proposed Budget. The Proposed Budget includes additional expenditures for a public advocate in Salem in anticipation that a transportation bill will be considered.

SUMMARY

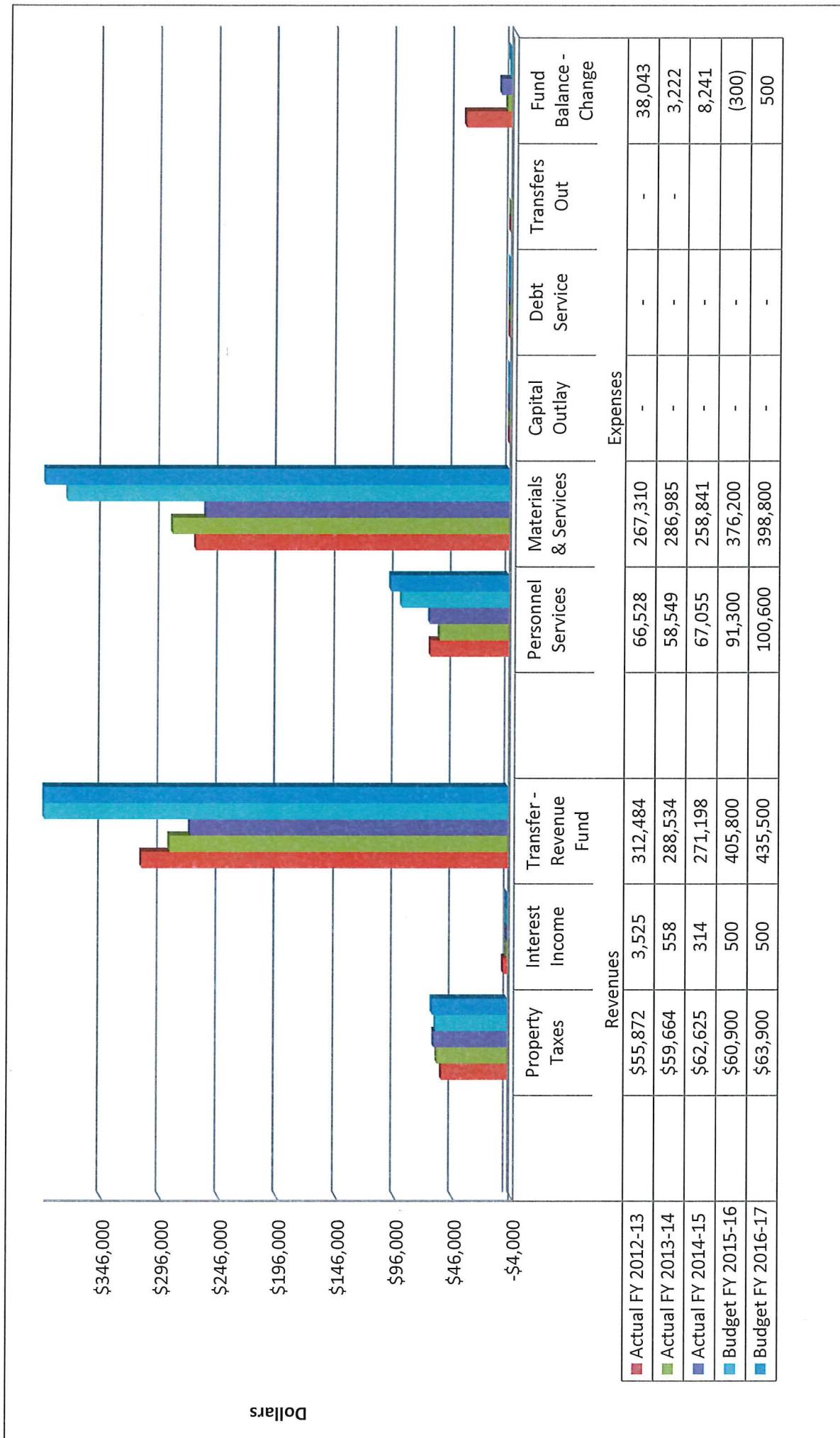
The FY 2016-17 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2016-17 is a year when greater than usual uncertainty

exists, particularly relative to the bridge. The Proposed Budget allows for greater revenue and increased flexibility to respond to the requirements or opportunities that may present themselves. The Budget Committee's review, modification and approval of this Proposed Budget will be necessary for the Commission to review for adoption following a hearing that is scheduled for **May 24, 2016**. Any final changes will be included in the final adopted budget that will take effect **July 1, 2016**.

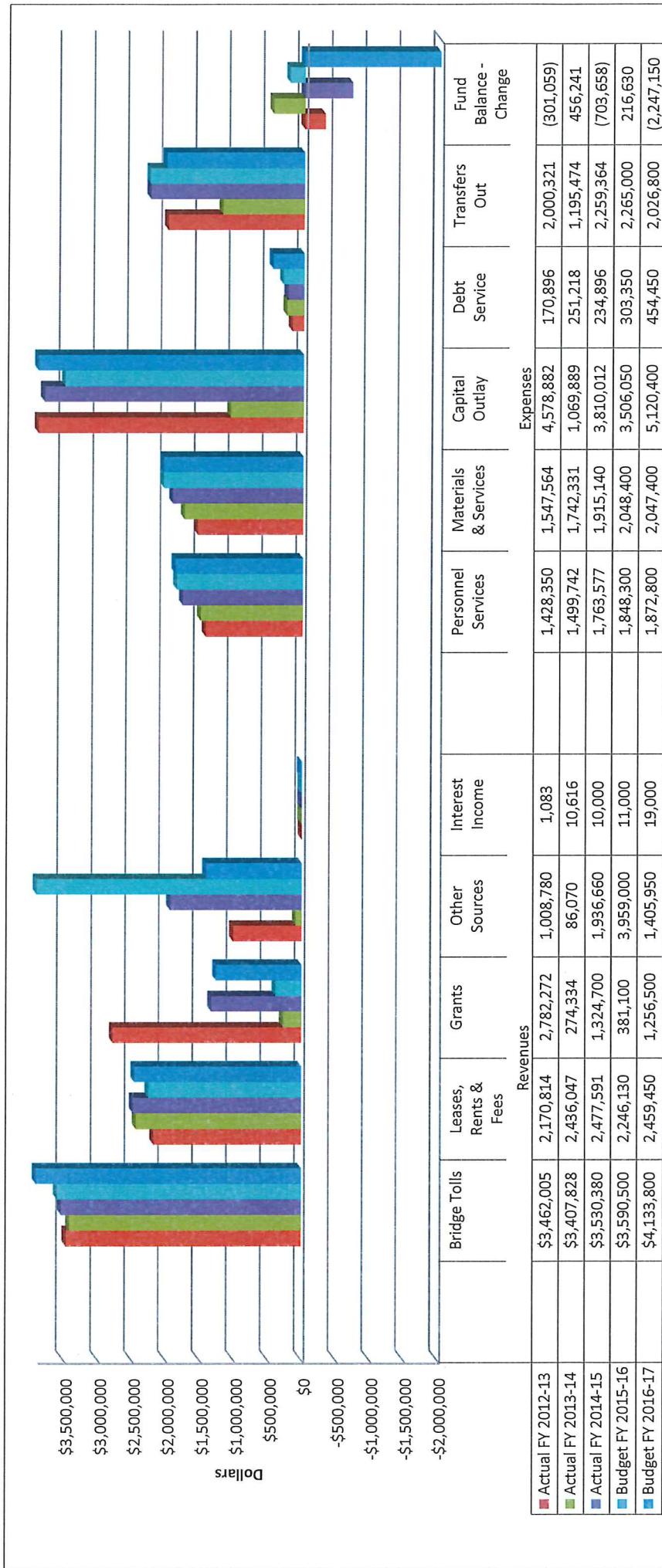
**PORT OF HOOD RIVER
BUDGET COMMITTEE RECOMMENDATIONS
FOR THE BUDGET YEAR 2016-17**

