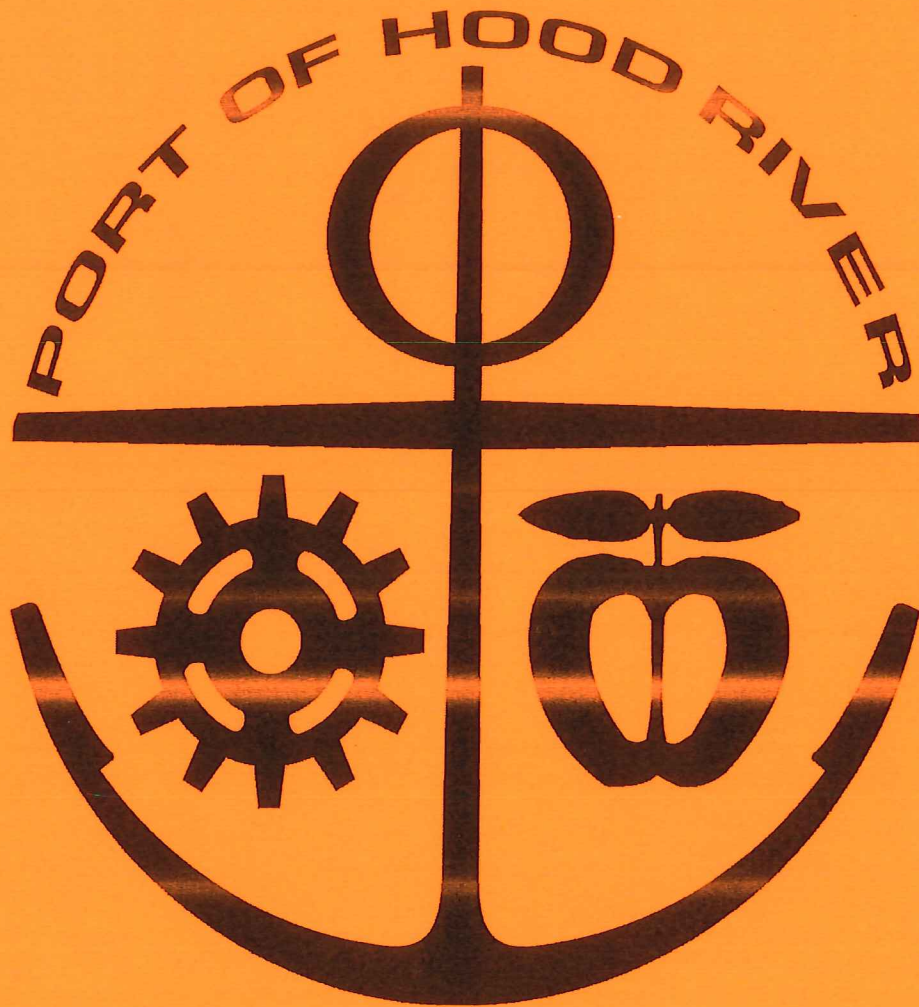


**BUDGET
FISCAL YEAR 2020-21**



APPROVED BUDGET

BUDGET HEARING

JUNE 2, 2020

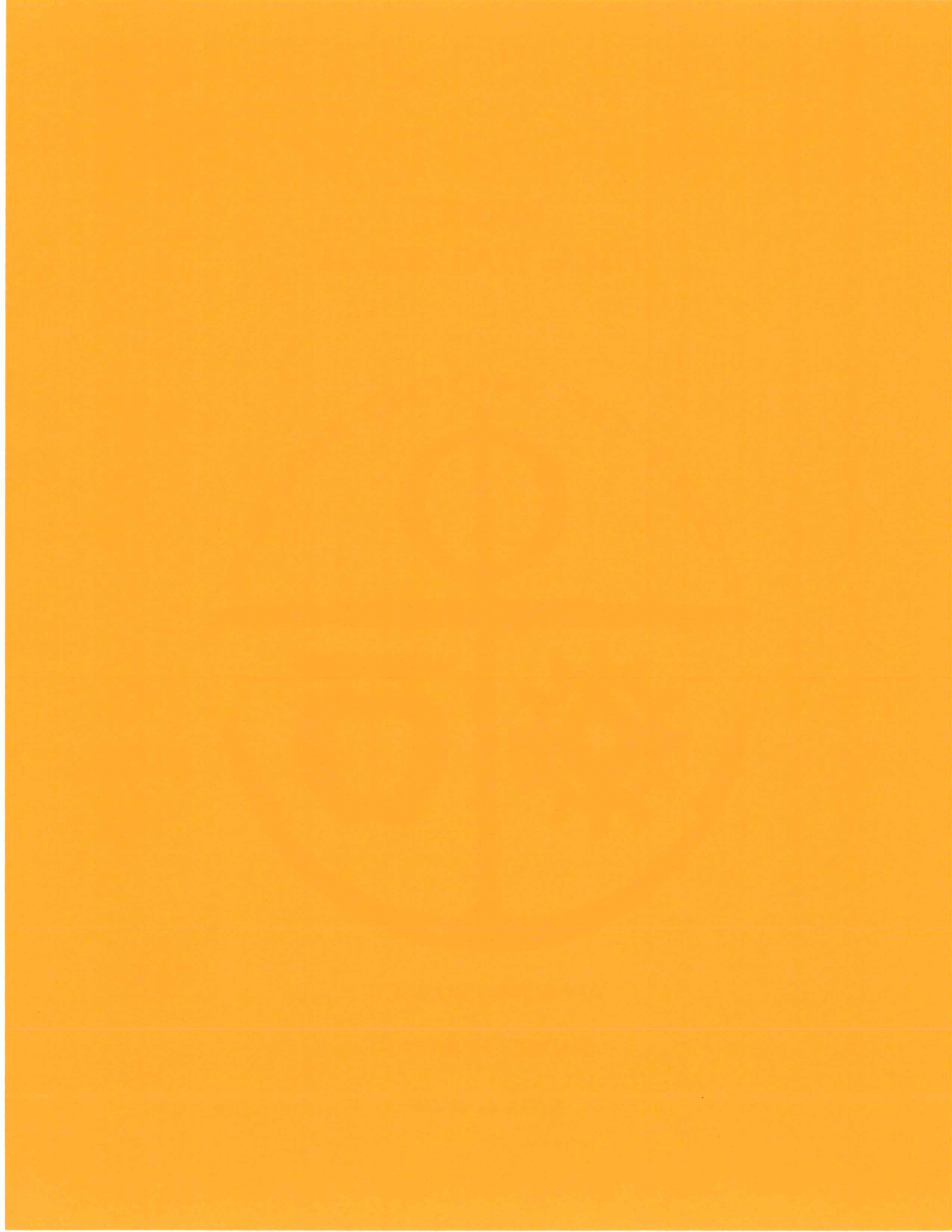


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Board of Commissioners

John Everitt, President
 Ben Sheppard, Vice-President
 David Meriwether, Secretary
 Kristi Chapman, Treasurer
 Hobby Streich, Commissioner

Budget Committee

John Benton, Term 2023
 Larry Brown, Term 2023
 Judy Newman, Term 2021
 Svea Truax, Term 2023
 Laurie Borton, Term 2020

Budget Committee Meeting – May 5, 2020
 Budget Hearing – June 2, 2020
 Budget Adoption – June 16, 2020

Commission Memo



Prepared by: Fred Kowell
Date: May 5, 2020
Re: Budget Committee Recommendations and for FY 2020-21

Budget Committee Members present and absent: John Benton, Laurie Borton, Judy Newman, Svea Truax and Larry Brown.

Governing Body present: John Everitt, Ben Sheppard, Dave Meriwether, Kristi Chapman and Hoby Streich.

John Everitt (Board President) called meeting to order and referred to the Budget Committee for appointment of officers to the Budget Committee.

Budget Committee nominated John Benton as President of the Budget Committee and nominated Judy Newman as Secretary. Both motions passed. Judy Newman asked staff to take minutes of the Budget Committee meeting.

Public Comment occurred with regard to noise at the airport and for the budget to allow for funding of \$200,000 for noise analysis and deployment with a separate committee overseeing this project.

Below are the changes approved by the Budget Committee regarding the Proposed Budget as it was presented to them by staff. The Approved budget adjustments are as follows:

- Use the Western Region Class B/C CPI that was published in January 2020. The CPI 2.5369% is used by the Port for compensation in the FY 2020-21 budget.
- Use a 6% rate increase for Marina and airport T-Hangar tenants to allow for those programs to be more self-sufficient.
- Add Jensen Grant to CIP/Grant Schedule
- Add Airport paving project of \$35,000 for crack seal for air Museum Drive.
- Add sale of vehicles to CIP/Grant Schedule
- Discussion of adding funding for noise abatement at the airport ensued. Budget committee members opposed creating a separate committee from the Airport Advisory Committee and rejected funding at this time. Since most of the FBO training was moved to The Dalles airport, the Budget Committee felt it might be worthwhile to see what this might do to the noise abatement issue. This is an ongoing issue that a Budget Committee member felt should continue to be investigated to see whether at a future date funding might be required to

determine what, if any, measures could be done to mitigate the noise issues that some of the accompanying landowners feel need to be done.

- More research into the CARES Act and the PPP to find where employers could file for the payroll tax benefit.
- For the Port to investigate on the Port of Cascade Locks is moving forward with putting toll collectors back in the toll booth and what OSHA required of them.
- The Budget Committee approved the Property Tax Levy at the rate of \$.0332 per thousand of assessed value for FY 2020-21. Larry Brown made motion and Judy Newman seconded. Budget Committee unanimously approved.
- The Budget Committee approved the Proposed BY 2020-21 budget with the above modifications and discussions. Judy Newman made motion with Larry Brown seconded.