Please Note:

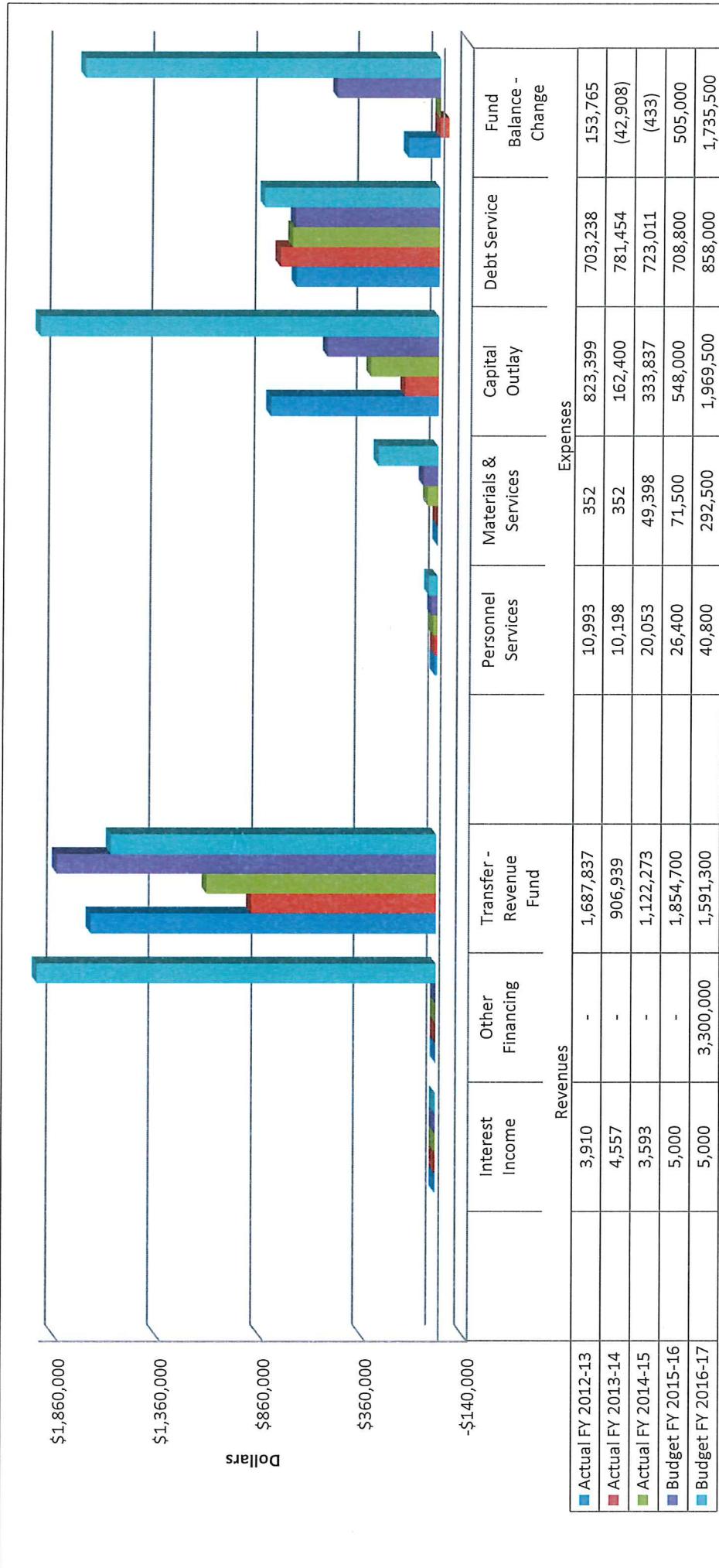
PORT OF HOOD RIVER
 GENERAL FUND SUMMARY
 FIVE FISCAL YEARS ENDED 2016-17



PORT OF HOOD RIVER
 REVENUE FUND SUMMARY
 FIVE FISCAL YEARS ENDED 2015-16



PORT OF HOOD RIVER
 BRIDGE REPAIR REPLACEMENT FUND SUMMARY
 FIVE FISCAL YEARS ENDED 2016-17



**PORT OF HOOD RIVER
GENERAL FUND
BUDGET FOR FISCAL YEAR 20**

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BUDGET FOR FISCAL YEAR 2016-17

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2016-17

*	HISTORICAL DATA		*	*	BUDGET FY 2016-17		*
*	2YRS PRIOR	1YR PRIOR	ADOPTED	*	PROPOSED	APPROVED	ADOPTED
*	FY 2013-14	FY 2014-15	BUDGET	*			*
*	FY 2014-15	FY 2015-16		*			*
1				CASH ON HAND-UNRESTRICTED			
2	\$ 1,737,248	\$ 2,193,489	\$ 1,900,000	AVAILABLE CASH ON HAND (CASH BASIS)			
3	10,616	13,690	11,000	INTEREST			
4	\$ 1,747,864	\$ 2,207,179	\$ 1,911,000	TOTAL CASH AVAILABLE			
5							
6							
7	\$ 3,395,349	\$ 3,605,502	\$ 3,575,500	BRIDGE TOLLS			
8	10,000	10,000	10,000	CABLE CROSSING LEASES			
9	3,000	1,387	-	GRANTS			
10	2,479	-	5,000	OTHER			
11	\$ 3,410,828	\$ 3,616,889	\$ 3,590,500	TOTAL TOLL BRIDGE			
12							
13							
14							
15	279,514	204,842	147,000	***Big 7 Building***			
16	54,661	41,439	50,000	LEASE INCOME			
17	13,717	11,594	12,000	REIMBURSABLE UTILITIES			
18				PROPERTY TAX			
19	\$ 347,892	\$ 257,875	\$ 209,000	TOTAL BIG 7 BUILDING			
20				***Jensen Property***			
21	328,725	343,135	1,200	JENSEN LAND RENT			
22	80,028	82,099	336,000	LEASE INCOME			
23	38,568	39,535	84,000	REIMBURSABLE UTILITIES			
24			40,700	PROPERTY TAX			
25				TOTAL JENSEN PROPERTY			
26	\$ 447,321	\$ 464,769	\$ 461,900	***Maritime Building***			
27				LEASE INCOME			
28	174,172	226,868	232,000	REIMBURSABLE UTILITIES			
29	31,492	27,407	30,000	PROPERTY TAX			
30	14,453	15,271	15,700	TOTAL MARITIME BUILDING			
31	\$ 220,117	\$ 269,546	\$ 277,700	***Halyard Building***			
32				LEASE INCOME			
33	164,903	164,792	195,000	REIMBURSABLE UTILITIES			
34	47,596	68,519	58,000	PROPERTY TAXES			
35	14,395	50,032	57,500	LAND SALES			
36			-	NOTES RECEIVABLE			
37	11,617	19,547	19,550	TOTAL HALYARD BUILDING			
38	\$ 238,511	\$ 302,890	\$ 330,050	***Expo Center***			
39				SPECIAL EVENTS			
40	-	-	-	LEASE INCOME			
41	138,857	12,257	4,000	REIMBURSABLE UTILITIES			
42	23,107	846	-	PROPERTY TAXES			
43	12,934	1,121	-				

POR T OF HOOD RIVER
REVENUE DIVISION

FORM LB 20

**PORT OF HOOD RIVER
REVENUE FUND**

FORM LB 20

BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA		BUDGET FY 2016-17	
*	2YRS PRIOR FY 2013-14	1YR PRIOR FY 2014-15	ADOPTED BUDGET FY 2015-16
133	12,684	14,539	14,500
134	19,144	19,578	15,100
135	22,040	10,112	14,000
136	2,518	3,195	3,200
137	260,484	119,517	-
138	-	-	GRANT
139	5,092	17,530	LOANS
140	\$ 448,718	\$ 308,736	MISCELLANEOUS
141			TOTAL AIRPORT
142			\$ 174,000
143			\$ 2,709,100
144			\$ 2,709,100
145			\$ -
146	17,310	10,634	GENERAL
147	\$ 17,310	\$ 10,634	ADMINISTRATION GRANTS
148			EMPLOYEE MEDICAL
149			MISCELLANEOUS
			TOTAL GENERAL
			\$ 6,000
			\$ -
			TOTAL RESOURCES
			\$ 14,136,430
			\$ 14,120,700
			\$ 1

HISTORICAL DATA		ADOPTED BUDGET	PROPOSED	BUDGET FY 2016-17
*	2YRS PRIOR	1 YR PRIOR	APPROVED	ADOPTED
*	FY 2013-14	FY 2014-15	*	*
TOLL BRIDGE				
1				
2	471,565	521,107	567,100	577,700
3	151,283	181,145	231,000	233,100
4	\$ 622,848	\$ 702,252	\$ 799,000	\$ 810,800
5				
6				
7	18,549	18,560	20,000	20,000
8	15,126	19,251	22,000	27,000
9	223,728	232,370	231,000	246,500
10	29,885	9,554	50,000	65,000
11	198	1,958	1,000	20,000
12	33,974	41,126	40,000	56,000
13		30,433	25,000	45,000
14	59,867	30,712	40,000	40,000
15	\$ 383,327	\$ 383,964	\$ 429,000	\$ 519,500
16				
17	2,857	23,354	260,000	\$394,000
18	\$ 2,857	\$ 23,354	\$ 260,000	\$ 394,000
19	\$ 1,009,032	\$ 1,109,570	\$ 1,488,000	\$ 1,724,300
20				
INDUSTRIAL BUILDINGS				
21				
22	21,531	28,110	27,600	31,100
23	8,208	10,826	13,200	15,400
24	\$ 29,739	\$ 38,936	\$ 40,800	\$ 46,500
25				
26	64,320	60,978	69,000	60,000
27	5,177	35,071	20,000	26,000
28	9,941	9,050	9,500	9,000
29	25,558	23,308	24,400	24,000
30		650	1,000	1,000
31	-	-	-	-
32	643	1,764	1,000	2,000
33	11,770	13,004	14,000	16,000
34	\$ 117,409	\$ 143,825	\$ 138,900	\$ 138,000
35				
36	4,542	14,840	93,550	16,000
37	\$ 4,542	\$ 14,840	\$ 93,550	\$ 138,000
38	\$ 154,690	\$ 197,601	\$ 273,250	\$ 338,000
39				
Jensen Property				
40				
41	34,724	38,698	41,300	31,800
42	13,238	16,189	19,600	15,500
43	\$ 47,962	\$ 54,887	\$ 60,900	\$ 47,300
44				
45	97,818	100,364	110,000	105,000
46	14,592	8,692	12,000	12,000
47	5,141	5,281	5,500	6,000
48	39,233	39,572	41,500	43,400
49	320	4,400	4,000	4,000
50	3,240	190	1,000	1,000
51	11,117	4,428	12,000	10,000