To: Port of Hood River Budget Committee
From: Michael McElwee, Budget Officer
Date: May 5, 2020
Re: Budget Message for Fiscal Year 2020-21

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2019-20 Proposed Budget and other information in accordance with O.R.S. 294.

Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A **Proposed Budget** is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on **April 7, 2020**.
- The Budget Committee meets on **May 5, 2020** to discuss the Proposed Budget, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the **Approved Budget**. Formal approval of the tax rate for the upcoming fiscal year is also required by the Budget Committee
- The Approved Budget is the subject to a **public hearing** when the Commission seeks formal testimony from members of the public. This year the public hearing is scheduled to occur on Tuesday, **June 2, 2020**.
- The Commission then meets on **June 16, 2020** to consider any final changes and then approve the **Adopted Budget** which takes effect on **July 1, 2019**.

Budget Preparation Overview

The Port of Hood River is a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- **General Fund:** Includes activities related to general governmental activities. The revenue comes from property tax receipts. Since property taxes are insufficient to pay

all governmental related expenditures, there is a transfer from the Revenue Fund for the difference.

- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund which is considered an Enterprise Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- **Bridge Repair and Replacement Fund:** This fund segregates revenues and expenditures related to capital improvements associated with the Hood River-White Salmon Interstate toll bridge. This fund is considered a Special Revenue fund and its sources of revenue are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with capital improvements that extend the bridge's useful life, maintenance and replacement planning. This fund also reflects debt service payments associated with bonded indebtedness related to bridge improvements. In addition, this fund records the activities for the replacement of the existing bridge.

Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with state law and its own financial "Financial Administrative Policies and Procedures" adopted in 2012. In particular, three financial policies govern the long-range financial planning and annual budget preparation of the Port:

- The Port reserves an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.
- The Port will pursue a Cash-on-Cash rate of return before debt service that exceeds the average cost of debt for the Port.

Budget Highlights

NOTE: *The novel coronavirus pandemic known as COVID-19 began to emerge in the State of Oregon in March 2020. On March 16, 2020 Oregon Governor Kate Brown issued Executive Order 20-12 which implemented "social distancing" requirements, significantly curtailed non-essential business operations and focused attention and efforts on ensuring that medical facilities throughout the state were prepared for a significant caseload of COVID-19 patients. The Proposed FY 2020-21 budget has been prepared during a time of quickly unfolding events and ongoing decision-making at the federal, state and local level. The societal and economic effects of these events and decisions cannot be determined at this time. Likewise, the direct impacts on Port operations can only be predicted to a limited extent and responsible fiscal decisions cannot be made at this time. Therefore, the budget highlights below represent a "base case", year-to-year conditions for budget purposes. Staff and the Commission will need to carefully monitor the impacts of the COVID-19 pandemic throughout the FY 2020-21 and make appropriate decisions to respond to community needs at the same time acting in a fiscally conservative manner.*

The following sections are highlights of the FY 2020-21 Proposed Budget organized by major asset areas of the Port's operations.

ASSET AREAS

Industrial/Commercial Properties

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain very low, around 1%. This is a very positive condition; however, some vacancy loss is likely due to COVID-19 as current lessees undergo various degrees of business stress. In addition, on April 22, 2020 the Commission approved a Rent Relief Policy that allows for lease payments to be deferred to help during this time of economic stress. With the current low vacancy rate, the Port is unable to respond to the needs of some businesses for expansion.
- Most site preparation work at the 11.36-acre *Lower Mill Industrial Subdivision* has been completed, including construction of an access driveway in FY 2019-20. However, in FY 2019-20 the Port delayed the permitted filling of small wetland due to budget challenges associated with the Airport N. Ramp Project. That fill is budgeted in FY 2020-21 and will need to occur to make the entire site development ready. The Port continues to market the remaining lots and negotiations continue with a private business for one lot. The COVID-19 situation is likely to delay or cancel that transaction. Separately, the Port has retained an architect to prepare concept plans for an industrial building that could be built and retained in the Port's portfolio. \$1.75 million is budgeted for the purpose in the proposed FY 2020-21 budget. Despite COVID-19 conditions, the Port continues to take steps to make the Lower Mill site development ready to meet future business demand.
- In FY 2019-20 the Port continued its ongoing efforts to invest in the maintenance of existing Port leased buildings to maintain their functionality and leasability. This effort will continue with an expected \$250,000 expenditure for roof repair on the Big 7 Building, painting of the Chamber Building deck and expansion of the conditioned space within the Port Office Building for file storage and relocation of the money counting room. An investment of \$157,000 in windows, paving and door replacement at the Jensen building is contemplated in this budget.
- Throughout FY 2019-20 the Port Commission and staff worked extensively on a real estate development strategy ("Strategy") that assessed several potential actions related to leased property management and real estate development. The property management evaluation resulted in a new lease form with terms that provide greater recapture of each building's common area costs. Over time, as leases are renewed, this will lead to an increased return to the Port. The Strategy also identified several acquisition and development opportunities and in the FY 2020-21 Proposed Budget reserves funding for potential acquisition of land near Exit #62 and the aforementioned construction of a new building at Lower Mill.

- Planning efforts for the future development of Lot #1 on the waterfront have been advancing for several years with City approval of a 'Preliminary Subdivision Plan' in 2017, Port approval of 'Public Infrastructure Framework Plan' in 2019 and an update to the waterfront traffic model now underway. However, the high cost of infrastructure, primarily roads and utilities, presents a significant challenge to the next stage of development preparation. It does not now appear that tax increment financing from the Waterfront Urban Renewal District will be available for this next phase. Staff is now working to identify a phased approach to development of Lot #1, which might allow lower cost first phase work to move forward such that several lots would be development ready. The Proposed FY 2020-21 budget assumes funds for engineering for this first phase of infrastructure work if this approach is accepted by the City.

Bridge/Transportation

- The Port completed two high priority bridge projects in FY 2019-20, replacement of the lift span motors and installation of a new skew system. In FY 2020-21, capital spending on bridge improvements is expected to be significantly reduced while the focus is on bridge replacement efforts. The Proposed FY 2020-21 budget does allocate funds for important evaluation of the span drive rack pinion shafts, live load supports, counterweight trunnions and wire ropes. This assessment will help determine the extent of cost and timing of future capital improvements to these critical bridge components.
- The FY 2020-21 Proposed Budget assumes an increase in expenditures for repairs to the guard rail and steel deck, both of which incur extensive damaged in places from vehicle impacts.
- Underwater inspections of several bridge piers in late 2019 identified areas of concern, notably areas of spalling and degradation near the mudline. The FY 2020-21 Proposed Budget allocates funding for further underwater inspections and engineering/permitting analysis of these conditions.
- Good progress continues on completion of the Final Environmental Impact Statement ("FEIS"), an important pre-condition to bridge replacement. The FEIS is on schedule for completion in June 2021; therefore, most of the remaining \$5 million allocation from the State of Oregon will be expended in the next fiscal year.
- Significant expenditures have been made over the last two fiscal years to implement License Plate Recognition tolling technology and the system is operational. However, the prohibition from using PPE for toll staff due to COVID-19 resulted in the closure of the toll booth on March 17 followed by the Commission decision to suspend all tolling operations on March 20. These deliberate decisions were necessary to protect staff and responds to a community emergency but resulted in an estimated \$600,000 decrease in revenue. Tolling operations are expected to resume May 1 using All Electronic Tolling ("AET"), a temporary measure utilized until the toll booth can be staffed again. This effort required additional and unexpected programming, communications and third-

party agreement costs. In FY 2020-21 there will be ongoing uncertainty about the resumption of regular tolling operations and financial impact of the AET system. The FY 2020-21 Proposed Budget does allocate funds for continued development of the AET back office support system, PCI compliance, Twilio integration and other administrative tools.

- In late 2019, negotiations were successful completed on an agreement with the Port of Cascade Locks (POCL) to provide support services for implementation of electronic tolling at the Bridge of the Gods. The system went live with a generally flawless execution in early 2020. The agreement added additional costs but was more than offset by revenues to the Port and is considered a new revenue center going forward,

Recreation/Marina

- The FY 2020-21 Proposed Budget assumes funding for various smaller capital projects associated with the Port's recreational holdings including pedestrian lighting at the Footbridge, fencing replacement at the Marina walkway, a new ADA path at the Marina Restroom and an allocation for ongoing dock repairs in the Marina. It also allocates \$50,000 for a new picnic shelter in Marina Park, an area that is seeing heavier use in the summer months. The budget also includes modest allocations to each of the primary recreation sites, generally for landscaping or minor repairs or upgrades.
- The FY 2020-21 Proposed Budget assumes that an agreement can be reached with OSMB regarding an approach to upgrading the Visitor Dock which has suffered deterioration, especially at the grounding floats and ramp connection joints. Funds are allocated to initiate engineering plans and a COE/DSL permit submittal. The project could only be carried out with significant grant funding from the OSMB.
- The FY 2020-21 Proposed Budget assumes continuation of a financial contribution to the Hood River County Sheriff to pay for more frequent waterfront patrols and reimbursement of fueling costs the sheriff's boat at the Fuel Dock during the summer months. However, the Marine Deputy is leaving for another position and it is unclear how the position will be carried out in the future. The Proposed budget also contemplates another 6% rate increase to bring the Marina in line with its expenditures.
- The Port installed pay parking kiosks on the Port waterfront streets in July 2018. The FY 2020-21 Budget allocates funds for maintenance of kiosks, staff costs associated with enforcement and for additional signage. It is likely that parking revenue will decrease in FY 2020-21 due to the lower expected waterfront use due to COVID-19. For example, all major events have cancelled for summer 2020 and this will have a limited but important impact on operating revenues that help cover waterfront maintenance expenses.

Airport

- Two significant capital projects are underway at the Airport that will continue to require a major commitment of staff time and Port financial contributions:

- Connect VI Project: Technology and Emergency Response Center -- Engineering plans and specifications were completed in late 2019 and all permits were obtained after long delays. The bid process was completed, and the low bid received was under budget. The first phase of construction started in March 2020 and is expected to be completed in early fall. Total project cost is approximately \$1.88 million with a \$1.4 million grant under the State's Connect VI program awarded in 2016 and the Port will be responsible for the local match. \$200,000 was obtained from Hood River County's Windmaster Urban Renewal District tax increment financing. The balance is in the FY 2020-21 Proposed Budget.
- North Ramp Renovation Project. Contractor selection is also complete for this project immediately adjacent to the COVI Project above. Total project cost is \$2.55 million and in April, the FAA announced that they will cover 100% of project costs instead of the normal 90%. However, the construction start has been delayed pending preparation of a revised FAA funding agreement. The work is also expected to be completed by early fall.

Both of these projects represent a significant investment in the Airport's infrastructure and primarily utilize grant funds from other agencies. The work brings typical cost and schedule risk that could impact the FY 2020-21 budget.

- A substantial increase in airport activity over the past two years resulted in complaints from airport neighbors about constant aircraft noise. Although a "Fly-Friendly" program was implemented, and the primary aviation business modified its operations, noise complaints will likely remain a challenge to some activities and operations and at the Ken Jernstedt Airfield.
- An increase in T-Hangar lease rates was implemented in FY 2018-19 and another 6% increase in rates is contemplated in the FY 2020-21 Proposed Budget. The Port will continue to take these steps to ensure that the Airport can maintain a positive operating cash flow.

Administration & Management

- The Port provides medical insurance for all full-time employees and pays 90% of the premium. Employees pay 10%. Under our current insurance policy, premiums are expected to increase by about 15% in FY 2020-21. The new rates are comparable to other insurers in the area.
- The Port's PERS obligation will not increase this next fiscal year.
- Typically, the Commission considers an increase in annual staff salary associated with annual change in the Consumers Price Index for the Western Region Class B/C as the benchmark rate. The Proposed Budget includes a CPI increase of 2.5369% for eligible staff based on this index. Overall, personnel costs (Wages, PERS, Healthcare, Taxes) are

budgeted to increase by 5.7%. However, the Commission will need to determine whether COLA or step increases are feasible given the potential impacts of COVID-19.

- Continued investment in lobbying and advocacy services, primarily directed at Bridge replacement efforts is increased in the FY 2020-21 Proposed Budget due to the coming 2021 long Legislative Sessions in both Oregon and Washington. The total budget allocation is \$187,000 divided between State and Federal efforts.
- There was turnover of two employees in FY 2019-20. One office intern was hired to replace our front office customer service and back office administrative support. The stability and the overall quality of the staff is a significant asset to the Port given the continuing high workloads. The demand to meet financial and administrative obligations associated with grants, bridge replacement, tolling technology and financial reporting continues. The COVID-19 impacts to the Port's fiscal condition led the Commission to consider implementing some form of limited unpaid days off for full-time staff in late FY 2019-20. Such measures may need to be considered in FY 2020-21.
- The Port's regional collaboration efforts, primarily carried out through the OneGorge organization, are proposed to remain at current budget levels but with a reduction in staff demands as the coordinator function has now been moved to the Special Projects Manager of the Port of Cascade Locks, and fiscal sponsorship has moved to the Mt. Adams Chamber of Commerce.
- The FY 2019-20 Proposed Budget included meaningful funding to update the Port's Strategic Business Plan (SBP). A \$50,000 grant was received from the State of Oregon for this effort and significant progress was made until COVID-19 led to a suspension of efforts in March 2020. The effort is expected to resume in summer 2020 and be completed in fall. A significant aspect of the SBP is to identify and implement steps that will allow the Port to carry out its public mission without the benefit of the bridge asset.
- The FY 2020-21 Proposed Budget includes funding for conversion of a portion of the garage in the Port Offices to conditioned interior space. This work was budgeted for FY 2019-20 but only the architectural plans were prepared before temporary suspension of the project. When complete, the work will allow relocation of file storage areas and an increase in usable space near the front office and increased office productivity.

SUMMARY

The FY 2020-21 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2020-21 is expected to bring greater certainty relative to bridge replacement efforts with 100% completion of the FEIS. Yet it remains a significant challenge to identify funding for the next phase of pre-development work for a new bridge—including financial modeling, traffic & revenue studies and evaluation governance/ownership structures. If these next phase funding efforts prove unsuccessful, the primary focus for the Port must remain the ongoing maintenance and safe operation of the existing bridge. The Port

Commission continues to consider reasoned real estate investments and enterprise activities that can lead to enhanced revenue streams in the future. However, the duration and extent of the impacts of COVID-19 on Port revenues are highly uncertain and could be significant. This means that that Port staff and Commission must consider spending decisions carefully throughout the next fiscal year.

Following the Budget Committee's review, modification and approval of a Proposed Budget the Commission will conduct a hearing, currently scheduled for June 2, 2020. Any final changes will be included in the adopted budget which will occur June 16, 2020.

GRAPHS

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses, income, and any other financial activity.

The second part of the document provides a detailed breakdown of the accounting cycle. It outlines the ten steps involved in the process, from identifying the accounting entity to preparing financial statements. Each step is explained in detail, with examples provided to illustrate the concepts.

The third part of the document discusses the various types of accounts used in accounting. It categorizes accounts into assets, liabilities, equity, revenue, and expense accounts. It also explains how these accounts are used to record and summarize financial transactions.

The fourth part of the document discusses the importance of the accounting equation. It explains that the accounting equation, which states that assets equal liabilities plus equity, is a fundamental principle of accounting. It also discusses how this equation is used to verify the accuracy of the accounting records.

The fifth part of the document discusses the various methods used to record and summarize financial transactions. It includes a discussion of the double-entry system, which is the most commonly used method in accounting. It also discusses the use of journals and ledgers to record and summarize transactions.

The sixth part of the document discusses the importance of the closing process. It explains that the closing process is necessary to transfer the balances of temporary accounts to permanent accounts, thereby resetting the temporary accounts for the next accounting period.

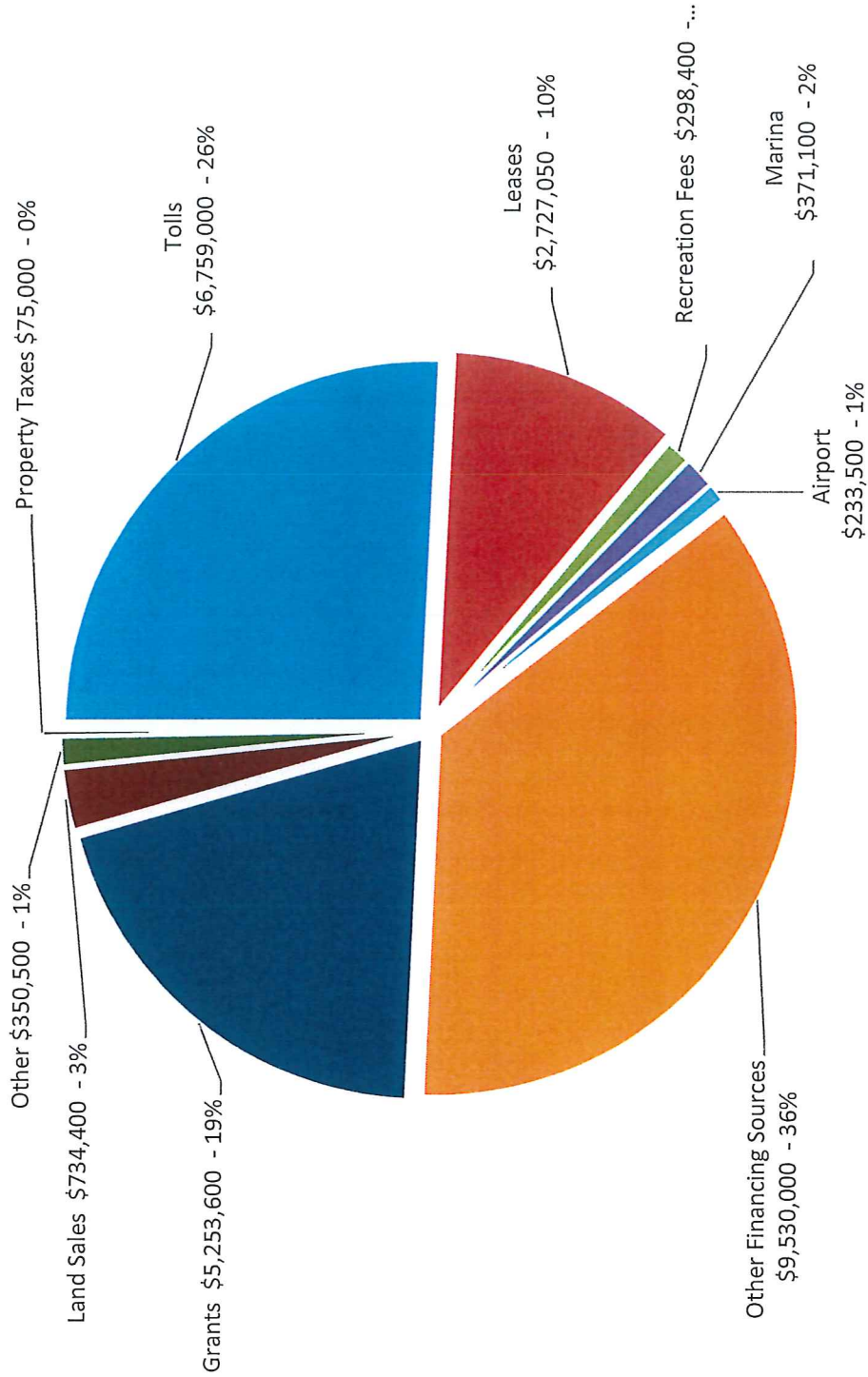
The seventh part of the document discusses the various types of financial statements. It includes a discussion of the balance sheet, income statement, statement of retained earnings, and statement of cash flows. It also explains how these statements are used to provide information about the financial performance and position of a company.