**PORT OF HOOD RIVER
REVENUE FUND**
BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA			ADOPTED BUDGET	PROPOSED	APPROVED	ADOPTED	* * * * *
*	2YRS PRIOR	1 YR PRIOR	FY 2014-15	FY 2013-14	FY 2014-15	FY 2015-16	* * * * *
52	\$ 171,511	\$ 162,927	\$ 186,000	TOTAL MATERIAL & SERVICES			
53	20,305	78,246	58,200	CAPITAL OUTLAY			
55	\$ 20,305	\$ 78,246	\$ 58,200	CAPITAL PURCHASES			
56	144,942	144,942	145,000	TOTAL CAPITAL OUTLAY			
58	\$ 144,942	\$ 144,942	\$ 145,000	DEBT SERVICE			
59	\$ 384,720	\$ 441,002	\$ 450,100	PRINCIPAL & INTEREST			
60				TOTAL DEBT SERVICE			
				TOTAL JENSEN PROPERTY			
				Maritime Building			
61	18,090	21,405	21,600	PERSONNEL SERVICES			
62	6,829	8,937	9,900	WAGES & SALARIES			
63	\$ 24,919	\$ 30,342	\$ 31,500	TAXES & BENEFITS			
64				TOTAL PERSONNEL SERVICES			
65	39,839	33,795	38,000	MATERIALS & SERVICES			
66	9,970	19,080	12,000	ALL UTILITIES			
67	4,459	4,111	4,500	FIXED MAINTENANCE			
68	14,164	15,089	15,800	INSURANCE			
69	-	-	4,000	PROPERTY TAX			
70	162	1,172	1,000	PROFESSIONAL SERVICES-Design & Engineering			
71	4,960	4,966	12,000	PROFESSIONAL SERVICES-Legal			
72				MISCELLANEOUS REPAIRS & PURCHASES			
73	\$ 73,554	\$ 78,214	\$ 87,300	TOTAL MATERIALS & SERVICES			
74				CAPITAL OUTLAY			
75	49,983	-	25,000	CAPITAL PURCHASES			
76	\$ 49,983	\$ -	\$ 25,000	TOTAL CAPITAL OUTLAY			
77	\$ 148,456	\$ 108,556	\$ 143,800	***Halyard Building***			
78				PERSONNEL SERVICES			
79	34,420	38,103	39,300	WAGES & SALARIES			
80	13,060	15,745	18,100	TAXES & BENEFITS			
81	\$ 47,480	\$ 53,348	\$ 57,400	TOTAL PERSONNEL SERVICES			
82				MATERIALS & SERVICES			
83				ALL UTILITIES			
84	60,473	81,114	79,000	FIXED MAINTENANCE			
85	19,055	17,030	20,000	INSURANCE			
86	4,807	3,801	5,000	PROPERTY TAX			
87	25,044	54,584	57,300	PROFESSIONAL SERVICES-Design & Engineering			
88	1,010	-	1,000	PROFESSIONAL SERVICES-Legal			
89	2,772	3,590	3,500	MISCELLANEOUS REPAIRS & PURCHASES			
90	4,774	3,907	6,000	TOTAL MATERIALS & SERVICES			
91	\$ 117,935	\$ 164,026	\$ 171,800	CAPITAL OUTLAY			
92				CAPITAL PURCHASES			
93	244,834	25,556	22,000	TOTAL CAPITAL OUTLAY			
94	\$ 244,834	\$ 25,556	\$ 22,000	***Expo Center ***			
95	\$ 410,249	\$ 243,430	\$ 251,200	PERSONNEL SERVICES			
96				WAGES & SALARIES			
97	24,421	8,466	6,600	TAXES & BENEFITS			
98	9,516	3,461	2,900	TOTAL PERSONNEL SERVICES			
99	\$ 33,937	\$ 11,927	\$ 9,500	MATERIALS & SERVICES			
100				ALL UTILITIES			
101	38,733	26,664	12,000	FIXED MAINTENANCE			
102	1,164	1,838	1,000				
103							

**PORT OF HOOD RIVER
REVENUE FUND**
BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA			ADOPTED BUDGET	* PROPOSED	BUDGET FY 2016-17		*
*	2YRS PRIOR	1 YR PRIOR	FY 2014-15	FY 2015-16	APPROVED	ADOPTED	*
104	8,128	7,570	3,500	INSURANCE			104
105	34,870	13,045	13,600	PROPERTY TAX			105
106	22,660	700	1,000	PROFESSIONAL SERVICES-Design & Engineering			106
107	6,111	14,645	2,000	PROFESSIONAL SERVICES-Legal			107
108	3,800	988	500	MISCELLANEOUS REPAIRS & PURCHASES			108
109	\$ 115,466	\$ 65,450	\$ 33,600	TOTAL MATERIALS & SERVICES			
110	-	-	-	CAPITAL OUTLAY			
111	-	-	-	CAPITAL PURCHASES			
112	\$ 149,403	\$ 77,377	\$ 43,100	TOTAL CAPITAL OUTLAY			
113	\$ -	\$ -	\$ -	TOTAL EXPO CENTER			
114				***Timber Incubator Property***			
115				PERSONNEL SERVICES			114
116	18,215	20,231	20,100	WAGES & SALARIES			115
117	6,972	8,487	9,300	TAXES & BENEFITS			116
118	\$ 25,187	\$ 28,718	\$ 29,400	TOTAL PERSONNEL SERVICES			117
119				MATERIALS & SERVICES			
120	5,768	9,455	11,000	ALL UTILITIES			
121	6,191	3,587	6,000	FIXED MAINTENANCE			
122	1,110	1,037	1,100	INSURANCE			
123	1,505	6,944	7,300	PROPERTY TAX			
124	-	-	1,000	PROFESSIONAL SERVICES-Design & Engineering			
125	180	234	1,000	PROFESSIONAL SERVICES-Legal			
126	982	1,736	2,000	MISCELLANEOUS REPAIRS & PURCHASES			
127	\$ 15,736	\$ 22,993	\$ 29,400	TOTAL MATERIALS & SERVICES			
128	-	9,115	5,000	CAPITAL OUTLAY			
129	\$ -	\$ 9,115	\$ 5,000	CAPITAL PURCHASES			
130	\$ 40,923	\$ 60,826	\$ 63,800	TOTAL CAPITAL OUTLAY			
131	\$ -	\$ -	\$ -	TOTAL TIMBER INCUBATOR PROPERTY			
132				***Wasco Street Business Park***			
133				PERSONNEL SERVICES			
134	28,313	34,279	34,200	WAGES & SALARIES			
135	11,194	13,696	16,200	TAXES & BENEFITS			
136	\$ 39,507	\$ 47,975	\$ 50,400	TOTAL PERSONNEL SERVICES			
137				MATERIALS & SERVICES			
138	36,726	37,622	41,000	ALL UTILITIES			
139	9,762	11,542	13,000	FIXED MAINTENANCE			
140	3,608	3,722	4,000	INSURANCE			
141	23,197	23,543	24,700	PROPERTY TAX			
142	-	-	1,000	PROFESSIONAL SERVICES-Design & Engineering			
143	-	-	1,000	PROFESSIONAL SERVICES-Legal			
144	7,041	14,339	15,000	MISCELLANEOUS REPAIRS & PURCHASES			
145	\$ 80,334	\$ 90,768	\$ 99,700	TOTAL MATERIALS & SERVICES			
146	-	-	-	CAPITAL OUTLAY			
147	8,588	8,000	8,000	CAPITAL PURCHASES			
148	\$ 8,588	\$ -	\$ 8,000	TOTAL CAPITAL OUTLAY			
149	\$ 128,429	\$ 138,743	\$ 158,100	TOTAL WASCO STREET BUSINESS PARK			
150	-	-	\$ 23,300	***Hanel Lower Mills***			
151				PERSONNEL SERVICES			
152	-	-	15,900	WAGES & SALARIES			
153	-	-	7,400	TAXES & BENEFITS			
154	\$ -	\$ -	\$ 23,300	TOTAL PERSONNEL SERVICES			
155				MATERIALS & SERVICES			