The eighth part of the document discusses the importance of the accounting profession. It explains that accountants play a vital role in the business world by providing accurate financial information and ensuring compliance with accounting standards and regulations.

The ninth part of the document discusses the various ethical considerations that accountants must be aware of. It includes a discussion of the importance of integrity, objectivity, and confidentiality in the accounting profession.

The tenth part of the document discusses the various career opportunities available in the accounting field. It includes a discussion of the different levels of accounting positions, from entry-level staff accountants to senior accountants and accountants in charge.

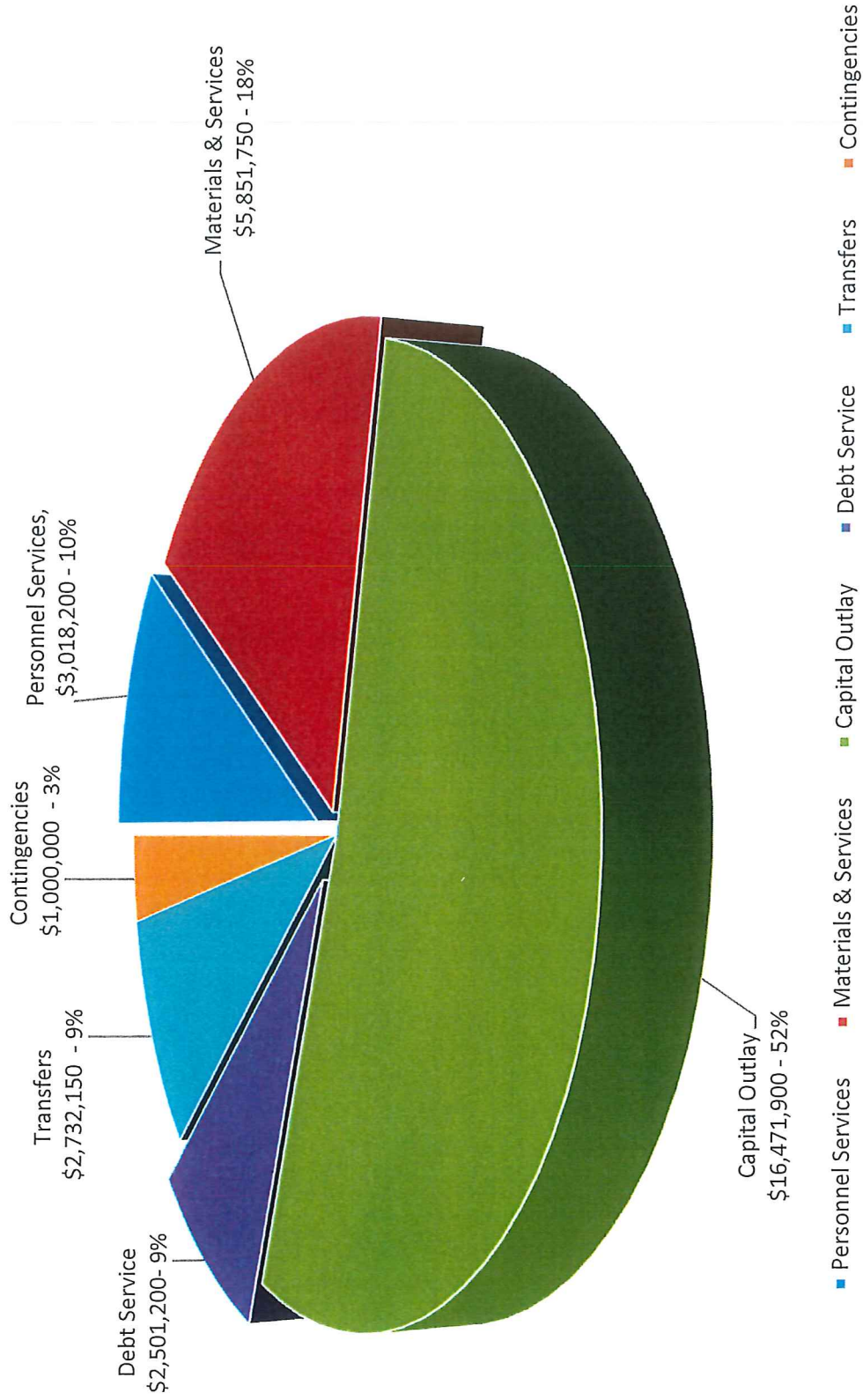
PORT OF HOOD RIVER
 Schedule of Revenues
 Approved Budget
 FY 2020-21



- Tolls
- Leases
- Recreation Fees
- Marina
- Airport
- Other Financing Sources
- Grants
- Land Sales
- Other
- Property Taxes

Total Revenues - \$26,332,550

PORT OF HOOD RIVER
 Schedule of Expenditures
 Approved Budget
 FY 2020-21



Total Appropriations - \$31,575,200

BUDGET STATEMENTS

- GENERAL FUND
- REVENUE FUND
- BRIDGE REPAIR & REPLACEMENT FUND

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses, income, and transfers between accounts.

The second part of the document provides a detailed breakdown of the accounting cycle. It outlines the ten steps involved in the process, from identifying the accounting entity to preparing financial statements. Each step is explained in detail, with examples provided to illustrate the concepts.

The third part of the document focuses on the classification of accounts. It discusses the different types of accounts, such as assets, liabilities, equity, revenue, and expense accounts, and how they are used to record and summarize business transactions.

The fourth part of the document covers the process of journalizing and posting. It explains how transactions are recorded in the journal and then posted to the ledger accounts. This process is essential for maintaining the double-entry system and ensuring that the books are balanced.

The fifth part of the document discusses the preparation of financial statements. It outlines the steps involved in calculating the net income, preparing the income statement, balance sheet, and statement of owner's equity. It also discusses the importance of comparing the results of the current period with those of the previous period.

The sixth part of the document covers the closing process. It explains how the temporary accounts (revenue, expense, and owner's drawing) are closed to the permanent accounts (assets, liabilities, and equity) at the end of the accounting period. This process is necessary to reset the temporary accounts for the next period and to update the owner's equity account.

The seventh part of the document discusses the importance of adjusting entries. It explains how these entries are used to record accruals, deferrals, and other adjustments that are necessary to ensure that the financial statements are accurate and reflect the true financial position of the business.

The eighth part of the document covers the process of correcting errors. It discusses the different types of errors that can occur, such as transposition errors, omission errors, and recording errors, and provides guidelines for how to identify and correct them.

The ninth part of the document discusses the importance of maintaining proper documentation. It emphasizes that all transactions should be supported by valid receipts, invoices, and other documents. This is essential for verifying the accuracy of the accounting records and for providing evidence in the event of an audit.

The tenth part of the document covers the final steps of the accounting process, including the preparation of the final financial statements and the closing of the books. It discusses the importance of reviewing the work for accuracy and completeness before finalizing the records.

PORT OF HOOD RIVER
GENERAL FUND

BUDGET FOR FISCAL YEAR 2020-21

*****	HISTORICAL DATA	*****	ADOPTED	*****	BUDGET FY 2020-21	*****
*	2 YRS PRIOR	* 1YR PRIOR *	BUDGET	*	*PROPOSED	* APPROVED
*	FY 2017-18	FY 2018-19	FY 2019-20	*	*	ADOPTED
*****	*****	*****	*****	*****	*****	*****

1	Cash on Hand	288,800			300,000	
2	Interest	6,300			7,000	
3	TOTAL CASH AVAILABLE	295,100			307,000	
4	Tax Receipts for Current Year	71,800			75,000	
5	TOTAL TAXES	71,800			75,000	
6	Grants	3,500			-	
7	Transfers from Revenue Fund	687,750			662,750	
8	TOTAL RESOURCES	1,058,150			1,044,750	

13	EXPENDITURES					
14	***COMMISSION, OFFICE & PARK***					
15	PERSONNEL SERVICES					
16	Commissioners	6,000			6,000	
17	Wages & Salaries - Administration	95,800			94,400	
18	Wages & Benefits - Community Service Initiative	35,000			35,000	
19	Taxes & Benefits	48,400			54,200	
20	TOTAL PERSONNEL SERVICES	185,200			189,600	

21	MATERIAL & SERVICES					
22	Office Lease	48,550			48,550	
23	All Utilities	1,000			1,000	
24	Community Service Initiative	5,000			5,000	
25	Maintenance, Supplies & Services	35,000			31,400	
26	Travel and Meeting Expenses	28,000			32,000	
27	Dues and Memberships	42,300			50,200	
28	Insurance	4,000			4,000	
29	Professional Svcs-Bridge Legislative Advocacy	174,000			187,000	
30	Professional Svcs-Legal & Other	168,000			118,000	
31	Professional Svcs-Audit/Accounting	39,000			39,000	
32	Port Newsletter	18,000			22,000	
33	Press Releases-Promotions/Advertising	15,000			10,000	
34	TOTAL MATERIAL & SERVICES	577,850			548,150	