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA			EXPENDITURES DESCRIPTION			BUDGET FY 2016-17		
*	2YRS PRIOR	1 YR PRIOR	ADOPTED BUDGET	* FY 2015-16	* PROPOSED	APPROVED	ADOPTED	*
*	FY 2013-14	FY 2014-15						
156	-	10,000	ALL UTILITIES		10,000	10,000	10,000	156
157	-	10,000	FIXED MAINTENANCE		10,000	10,000	10,000	157
158	-	1,000	INSURANCE		1,000	1,000	1,000	158
159	-	10,000	PROPERTY TAX		10,000	10,000	10,000	159
160	29,302	20,000	PROFESSIONAL SERVICES-Design & Engineering		20,000	20,000	20,000	160
161	4,449	5,000	PROFESSIONAL SERVICES-Legal		5,000	5,000	5,000	161
162	-	2,000	MISCELLANEOUS REPAIRS & PURCHASES		6,000	6,000	6,000	162
163	\$ -	\$ 33,751	\$ 58,000	TOTAL MATERIALS & SERVICES	\$ 62,000	\$ 62,000	\$ -	-
164			CAPITAL OUTLAY					163
165	-	\$ 6,150	\$ 2,195,000	CAPITAL PURCHASES	\$ 1,448,200	\$ 1,501,700	\$ -	164
166	\$ -	\$ 6,150	\$ 2,195,000	TOTAL CAPITAL OUTLAY	\$ 1,448,200	\$ 1,501,700	\$ -	165
167	-	-	\$ 58,000	PRINCIPAL & INTEREST				-
168	\$ -	\$ -	\$ 58,000	TOTAL DEBT SERVICE	\$ 140,800	\$ 140,800	\$ -	167
169	\$ 1,413,870	\$ 1,307,435	\$ 2,334,300	TOTAL HANEL LOWER MILLS	\$ 1,683,400	\$ 1,736,900	\$ -	169
170	\$ 1,413,870	\$ 1,307,435	\$ 3,717,650	TOTAL INDUSTRIAL BUILDINGS	\$ 3,154,900	\$ 3,208,400	\$ -	170
171			COMMERCIAL BUILDINGS					171
172			***State DMV Office Building***					172
173			PERSONNEL SERVICES					173
174	12,094	14,648	15,300	WAGES	16,300	16,300	\$ -	174
175	4,603	5,975	7,100	BENEFITS	7,600	7,600	\$ -	175
176	\$ 16,697	\$ 20,523	\$ 22,400	TOTAL PERSONNEL SERVICES	\$ 23,900	\$ 23,900	\$ -	-
177			MATERIALS & SERVICES					177
178	4,502	5,122	5,100	ALL UTILITIES	7,000	7,000	\$ -	178
179	4,404	2,834	8,000	FIXED MAINTENANCE	8,000	8,000	\$ -	179
180	711	731	800	INSURANCE	1,000	1,000	\$ -	180
181	1,998	1,410	1,500	PROPERTY TAX	1,500	1,500	\$ -	181
182	640	-	1,000	PROFESSIONAL SERVICES-Design & Engineering	1,000	1,000	\$ -	182
183	594	76	1,000	PROFESSIONAL SERVICES-Legal	500	500	\$ -	183
184	8,239	8,552	9,000	MISCELLANEOUS REPAIRS & PURCHASES	14,000	14,000	\$ -	184
185	\$ 21,088	\$ 18,725	\$ 26,400	TOTAL MATERIALS & SERVICES	\$ 33,000	\$ 33,000	\$ -	-
186	-	-	CAPITAL OUTLAY					186
187	-	-	CAPITAL PURCHASES					187
188	\$ 37,785	\$ 39,248	\$ 53,800	TOTAL CAPITAL OUTLAY	\$ 20,000	\$ 20,000	\$ -	188
189	\$ 37,785	\$ 39,248	\$ 53,800	TOTAL STATE DMV OFFICE BUILDING	\$ 76,900	\$ 76,900	\$ -	189
190			***Marina Office Building***					190
191			PERSONNEL SERVICES					191
192	16,359	23,117	23,400	WAGES	25,300	25,300	\$ -	192
193	6,331	9,290	10,900	BENEFITS	12,100	12,100	\$ -	193
194	\$ 22,690	\$ 32,407	\$ 34,300	TOTAL PERSONNEL SERVICES	\$ 37,400	\$ 37,400	\$ -	-
195			MATERIALS & SERVICES					195
196	8,601	11,130	10,200	ALL UTILITIES	13,000	13,000	\$ -	196
197	2,770	3,428	5,000	FIXED MAINTENANCE	7,000	7,000	\$ -	197
198	1,613	1,602	1,800	INSURANCE	1,600	1,600	\$ -	198
199	9,154	10,050	10,500	PROPERTY TAX	10,700	10,700	\$ -	199
200	-	-	1,000	PROFESSIONAL SERVICES-Design & Engineering	1,000	1,000	\$ -	200
201	162	347	1,000	PROFESSIONAL SERVICES-Legal	1,000	1,000	\$ -	201
202	4,213	4,823	5,000	MISCELLANEOUS REPAIRS & PURCHASES	5,000	5,000	\$ -	202
203	\$ 26,513	\$ 31,380	\$ 34,500	TOTAL MATERIALS & SERVICES	\$ 39,300	\$ 39,300	\$ -	-
204	\$ 60,246	-	\$ 14,500	CAPITAL PURCHASES	\$ 29,000	\$ 29,000	\$ -	204
205	\$ 60,246	-	\$ 14,500	TOTAL CAPITAL OUTLAY	\$ 29,000	\$ 29,000	\$ -	205
206	\$ 60,246	-	\$ 14,500					-

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA		ADOPTED BUDGET	* PROPOSED	BUDGET FY 2016-17
*	2 YRS PRIOR FY 2013-14	1 YR PRIOR FY 2014-15	FY 2015-16	* APPROVED ADOPTED
207 \$ 109,449	\$ 63,787	\$ 83,300	TOTAL MARINA OFFICE BUILDING	\$ 105,700
208			***Port Office***	\$ -
209	9,835	11,777	13,500	
210	3,966	4,678	6,100	
211	\$ 13,801	\$ 16,455	\$ 19,600	
212 \$			PERSONNEL SERVICES	
213			WAGES	\$ 17,300
			BENEFITS	\$ 8,200
			TOTAL PERSONNEL SERVICES	\$ 25,500
			MATERIALS & SERVICE	\$ -
			ALL UTILITIES	
214	2,702	5,337	5,500	
215	3,153	6,944	7,000	
216	1,021	2,228	2,400	
217	-	-	-	
218	-	664	1,000	
219	90	288	500	
220	2,715	1,590	4,000	
221 \$	\$ 9,681	\$ 17,051	\$ 20,400	
222	-	6,683	25,000	
223	-	6,683	25,000	
224 \$	\$ 23,382	\$ 40,189	\$ 65,000	
225 \$	\$ 170,716	\$ 143,224	\$ 202,100	TOTAL COMMERCIAL BUILDINGS
226				\$ 235,100
227				WATERFRONT INDUSTRIAL LAND
228	33,190	31,008	30,700	
229	12,800	13,053	13,400	
230 \$	\$ 45,990	\$ 44,061	\$ 44,100	
231 \$			PERSONNEL SERVICES	
232			WAGES	\$ 31,700
			BENEFITS	\$ 13,700
			TOTAL PERSONNEL SERVICES	\$ 45,400
			MATERIALS & SERVICES	\$ -
			FIXED MAINTENANCE	
233	627	2,718	4,000	
234		1,026	1,200	
235	76,372	22,945	135,000	
236	16,670	32,861	40,000	
237	34,714	11,337	10,000	
238	1,832	1,895	2,200	
239	5,641	3,575	6,000	
240 \$	\$ 155,856	\$ 76,357	\$ 198,400	
241			TOTAL MATERIAL & SERVICES	
242	35,210	915,453	337,500	
243 \$	\$ 35,210	\$ 915,453	\$ 337,500	
244 \$	\$ 217,056	\$ 1,035,871	\$ 580,000	TOTAL WATERFRONT INDUSTRIAL LAND
245				\$ 369,900
246			***Event Site ***	
247			PERSONNEL SERVICES	
248	72,953	54,237	113,300	
249	23,917	12,889	25,300	
250 \$	\$ 96,870	\$ 67,126	\$ 138,600	
251			TOTAL PERSONNEL SERVICES	
			MATERIALS & SERVICES	
252	12,430	15,786	15,000	
253	8,089	8,975	9,000	
254	577	719	800	
255	-	6,605	2,000	
256	5,562	285	2,000	
257	7,468	10,106	11,000	
258 \$	\$ 34,126	\$ 42,476	\$ 39,800	
			TOTAL MATERIALS & SERVICES	