35	CAPITAL OUTLAY					
36	Capital Purchase	-			-	
37	TOTAL CAPITAL OUTLAY	-			-	
38	TOTAL COMMISSION, OFFICE & PARK	763,050			737,750	
39	***APPROPRIATIONS***					
40	PERSONNEL SERVICES					
41		185,200			189,600	
42	MATERIALS & SERVICES					
43		332,112			548,150	
44	CAPITAL OUTLAY					
45		-			-	
46	TRANSFERS					
47		-			-	
48	TOTAL APPROPRIATIONS	763,050			737,750	
49	ENDING FUND BALANCE - UNASSIGNED	295,100			307,000	
50	TOTAL REQUIREMENTS	1,058,150			1,044,750	

PORT OF HOOD RIVER
GENERAL FUND
SCHEDULE OF MATERIALS AND SERVICES

	Actuals		Budget	
	2017-18	2018-19	2019-20	2020-21
<u>Lease</u>	48,550	48,550	48,550	48,550
<u>Community Benefit Initiative</u>	0	0	5,000	5,000
<u>Utilities</u>				
Electric	-	-	800	800
Gas	-	-	200	200
	-	-	1,000	1,000
<u>Supplies and Other</u>				
Phone/IT	3,202	5,331	7,500	6,500
Copier/Postage	5,634	6,131	6,000	7,000
GorgeNet/web site	369	403	900	900
Election	2,896	1,507	5,000	3,000
Training/Software			4,500	4,500
Audit Filing	300	-	400	400
Notices			600	600
Advertising/Communications	465	5,688	4,600	3,000
Govt ethics	675	-	500	500
Misc	857	3,060	5,000	5,000
	14,398	22,120	35,000	31,400
<u>Travel & Meeting</u>	26,787	29,981	28,000	32,000
<u>Dues & Memberships</u>				
Special Districts Assoc of OR	4,086	3,832	4,100	4,100
Gorge Technology Alliance	500	500	500	500
Pacific NW Waterways	6,640	14,125	6,900	14,500
Oregon Public Ports Assn.	4,570	4,754	4,900	4,900
Rotary Club HR	897	789	1,200	1,200
Hood River Energy Council			10,000	10,000
Oregon Economic Dev. Assn.	250	250	300	300
Oregon Ethics Commission	570	570	600	600
One Gorge	5,000	867	2,500	2,500
Oregon Purchasing Dues	500	500	500	500
Gorge Sailing/WAAAM/Other	750	250	1,000	1,000
Oregon Airport Mgmt Assn.			500	500
Mid-Columbia Economic	1,936	2,380	2,200	2,600
GASB/OGFOA	465	160	500	500
Mid-Columbia Economic	1,000	1,000	1,000	1,000
Oregon Rail User's League	500	500	500	500
IBTTA (2017 and 2018)	7,216	5,907	6,100	6,100
HR Chamber/DBA/Other	600	250	3,100	3,000
	35,480	36,634	42,300	50,200
<u>Insurance</u>				
General Liability	1,629	2,196	2,700	2,700
Workers Comp	240	179	400	400
Public Emp	322	376	500	500
Treasurer Bond	415	415	400	400
	2,606	3,166	4,000	4,000
<u>Professional Services</u>				
Federal Govt Affairs	43,781	75,045	90,000	96,000
State Govt Affairs	71,088	97,898	84,000	91,000
IT	2,116	-	8,000	8,000
Other	10,346	1,924	125,000	75,000
Legal	8,872	15,635	30,000	30,000
Retainer	4,200	4,200	5,000	5,000
	140,403	194,702	342,000	305,000
<u>Audit</u>				
Regular	28,410	27,840	29,000	29,000
Fed Single/Pension	-	-	10,000	10,000
	28,410	27,840	39,000	39,000
<u>Miscellaneous</u>				
Newsletters	20,105	20,323	18,000	22,000
Press Releases/Advertisements	3,486	4,574	15,000	10,000
	23,591	24,897	33,000	32,000
Total General Fund	\$ 320,225	\$ 387,890	\$ 577,850	\$ 548,150

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOPTED BUDGET		FY 2019-20		FY 2018-19		FY 2017-18		RESOURCE DESCRIPTION		BUDGET FY 2020-21	
2YRS PRIOR	1YR PRIOR	ADOPTED	BUDGET	FY 2019-20	FY 2018-19	FY 2017-18	PROPOSED	APPROVED	ADOPTED	PROPOSED	APPROVED	ADOPTED	
1	7,009,347	\$	7,237,925	\$	7,247,500		\$	10,350,000	\$	10,350,000	\$	10,350,000	
2	116,013		182,592		150,000		\$	150,000		150,000		150,000	
3													
4	7,125,360	\$	7,420,517	\$	7,397,500		\$	10,500,000	\$	10,500,000	\$	10,500,000	
5													
6													
7	4,953,775	\$	5,908,313	\$	6,260,000		\$	5,846,500	\$	5,846,500	\$	5,846,500	
8	5,050		5,130		12,500			12,500		12,500		12,500	
9	-		-		70,000			130,000		130,000		130,000	
10	5,000		-		1,000			900,000		900,000		900,000	
11	4,963,825	\$	5,913,443	\$	6,343,500		\$	6,889,000	\$	6,889,000	\$	6,889,000	
12													
13													
14													
15	265,731		286,801		295,800			359,000		359,000		359,000	
16	64,878		62,913		72,000			61,800		61,800		61,800	
17	18,714		26,384		28,000			25,000		25,000		25,000	
18													
19	349,323	\$	376,098	\$	395,800		\$	445,800	\$	445,800	\$	445,800	
20													
21	345,316		357,640		362,900			524,000		524,000		524,000	
22	90,427		90,846		103,000			81,600		81,600		81,600	
23	41,004		40,766		42,800			9,000		9,000		9,000	
24					1,835,000			50,000		50,000		50,000	
25	476,747	\$	489,252	\$	2,343,700		\$	664,600	\$	664,600	\$	664,600	
26													
27	184,591		450,351		152,400			473,900		473,900		473,900	
28	34,464		23,562		32,000			-		-		-	
29	15,690		15,913		16,500			-		-		-	
30					-			-		-		-	
31	234,745	\$	489,826	\$	200,900		\$	473,900	\$	473,900	\$	473,900	
32													
33	220,154		230,585		242,100			288,800		288,800		288,800	
34	154,826		177,109		177,000			212,300		212,300		212,300	
35	59,072		92,906		60,800			63,400		63,400		63,400	
36	19,550		88,477		-			-		-		-	
37	453,602	\$	589,077	\$	479,900		\$	564,500	\$	564,500	\$	564,500	
38													
39	71,050		76,003		78,300			94,800		94,800		94,800	
40	8,288		7,786		10,000			10,600		10,600		10,600	
41	7,548		7,609		7,300			6,100		6,100		6,100	
42	86,886	\$	91,398	\$	95,600		\$	111,500	\$	111,500	\$	111,500	
43													
44	157,467		163,706		168,700			313,500		313,500		313,500	
45	26,317		23,620		28,000			-		-		-	
46	24,619		26,578		27,900			-		-		-	
47	208,403	\$	213,904	\$	224,600		\$	313,500	\$	313,500	\$	313,500	
48													
49					-			1,730,000		1,730,000		1,730,000	
50													

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2020-21	
2 YRS PRIOR	1 YR PRIOR	ADPTD	BUDGET	PROPOSED	APPROVED
FY 2017-18	FY 2018-19	FY 2019-20			ADPTD
51		1,129,000			
52	\$ -	\$ -	\$ 1,129,000	\$ 734,400	\$ 734,400
53	\$ 1,809,706	\$ 2,249,555	\$ 4,869,500	\$ 2,464,400	\$ 2,464,400
54				\$ 5,038,200	\$ 5,038,200
LAND SALES					
TOTAL UTS PORTSITE AND NEW SITE					
TOTAL INDUSTRIAL BUILDINGS					
COMMERCIAL BUILDINGS					
State DMV Office Building					
55					
56	44,798	45,606	46,100	36,000	36,000
57					
58					
59	24,195	7,232	-	-	-
60	68,993	52,838	46,100	36,000	36,000
61					
Marina Office Building					
62	69,095	73,260	75,300	96,400	96,400
63	9,892	12,960	14,000	15,100	15,100
64	8,298	9,274	10,100	7,200	7,200
65					
66	87,285	95,494	99,400	118,700	118,700
67					
Port Office					
68	48,550	48,550	48,550	48,550	48,550
69			1,000	-	-
70	48,550	48,550	49,550	48,550	48,550
71	204,828	196,882	195,050	203,250	203,250
72					
TOTAL COMMERCIAL BUILDINGS					
WATERFRONT INDUSTRIAL LAND					
73			900		
74					
75			12,500,000	4,350,000	4,350,000
76	3,150	5,100	16,500	5,000	5,000
77				10,750	10,750
78	6,355	87,313	180,000	98,300	98,300
79	341,462		-	-	-
80	350,967	92,413	12,697,400	4,464,050	4,464,050
81					
TOTAL WATERFRONT INDUSTRIAL LAND					
WATERFRONT RECREATION					
Event Site					
82					
83					
84	96,456	107,539	109,100	107,500	107,500
85	45,319	48,438	42,000	42,000	42,000
86	9,832	12,550	9,800	9,300	9,300
87	21,325	18,233	21,300	13,700	13,700
88	172,932	186,760	182,200	172,500	172,500
89					
***Hook/Spit/Nichols**					
90	8,495	7,812	8,500	5,700	5,700
91	4,288	3,280	4,300	2,600	2,600
92					
93	12,783	11,092	12,800	8,300	8,300
94					
Marina Park					
95	6,693	7,061	6,800	7,200	7,200
96	602	860	600	1,100	1,100
97	1,430		1,500	1,500	1,500
98	4,936	4,434	4,900	3,500	3,500
99	4,319	3,798	4,300	3,000	3,000
100	2,475	3,105	2,500	3,000	3,000