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2016-17

FORM LB 31

HISTORICAL DATA			EXPENDITURES		BUDGET FY 2016-17	
*	2YRS PRIOR	1 YR PRIOR	ADOPTED	PROPOSED	APPROVED	ADOPTED
*	FY 2013-14	FY 2014-15	BUDGET	*	*	*
259			CAPITAL OUTLAY			
260	-	-	CAPITAL PURCHASES			
261	\$ 130,996	\$ 109,602	\$ 75,000	\$ 10,000	\$ 60,000	\$ 259
262	\$ 602	\$ 500	\$ 75,000	\$ 10,000	\$ 60,000	\$ 260
263			TOTAL CAPITAL OUTLAY			
264	28,501	30,840	32,700	\$ 195,600	\$ 245,600	\$ 261
265	9,732	10,888	13,000			
266			WAGES & SALARIES			
267	\$ 38,233	\$ 41,728	\$ 45,700			
268			TAXES & BENEFITS			
269	-	-	MATERIALS & SERVICES			
270	428	2,900	1,000	\$ 48,700	\$ 48,700	\$ 266
271	4,664	-	ALL UTILITIES			
272		500	NICHOLS MAINTENANCE AND PURCHASES			
273		1,000	HOOK/SPIT MAINTENANCE AND PURCHASES			
274		500	PROFESSIONAL SERVICES-Design & Other			
275	6,095	5,361	6,000			
276	\$ 11,187	\$ 8,261	\$ 9,000			
277			PROFESSIONAL SERVICES-Legal			
278	39,970	113,900	80,000			
279	\$ 39,970	\$ 113,900	\$ 80,000			
280	\$ 89,390	\$ 163,889	\$ 134,700			
281			NICHOLS MISCELLANEOUS REPAIRS & PURCHASES			
282			TOTAL MATERIAL & SERVICES			
283	147,000	132,925	135,900	\$ 62,700	\$ 62,700	\$ 275
284	53,673	48,958	56,300			
285	\$ 200,673	\$ 181,883	\$ 192,200			
286			ALL UTILITIES			
287	28,959	19,209	25,000	\$ 167,900	\$ 167,900	\$ 276
288	23,386	21,107	24,700			
289	1,123	1,393	1,600			
290	1,172	-	1,400			
291		5,140	5,000			
292	-	-	500			
293	6,138	12,247	13,000			
294	\$ 60,778	\$ 59,096	\$ 71,200			
295			TOTAL MATERIALS & SERVICE			
296	52,910	24,194	125,000			
297	\$ 52,910	\$ 24,194	\$ 125,000			
298	\$ 314,361	\$ 265,173	\$ 388,400			
299	\$ 534,747	\$ 538,664	\$ 776,500			
300			CAPITAL PURCHASES			
301			TOTAL CAPITAL OUTLAY			
302	89,971	95,482	98,000	\$ 297,300	\$ 272,300	\$ 297
303	31,756	32,949	46,200			
304	\$ 121,727	\$ 128,431	\$ 144,200			
305			TOTAL MARINA PARK			
306	11,007	18,300	22,000			
307	23,110	15,371	18,000			
308	13,547	14,681	15,000			
309	-	1,308	-			
310		10,131	11,000			
301			PERSONNEL SERVICES			
302			WAGES & SALARIES			
303			TAXES & BENEFITS			
304			TOTAL PERSONNEL SERVICES			
305			MATERIALS & SERVICES			
306			ALL UTILITIES			
307			FIXED MAINTENANCE			
308			INSURANCE			
309			PROPERTY TAX			
310			PROFESSIONAL SERVICES- Other/Sheriff			
			5,000			

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2016-17

HISTORICAL DATA			EXPENDITURES			BUDGET FY 2016-17		
*	2YRS PRIOR	1 YR PRIOR	ADOPTED	PROPOSED	APPROVED	ADOPTED	PROPOSED	APPROVED
*	FY 2013-14	FY 2014-15	BUDGET	*	*	*	*	*
*	*	*	FY 2015-16	*	*	*	*	*
311	6,876	5,298	6,000	6,000	6,000	6,000	6,000	6,000
312	12,334	20,778	22,000	22,000	22,000	22,000	22,000	22,000
313	\$ 68,068	\$ 85,367	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000	\$ 94,000
314								
315	376,003	94,157	24,000					
316	\$ 376,003	\$ 94,157	\$ 24,000					
317								
318	106,276	89,896	100,350					
319	\$ 106,276	\$ 89,896	\$ 100,350					
320	\$ 672,074	\$ 398,351	\$ 362,550					
321	\$ 672,074	\$ 398,351	\$ 362,550	TOTAL MARINA	AIRPORT	\$ 431,950	\$ 431,950	\$ 431,950
322								
323								
324	52,330	51,115	55,100					
325	19,152	22,185	25,900					
326	\$ 71,482	\$ 73,300	\$ 81,000					
327								
328	39,350	29,672	40,000					
329	70,802	43,946	50,000					
330	8,442	8,364	9,200					
331	4,003	3,584	3,800					
332	5,056	2,593	5,000					
333	7,064	5,748	8,000					
334	6,894	4,652	9,000					
335	\$ 141,611	\$ 98,559	\$ 125,000					
336								
337	130,355	129,288	48,000					
338	\$ 130,355	\$ 129,288	\$ 48,000					
339								
340	-	\$ -	\$ -					
341	\$ 343,448	\$ 301,147	\$ 254,000					
342	\$ 343,448	\$ 301,147	\$ 254,000	TOTAL AIRPORT	AIRPORT	\$ 2,628,000	\$ 2,628,000	\$ 2,628,000
343	\$ 89,688	\$ 72,788	\$ 177,000					
344								
345								
346								
347	-	-	-					
348	\$ -	\$ -	\$ 24,000					
349								
350	48,249	42,640	47,000					
351	20	5,541	500					
352	3,307	3,267	5,500					
353	1,259	3,573	5,000					
354	19,929	-	24,000					
355		13,620	16,000					
356			2,000					
357	4,304	4,147	8,000					
358	\$ 77,068	\$ 72,788	\$ 108,000					
359								
360	12,620	-	\$ 45,000					
361	\$ 12,620	\$ -	\$ 45,000					
362	\$ 89,688	\$ 72,788	\$ 177,000	TOTAL ADMINISTRATION	ADMINISTRATION	\$ 169,700	\$ 169,700	\$ 169,700

PORT OF HOOD RIVER
REVENUE FUND

BUDGET FOR FISCAL YEAR 2016-17

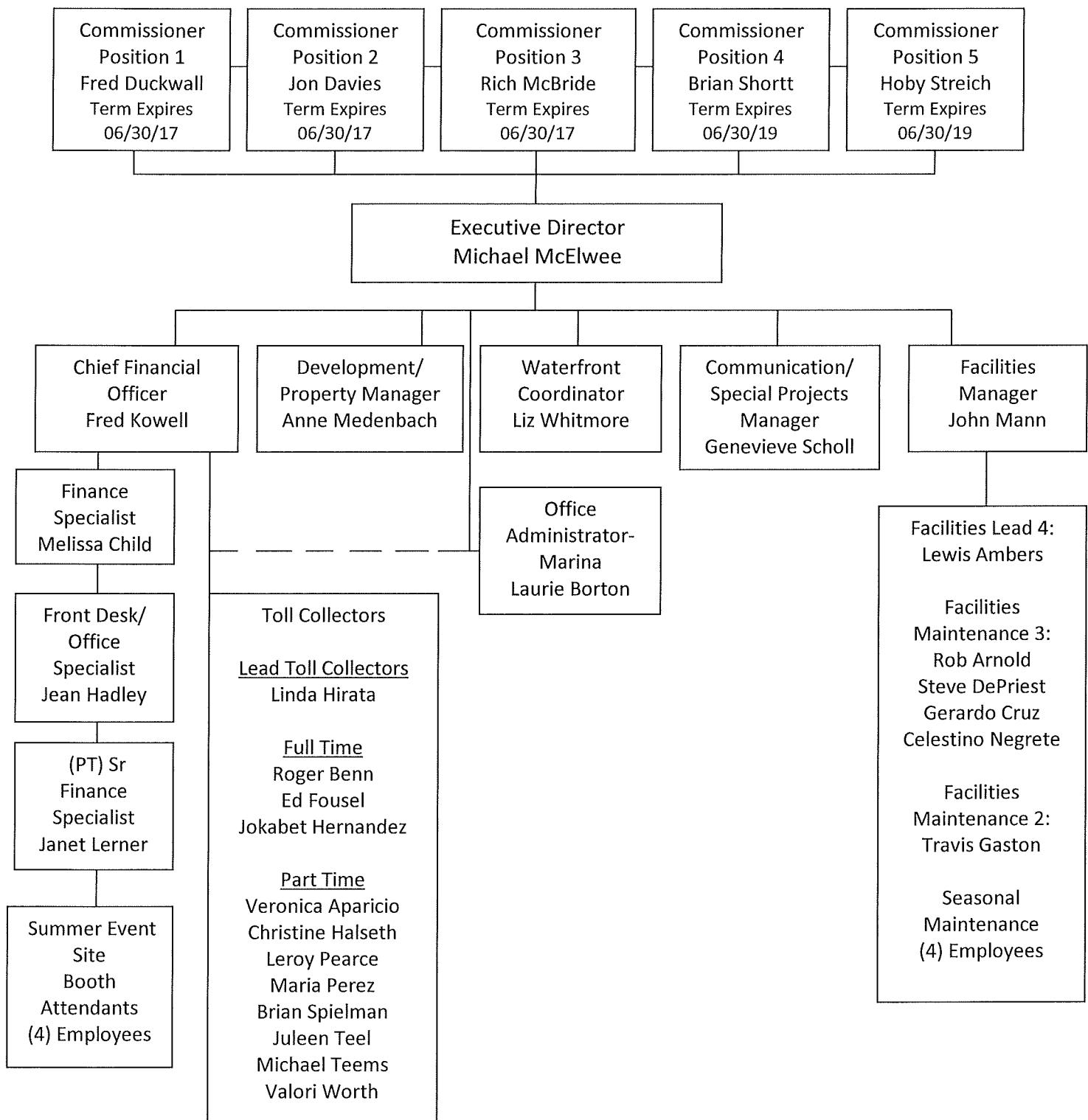
HISTORICAL DATA		ADOPTED BUDGET FY 2015-16	EXPENDITURES DESCRIPTION	BUDGET FY 2016-17
*	2YRS PRIOR FY 2013-14	1 YR PRIOR FY 2014-15		* PROPOSED APPROVED ADOPTED *
363				
364				
365				
366	\$ -	\$ -		
367	\$ -	\$ -		
368				
369				
370	16,088	18,832	22,000	22,000
371	31,967	27,222	31,000	31,000
372	33,028	34,401	35,000	35,000
373	\$ 81,083	\$ 80,455	\$ 88,000	\$ 88,000
374				
375	31,466	70,163	60,300	32,100
376	\$ 31,466	\$ 70,163	\$ 60,300	\$ 32,100
377	\$ 112,549	\$ 150,618	\$ 148,300	\$ 120,100
378				
379	\$ 4,563,180	\$ 5,057,669	\$ 7,706,100	\$ 9,389,550
380				
381	288,534	271,198	405,800	435,500
382	906,940	1,122,273	1,854,700	1,591,300
383				
384	-	-	500,000	500,000
385				
386	\$ 5,758,654	\$ 6,451,140	\$ 10,466,600	\$ 11,916,350
387				
388	\$ 2,193,489	\$ 2,624,757	\$ 1,846,130	\$ 2,220,080
389				
390				
391				
392	\$ 1,499,742	\$ 1,574,799	\$ 1,848,300	\$ 1,872,800
393	\$ 1,742,331	\$ 1,736,932	\$ 2,048,400	\$ 2,045,400
394	\$ 1,069,889	\$ 1,511,100	\$ 3,506,050	\$ 5,016,900
395	\$ 251,218	\$ 234,838	\$ 303,350	\$ 386,150
396	\$ 1,195,474	\$ 1,393,471	\$ 2,260,500	\$ 2,026,800
397	\$ -	\$ -	\$ 500,000	\$ 500,000
398	\$ 2,193,489	\$ 2,624,757	\$ 1,846,130	\$ 141,000
399				
400	\$ 7,952,143	\$ 9,075,897	\$ 12,312,730	\$ 14,068,130
401				
				\$ 14,120,700
				\$ 1
				400
				401