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 20

HISTORICAL DATA		ADOPTE		BUDGET		BUDGET FY 2020-21	
2YRS PRIOR FY 2017-18	1YR PRIOR FY 2018-19	ADOPTE BUDGET FY 2019-20	TOTAL MARINA PARK	PROPOSED	APPROVED	ADOPTED	
101 \$ 20,455	\$ 19,258	20,600	TOTAL WATERFRONT RECREATION	\$ 19,300	\$ 19,300	\$ -	101
102 \$ 206,170	\$ 217,110	215,600	TOTAL WATERFRONT RECREATION	\$ 200,100	\$ 200,100	\$ -	102
103							103
104			**MARINA **				104
105	194,337	214,900	MOORAGE SLIP LEASE INCOME	236,900	236,900	236,900	105
106	83,619	84,900	MOORAGE ASSESSMENT	84,900	84,900	84,900	106
107	-	7,050	STATE MARINE BOARD	7,050	7,050	7,050	107
108	30,340	29,340	REIMBURSABLE UTILITIES	28,000	28,000	28,000	108
109	9,516	7,883	MISCELLANEOUS-Transient dock	8,000	8,000	8,000	109
110	12,543	13,313	CRUISE SHIPS	13,300	13,300	13,300	110
111	8,425	-	GRANT	20,000	20,000	20,000	111
112	\$ 338,780	\$ 365,879	TOTAL MARINA	\$ 398,150	\$ 398,150	\$ -	112
113							113
114			AIRPORT				114
115	110,912	119,594	T-HANGARS LEASES INCOME	134,100	134,100	134,100	115
116	23,200	27,464	HANGAR 1 LEASE INCOME	33,600	33,600	33,600	116
117	21,648	21,028	HANGAR LEASE INCOME	24,200	24,200	24,200	117
118	17,532	25,099	LAND LEASES	21,900	21,900	21,900	118
119	12,819	13,110	REIMBURSED UTILITIES	15,000	15,000	15,000	119
120	3,772	3,415	PROPERTY TAX	3,700	3,700	3,700	120
121	1,288,808	312,298	GRANT	3,769,000	3,769,000	3,769,000	121
122			LOANS				122
123	500	3,370	MISCELLANEOUS	1,000	1,000	1,000	123
124	\$ 1,479,191	\$ 525,378	TOTAL AIRPORT	\$ 4,002,500	\$ 4,002,500	\$ -	124
125							125
126			GENERAL				126
127			ADMINISTRATION GRANTS	2,500	2,500	2,500	127
128		3,000	EMPLOYEE MEDICAL	6,000	6,000	6,000	128
129		-	MISCELLANEOUS	8,500	8,500	8,500	129
130		5,495	TOTAL GENERAL	\$ 16,000	\$ 16,000	\$ -	130
131		\$ 8,495	TOTAL GENERAL	\$ 8,500	\$ 8,500	\$ -	131
132			TOTAL RESOURCES	\$ 31,703,750	\$ 31,711,250	\$ -	132
133	\$ 16,478,827	\$ 16,989,672	TOTAL RESOURCES	\$ 31,703,750	\$ 31,711,250	\$ -	133

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOTTED BUDGET		BUDGET FY 2020-21		
2YRS PRIOR	1 YR PRIOR	ADOTTED	BUDGET	PROPOSED	APPROVED	ADOTTED
FY 2017-18	FY 2018-19	FY 2019-20				

1						
2	593,412	678,771	781,700	825,800		
3	246,383	256,522	354,200	406,400		
4						
5	839,795	935,293	1,135,900	1,232,200	1,232,200	
6						
7	17,168	18,188	24,000	22,000		
8	41,197	30,043	50,000	50,000		
9	265,834	265,517	270,100	319,500		
10	155,674	182,758	194,000	726,000		
11	6,811	12,995	20,000	20,000		
12	103,446	166,679	200,000	200,000		
13	8,602	-	35,000	35,000		
14	53,379	70,677	179,000	290,000		
15	652,111	746,857	972,100	1,662,500	1,662,500	
16						
17	197,498	261,098	321,500	306,000		
18	197,498	261,098	321,500	306,000		
19	1,689,404	1,943,248	2,429,500	3,200,700	3,200,700	

TOLL BRIDGE		INDUSTRIAL BUILDINGS	
PERSONNEL SERVICES		PERSONNEL SERVICES	
WAGES & SALARIES		WAGES & SALARIES	
TAXES & BENEFITS		TAXES & BENEFITS	
TOTAL PERSONNEL SERVICES		TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES		MATERIALS & SERVICES	
ALL UTILITIES		ALL UTILITIES	
FIXED MAINTENANCE		FIXED MAINTENANCE	
INSURANCE		INSURANCE	
PROFESSIONAL SERVICES - Other		PROPERTY TAX	
PROFESSIONAL SERVICES - Legal		PROFESSIONAL SERVICES-Design & Engineering	
CREDIT CARD PROCESSING		PROFESSIONAL SERVICES-Legal	
TRANSPONDER WRITE-OFF		MISCELLANEOUS REPAIRS & PURCHASES	
MISCELLANEOUS REPAIRS & PURCHASES		TOTAL MATERIALS & SERVICES	
TOTAL MATERIALS & SERVICES		CAPITAL OUTLAY	
CAPITAL OUTLAY		CAPITAL PURCHASES	
CAPITAL PURCHASE		TOTAL CAPITAL OUTLAY	
TOTAL CAPITAL OUTLAY		TOTAL BIG 7 BUILDING	
TOTAL TOLL BRIDGE		***Jensen Property***	
		PERSONNEL SERVICES	
		WAGES & SALARIES	
		TAXES & BENEFITS	
		TOTAL PERSONNEL SERVICES	
		MATERIALS & SERVICES	
		ALL UTILITIES	
		FIXED MAINTENANCE	
		INSURANCE	
		PROPERTY TAX	
		PROFESSIONAL SERVICES-Design & Engineering	
		PROFESSIONAL SERVICES-Legal	
		MISCELLANEOUS REPAIRS & PURCHASES	
		TOTAL MATERIAL & SERVICES	

34						
35	9,132	-	336,000	350,000		
36	9,132	-	336,000	350,000		
37	208,907	206,222	561,600	581,000	581,000	
38						
39						
40	40,495	38,324	42,800	44,200		
41	17,880	17,372	21,500	24,200		
42	58,375	55,696	64,300	68,400		
43						
44	99,515	102,377	111,000	104,000		
45	11,010	21,381	22,000	20,000		
46	5,870	6,968	7,400	8,400		
47	43,061	42,878	44,600	45,300		
48	1,262	4,275	5,000	5,000		
49	591	1,474	25,000	20,000		
50	6,002	11,603	7,000	12,000		
51	167,311	190,956	222,000	214,700	214,700	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA

2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20
265,679	34,968	262,000
265,679	34,968	262,000
145,002	144,942	1,980,000
636,367	426,562	2,528,300

EXPENDITURES		BUDGET FY 2020-21	
DESCRIPTION	PROPOSED	APPROVED	ADOPTED
CAPITAL OUTLAY			
CAPITAL PURCHASES	195,000	195,000	
TOTAL CAPITAL OUTLAY	195,000	195,000	
DEBT SERVICE			
PRINCIPAL & INTEREST	1,986,000	1,986,000	
TOTAL DEBT SERVICE	1,986,000	1,986,000	
TOTAL JENSEN PROPERTY	2,464,100	2,464,100	
Maritime Building			
PERSONNEL SERVICES			
WAGES & SALARIES	27,600	27,600	
TAXES & BENEFITS	15,400	15,400	
TOTAL PERSONNEL SERVICES	43,000	43,000	
MATERIALS & SERVICES			
ALL UTILITIES	35,000	35,000	
FIXED MAINTENANCE	10,000	10,000	
INSURANCE	5,700	5,700	
PROPERTY TAX	17,100	17,100	
PROFESSIONAL SERVICES-Design & Engineering	5,000	5,000	
PROFESSIONAL SERVICES-Legal	5,000	5,000	
MISCELLANEOUS REPAIRS & PURCHASES	5,000	5,000	
TOTAL MATERIALS & SERVICES	82,800	82,800	
CAPITAL OUTLAY			
CAPITAL PURCHASES	20,000	20,000	
TOTAL CAPITAL OUTLAY	20,000	20,000	
TOTAL MARITIME BUILDING	145,800	145,800	
Halvard Building			
PERSONNEL SERVICES			
WAGES & SALARIES	42,500	42,500	
TAXES & BENEFITS	23,800	23,800	
TOTAL PERSONNEL SERVICES	66,300	66,300	
MATERIALS & SERVICES			
ALL UTILITIES	218,000	218,000	
FIXED MAINTENANCE	27,000	27,000	
INSURANCE	5,000	5,000	
PROPERTY TAX	63,500	63,500	
PROFESSIONAL SERVICES-Design & Engineering	5,000	5,000	
PROFESSIONAL SERVICES-Legal	5,000	5,000	
MISCELLANEOUS REPAIRS & PURCHASES	6,000	6,000	
TOTAL MATERIALS & SERVICES	329,500	329,500	
CAPITAL OUTLAY			
CAPITAL PURCHASES	28,000	28,000	
TOTAL CAPITAL OUTLAY	28,000	28,000	
TOTAL HALVARD BUILDING	423,800	423,800	
Timber Incubator Property			
PERSONNEL SERVICES			
WAGES & SALARIES	20,000	20,000	
TAXES & BENEFITS	11,000	11,000	
TOTAL PERSONNEL SERVICES	31,000	31,000	
MATERIALS & SERVICES			
ALL UTILITIES	13,000	13,000	
FIXED MAINTENANCE	6,000	6,000	
INSURANCE	1,000	1,000	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 31

HISTORICAL DATA				BUDGET FY 2020-21	
2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	EXPENDITURES DESCRIPTION	PROPOSED	APPROVED
104	7,182	7,109	PROPERTY TAX	7,500	7,500
105	442	2,097	PROFESSIONAL SERVICES-Design & Engineering	2,000	2,000
106	1,769	352	PROFESSIONAL SERVICES-Legal	5,000	5,000
107	2,105	1,743	MISCELLANEOUS REPAIRS & PURCHASES	3,000	3,000
108	36,297	26,340	TOTAL MATERIALS & SERVICES	37,500	37,500
109			CAPITAL OUTLAY		
110			CAPITAL PURCHASES	15,000	15,000
111			TOTAL CAPITAL OUTLAY	15,000	15,000
112	65,287	53,474	TOTAL TIMBER INCUBATOR PROPERTY	83,500	83,500
113		79,400	***Wasco Street Business Park***		
114			PERSONNEL SERVICES		
115	32,948	29,665	WAGES & SALARIES	34,500	34,500
116	14,650	13,656	TAXES & BENEFITS	19,500	19,500
117	47,598	43,321	TOTAL PERSONNEL SERVICES	54,000	54,000
118			MATERIALS & SERVICES		
119	35,914	32,855	ALL UTILITIES	30,000	30,000
120	8,554	9,736	FIXED MAINTENANCE	12,000	12,000
121	4,094	4,824	INSURANCE	5,900	5,900
122	27,912	27,543	PROPERTY TAX	29,100	29,100
123	1,152	2,097	PROFESSIONAL SERVICES-Design & Engineering	2,000	2,000
124	-	2,970	PROFESSIONAL SERVICES-Legal	3,000	3,000
125	17,604	17,793	MISCELLANEOUS REPAIRS & PURCHASES	15,000	15,000
126	95,230	97,818	TOTAL MATERIALS & SERVICES	97,000	97,000
127			CAPITAL OUTLAY		
128			CAPITAL PURCHASES	50,000	50,000
129			TOTAL CAPITAL OUTLAY	50,000	50,000
130	142,828	161,081	TOTAL WASCO STREET BUSINESS PARK	201,000	201,000
131		244,600	***HANEL LOWER MILLS***		
132			PERSONNEL SERVICES		
133	28,499	22,812	WAGES & SALARIES	25,000	25,000
134	13,728	10,557	TAXES & BENEFITS	13,200	13,200
135	42,227	33,369	TOTAL PERSONNEL SERVICES	38,200	38,200
136			MATERIALS & SERVICES		
137	873	1,102	ALL UTILITIES	3,000	3,000
138	826	4,172	FIXED MAINTENANCE	5,000	5,000
139	590	541	INSURANCE	900	900
140	7,385	5,762	PROFESSIONAL SERVICES-Design & Engineering	7,000	7,000
141	15,885	5,561	PROFESSIONAL SERVICES-Legal	8,000	8,000
142	-	664	MISCELLANEOUS REPAIRS & PURCHASES	3,000	3,000
143	25,559	17,802	TOTAL MATERIALS & SERVICES	26,900	26,900
144			CAPITAL OUTLAY		
145	275,070	511,887	CAPITAL PURCHASES	1,730,000	1,730,000
146	275,070	511,887	TOTAL CAPITAL OUTLAY	1,730,000	1,730,000
147	141,256	1,853,771	PRINCIPAL & INTEREST	153,500	153,500
148	141,256	1,853,771	TOTAL DEBT SERVICE	153,500	153,500
149	484,112	2,416,829	TOTAL HANEL LOWER MILLS	1,948,600	1,948,600
150	1,953,635	3,695,932	TOTAL INDUSTRIAL BUILDINGS	5,847,800	5,847,800
151		4,282,000	***State DMV Office Building***		
152			PERSONNEL SERVICES		
153					

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		BUDGET FY 2020-21	
2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	ADOPTED BUDGET FY 2019-20	DESCRIPTION
154	16,565	15,454	WAGES
155	7,451	7,336	BENEFITS
156	24,016	22,790	TOTAL PERSONNEL SERVICES
157		24,600	MATERIALS & SERVICES
158	6,740	8,202	ALL UTILITIES
159	4,946	4,437	FIXED MAINTENANCE
160	1,153	1,500	INSURANCE
161	1,492	1,903	PROPERTY TAX
162	442	2,097	PROFESSIONAL SERVICES-Design & Engineering
163	-	196	PROFESSIONAL SERVICES-Legal
164	20,848	21,631	MISCELLANEOUS REPAIRS & PURCHASES
165	35,453	39,619	TOTAL MATERIALS & SERVICES
166		47,500	CAPITAL OUTLAY
167	23,147	9,621	CAPITAL PURCHASES
168	23,147	9,621	TOTAL CAPITAL OUTLAY
169	82,616	72,030	TOTAL STATE DMV OFFICE BUILDING
170		82,100	***Marina Office Building***
171			PERSONNEL SERVICES
172	24,237	23,002	WAGES
173	10,779	10,630	BENEFITS
174	35,016	33,632	TOTAL PERSONNEL SERVICES
175		39,200	MATERIALS & SERVICES
176	10,841	14,617	ALL UTILITIES
177	7,698	10,039	FIXED MAINTENANCE
178	2,331	3,074	INSURANCE
179	10,636	11,677	PROPERTY TAX
180	442	2,097	PROFESSIONAL SERVICES-Design & Engineering
181	720	-	PROFESSIONAL SERVICES-Legal
182	6,411	6,711	MISCELLANEOUS REPAIRS & PURCHASES
183	39,079	48,215	TOTAL MATERIALS & SERVICES
184		51,700	CAPITAL OUTLAY
185	35,090	24,500	CAPITAL PURCHASES
186	35,090	24,500	TOTAL CAPITAL OUTLAY
187	109,185	106,347	TOTAL MARINA OFFICE BUILDING
188		103,900	***Port Office***
189			PERSONNEL SERVICES
190	21,732	22,126	WAGES
191	9,605	10,188	BENEFITS
192	31,337	32,314	TOTAL PERSONNEL SERVICES
193		37,800	MATERIALS & SERVICE
194	7,283	11,896	ALL UTILITIES
195	6,719	4,703	FIXED MAINTENANCE
196	1,976	2,194	INSURANCE
197	2,397	300	PROPERTY TAX
198	-	-	PROFESSIONAL SERVICES-Design & Engineering
199	6,884	5,652	PROFESSIONAL SERVICES-Legal
200	25,259	24,745	MISCELLANEOUS REPAIRS & PURCHASES
201		32,400	TOTAL MATERIALS & SERVICES
202		165,000	CAPITAL OUTLAY
203		-	CAPITAL PURCHASES
204	56,596	57,059	TOTAL PORT OFFICE BUILDING
205	248,397	235,436	TOTAL COMMERCIAL BUILDINGS

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOPTED BUDGET		ADOPTED BUDGET		BUDGET FY 2020-21	
2YRS PRIOR	1 YR PRIOR	2YRS PRIOR	1 YR PRIOR	PROPOSED	APPROVED	APPROVED	ADOPTED
FY 2017-18	FY 2018-19	FY 2019-20	FY 2019-20				
206							
207							
208	27,067	37,251	58,200		62,800	62,800	
209	12,239	17,108	23,300		26,600	26,600	
210	\$ 39,306	\$ 54,359	\$ 81,500		\$ 89,400	\$ 89,400	
211							
212							
213	614	11,939	10,000		10,000	10,000	
214	729	758	1,000		1,000	1,000	
215	5,315	78,283	99,000		80,000	80,000	
216	19,843	37,922	74,000		76,000	76,000	
217	20,362	15,928	70,000		40,000	40,000	
218	25,076	8,623	9,500		8,400	8,400	
219	\$ 69,939	\$ 153,453	\$ 263,500		\$ 215,400	\$ 215,400	
220							
221	81,283	165,801	12,000,000		4,475,000	4,475,000	
222	\$ 81,283	\$ 165,801	\$ 12,000,000		\$ 4,475,000	\$ 4,475,000	
223							
224			477,750		160,100	160,100	
225	\$ -	\$ -	\$ 477,750		\$ 160,100	\$ 160,100	
226	\$ 190,528	\$ 373,613	\$ 12,822,750		\$ 4,939,900	\$ 4,939,900	
227							
228							
229							
230	60,312	72,610	90,800		101,100	101,100	
231	19,709	30,326	31,900		36,800	36,800	
232	\$ 80,021	\$ 102,936	\$ 122,700		\$ 137,900	\$ 137,900	
233							
234	16,268	16,638	17,000		18,000	18,000	
235	10,803	17,258	13,000		17,000	17,000	
236	2,576	2,653	3,000		3,200	3,200	
237	235	7,490	10,000		10,000	10,000	
238	-	220	1,000		3,000	3,000	
239	16,768	13,929	11,000		11,000	11,000	
240	\$ 46,650	\$ 58,188	\$ 55,000		\$ 62,200	\$ 62,200	
241							
242	11,120	4,303	90,000		41,000	41,000	
243	\$ 11,120	\$ 4,303	\$ 90,000		\$ 41,000	\$ 41,000	
244	\$ 137,791	\$ 165,427	\$ 267,700		\$ 241,100	\$ 241,100	
245							
246							
247	28,829	29,229	35,700		37,800	37,800	
248	13,315	13,588	16,500		19,100	19,100	
249	\$ 42,144	\$ 42,817	\$ 52,200		\$ 56,900	\$ 56,900	
250							
251	5,686	2,109	6,000		6,000	6,000	
252	6,127	1,804	19,000		10,000	10,000	
253	10,058	8,071	10,000		10,000	10,000	
254	-	4,118	1,000		5,500	5,500	
255	40	-	3,000		3,000	3,000	
256	-	4,562	5,400		8,000	8,000	
257	13,338	9,671	3,600		5,000	5,000	