PORT OF HOOD RIVER
BRIDGE REPAIR AND REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2016-17

FORM LB-31

HISTORICAL DATA		ADOPTED		BUDGET		FY 2015-16		PROPOSED		APPROVED		ADOPTED		BUDGET FY 2016-17	
*	*	*	*	*	*	*	*	*	*	*	*	*	*	*	*
*	2YRS PRIOR	*	1ST PRECEDING	*											
*	FY 2013-14		FY 2014-15												
1	\$ 2,100,706	\$ 1,057,758	\$ 889,600	BEGINNING FUND BALANCE				\$ 1,254,000	\$ 1,254,000						\$ 1,254,000
2	4,557	3,593	5,000	INTEREST INCOME				5,000		5,000					5,000
3	6,005	-		BOND PROCEEDS - EXISTING BRIDGE				-							
4				BOND PROCEEDS - REPLACEMENT BRIDGE				3,300,000		3,300,000					
5				GRANT											
6				OTHER INCOME											
7				TOTAL CASH AVAILABLE											
8	\$ 1,111,268		\$ 1,061,391	\$ 894,600											
9															
10				TRANSFER FROM REVENUE FUND											
11	906,939	1,122,273	1,854,700	FROM REVENUE FUND - 1994/2012 TOLLS											
12				FROM REVENUE FUND - 2017 TOLL INCREASE											
13	\$ 906,939	\$ 1,122,273	\$ 1,854,700	TOTAL TRANSFERS											
14	\$ 2,018,207	\$ 2,183,664	\$ 2,749,300	TOTAL RESOURCES				\$ 6,150,300	\$ 6,150,300	\$ 6,150,300	\$ 6,150,300				
15				EXPENDITURES											
16				PERSONNEL SERVICES											
17	7,526	14,352	18,400	WAGES											
18	2,672	5,670	8,000	BENEFITS											
19	\$ 10,198	\$ 20,052	\$ 26,400	TOTAL PERSONNEL SERVICES											
20				MATERIAL & SERVICES											
21	-	-	20,000	Maintenance											
22	-	47,877	50,000	PROFESSIONAL SERVICES - EXISTING BRIDGE											
23	-	-	-	PROFESSIONAL SERVICES - REPLACEMENT BRIDGE											
24	-	-	-	FLAGGING - EXISTING BRIDGE											
25	352	1,521	1,500	MISCELLANEOUS - EXISTING BRIDGE											
26	\$ 352	\$ 49,398	\$ 71,500	TOTAL MATERIAL & SERVICES											
27				MATERIAL OUTLAY											
28	162,400	328,500	548,000	CAPITAL PURCHASE - EXISTING BRIDGE											
29				CAPITAL PURCHASE - REPLACEMENT BRIDGE											
30	\$ 162,400	\$ 328,500	\$ 548,000	TOTAL CAPITAL OUTLAY											
31				DEBT											
32	787,459	724,322	708,800	DEBT SERVICE - 2003/2013 REFUNDED BONDS											
33				DEBT SERVICE - 2017 PARTY BONDS											
34	\$ 787,459	\$ 1,122,272	\$ 1,354,700	TOTAL OPERATIONS EXPENDITURES											
35	\$ 960,409														
36	\$ -	\$ -	\$ -	TRANSFERS-REVENUE FUND											
37	\$ -	\$ -	\$ -	CONTINGENCY											
38	\$ -	\$ -	\$ -	TOTAL EXPENDITURES											
39	\$ 960,409	\$ 1,122,272	\$ 1,854,700												
40				ENDING FUND BALANCE											
41	\$ 1,057,798	\$ 1,061,392	\$ 894,600												
42				APPROPRIATIONS											
43	\$ 10,198	\$ 20,052	\$ 26,400	PERSONNEL SERVICES											
44	\$ 352	\$ 49,398	\$ 71,500	MATERIALS & SERVICES											
45	\$ 162,400	\$ 328,500	\$ 548,000	CAPITAL OUTLAY											
46	\$ 787,459	\$ 724,322	\$ 708,800	DEBT SERVICES											
47	\$ -	\$ -	\$ -	TRANSFERS											
48	\$ -	\$ -	\$ -	CONTINGENCIES											
49	\$ 357,798	\$ 361,392	\$ 169,600	FUND BALANCE - ASSIGNED											
50	\$ -	\$ -	\$ -	FUND BALANCE - COMMITTED											
51	\$ 700,000	\$ 700,000	\$ 725,000	FUND BALANCE - RESTRICTED											
52															

Port of Hood River Organization Chart



**PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2016-17**

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

	Wages
Budget - FY 2015-16	\$ 1,384,000
COLA - 1.12%	15,501
Compensation Changes	15 FTE
Sick Leave Law	<u>9,800</u>
	<u>8,900</u>
Budget - FY 2016-17	<u><u>1,418,200</u></u>
<i>Percent increase of</i>	<u><u>2.5%</u></u>

BENEFITS

- PERS increased in line with payroll by 2.4%. Next year will be 16%.
- Healthcare increased slightly by (1.6%) as SDAO took over the administration of healthcare benefits for Special Districts Association of Oregon. Staff pay 10% of the premium cost with the Port self-insuring \$500 of the \$1000 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same

	Taxes and Benefits
Budget - FY 2015-16	\$ 585,000
<i>Changes to Taxes and Benefits:</i>	
PERS	3,323
Healthcare	4,732
Taxes and Unemployment	<u>2,944</u>
Taxes & Benefits - FY 2016-17	<u><u>\$ 596,000</u></u>
<i>Percent Increase of</i>	<u><u>1.9%</u></u>

	TOTAL PERSONNEL AND BENEFITS
FY 2015-16	\$ 1,969,000
FY 2016-17	<u>\$ 2,014,200</u>
<i>Percent Increase of</i>	<u>2.3%</u>

NUMBER OF EMPLOYEES BY DEPARTMENT

FY 2016-17	Full-Time	Part-Time	Seasonal	Total
Office	7.00	1.25	-	8.25
Maintenance/Facilities	7.00	-	2.74	9.74
Toll Booth	4.00	4.82	-	8.82
	18.00	6.07	2.74	26.81

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

	FY 2015-16	FY 2016-17
General Fund	\$ 91,300	\$ 100,600
Revenue Fund	\$ 1,851,300	\$ 1,872,800
Bridge Repair & Replacement Fund	\$ 26,400	\$ 40,800