WATERFRONT INDUSTRIAL LAND

PERSONNEL SERVICES	
WAGES	
BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	
INSURANCE	
PROFESSIONAL SERVICES-Design/Misc	
PROFESSIONAL SERVICES-Parking/Security	
PROFESSIONAL SERVICES-Legal	
MISCELLANEOUS REPAIRS & PURCHASES	
TOTAL MATERIAL & SERVICES	
CAPITAL OUTLAY	
CAPITAL PURCHASE	
TOTAL CAPITAL OUTLAY	
DEBT SERVICE	
PRINCIPAL & INTEREST	
TOTAL DEBT SERVICE	
TOTAL WATERFRONT INDUSTRIAL LAND	

WATERFRONT RECREATION

PERSONNEL SERVICES	
WAGES	
BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES	
ALL UTILITIES	
FIXED MAINTENANCE	
INSURANCE	
PROFESSIONAL SERVICES-Design & Engineering	
PROFESSIONAL SERVICES-Legal	
MISCELLANEOUS REPAIRS & PURCHASES	
TOTAL MATERIALS & SERVICES	
CAPITAL OUTLAY	
CAPITAL PURCHASES	
TOTAL CAPITAL OUTLAY	
TOTAL WATERFRONT RECREATION	

Hook/Spit/Nichols

PERSONNEL SERVICES	
WAGES & SALARIES	
TAXES & BENEFITS	
TOTAL PERSONNEL SERVICES	
MATERIALS & SERVICES	
ALL UTILITIES	
NICHOLS MAINTENANCE AND PURCHASES	
HOOK/SPIT MAINTENANCE AND PURCHASES	
PROFESSIONAL SERVICES-Design & Other	
PROFESSIONAL SERVICES-Legal	
NICHOLS MISCELLANEOUS REPAIRS & PURCHASES	
HOOK/SPIT MISCELLANEOUS REPAIRS & PURCHASES	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		BUDGET FY 2020-21		BUDGET FY 2020-21	
2 YRS PRIOR	1 YR PRIOR	ADOPTED	PROPOSED	APPROVED	ADOPTED
FY 2017-18	FY 2018-19	FY 2019-20			
258 \$	35,249 \$	30,335 \$	47,500 \$	47,500 \$	-
259					
260	2,500	5,839	56,000	56,000	
261 \$	2,500 \$	5,839 \$	56,000 \$	56,000 \$	-
262 \$	79,893 \$	78,991 \$	160,400 \$	160,400 \$	-
263					
264					
265	98,212	104,451	131,900	131,900	
266	43,312	48,974	60,900	60,900	
267 \$	141,524 \$	153,425 \$	192,800 \$	192,800 \$	-
268					
269	10,638	18,303	16,000	16,000	
270	12,598	26,304	24,000	24,000	
271	2,535	2,858	3,500	3,500	
272	1,387	1,413	1,600	1,600	
273	351	2,834	13,000	13,000	
274	20	396	3,000	3,000	
275	8,025	11,624	8,500	8,500	
276 \$	35,554 \$	63,732 \$	69,600 \$	69,600 \$	-
277					
278	15,039	19,308	125,000	125,000	
279 \$	15,039 \$	19,308 \$	125,000 \$	125,000 \$	-
280 \$	192,117 \$	236,465 \$	387,400 \$	387,400 \$	-
281 \$	409,801 \$	480,883 \$	788,900 \$	788,900 \$	-
282					
283					
284	92,154	96,586	110,200	110,200	
285	44,547	45,571	59,300	59,300	
286 \$	136,701 \$	142,157 \$	169,500 \$	169,500 \$	-
287					
288	25,670	25,103	28,000	28,000	
289	29,505	46,196	35,000	35,000	
290	7,473	5,888	7,100	7,100	
291	8,566	7,289	35,000	35,000	
292	2,080	2,740	5,000	5,000	
293	16,358	21,007	20,000	20,000	
294 \$	89,652 \$	109,223 \$	130,100 \$	130,100 \$	-
295					
296	22,374	9,063	95,000	95,000	
297 \$	22,374 \$	9,063 \$	95,000 \$	95,000 \$	-
298					
299	95,073	93,059	92,500	92,500	
300 \$	95,073 \$	93,059 \$	92,500 \$	92,500 \$	-
301 \$	343,800 \$	353,502 \$	487,100 \$	487,100 \$	-
302 \$	343,800 \$	353,502 \$	487,100 \$	487,100 \$	-
303					
304					
305	88,494	100,737	106,700	106,700	
306	41,037	47,065	56,700	56,700	
307 \$	129,531 \$	147,802 \$	163,400 \$	163,400 \$	-
308					
309	34,775	33,299	42,000	42,000	

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOPTED BUDGET		BUDGET FY 2020-21		
2 YRS PRIOR	1 YR PRIOR	FY 2018-19	FY 2019-20	PROPOSED	APPROVED	ADOPTED
FY 2017-18	FY 2018-19	FY 2018-19	FY 2019-20			
310	38,066	41,228	55,000	55,000	55,000	310
311	9,128	10,713	11,000	12,100	12,100	311
312	3,751	3,803	4,000	4,000	4,000	312
313	8,874	8,817	10,000	10,000	10,000	313
314	12,905	4,986	20,000	20,000	20,000	314
315	15,673	10,293	15,000	15,000	15,000	315
316	123,172	113,139	156,000	158,100	158,100	316
317						317
318	1,993,951	424,344	3,599,900	4,478,900	4,513,900	318
319	1,993,951	424,344	3,599,900	4,478,900	4,513,900	319
320						320
321						321
322						322
323	2,246,654	685,285	3,909,000	4,800,400	4,835,400	323
324	2,246,654	685,285	3,909,000	4,800,400	4,835,400	324
325						325
326						326
327			25,000	25,000	25,000	327
328			2,500	2,500	2,500	328
329			46,300	27,500	27,500	329
330						330
331	54,967	59,983	95,000	95,000	95,000	331
332	1,077	7,478	1,000	1,000	1,000	332
333	1,579	1,628	2,000	2,400	2,400	333
334			33,000	30,000	30,000	334
335	19,670		46,000	35,000	35,000	335
336	18,628	48,045	84,000	84,000	84,000	336
337			2,000	5,000	5,000	337
338	9,829	6,415	18,000	18,000	18,000	338
339	105,750	123,549	281,000	270,400	270,400	339
340	109,278	9,466	103,600	104,000	104,000	340
341	109,278	9,466	103,600	104,000	104,000	341
342						342
343	215,028	133,015	430,900	401,900	401,900	343
344						344
345						345
346			23,500			346
347			6,500			347
348						348
349			30,000			349
350						350
351	16,657	14,488	16,200	20,800	20,800	351
352	40,865	47,011	60,000	61,000	61,000	352
353	43,994	50,509	61,000	70,000	70,000	353
354	101,516	112,008	137,200	151,800	151,800	354
355						355
356	49,062	53,898	105,500	95,000	95,000	356
357	49,062	53,898	105,500	95,000	95,000	357
358	150,578	165,906	272,700	246,800	246,800	358
359						359
360	7,447,825	8,066,820	25,790,950	21,145,400	21,180,400	360
361						361

PORT OF HOOD RIVER
REVENUE FUND
BUDGET FOR FISCAL YEAR 2020-21

FORM LB 31

HISTORICAL DATA		ADOPTED		BUDGET FY 2020-21	
2 YRS PRIOR FY 2017-18	1 YR PRIOR FY 2018-19	BUDGET FY 2019-20	PROPOSED	APPROVED	ADOPTED
362	459,775	545,471	662,750	662,750	-
363	1,333,302	1,953,201	2,069,400	2,069,400	-
364	-	-	500,000	500,000	-
365					
366	\$ 9,240,902	\$ 10,565,492	\$ 29,694,000	\$ 24,377,550	\$ 24,412,550
367					
368	\$ 7,237,925	\$ 6,424,180	\$ 5,085,750	\$ 7,326,200	\$ 7,298,700
369					
370					
371					
372	\$ 1,824,120	\$ 1,966,025	\$ 2,393,900	\$ 2,538,500	\$ -
373	\$ 2,152,151	\$ 2,454,985	\$ 3,169,300	\$ 3,867,900	\$ -
374	\$ 3,090,223	\$ 1,554,038	\$ 17,677,500	\$ 12,346,900	\$ -
375	\$ 381,331	\$ 2,091,772	\$ 2,550,250	\$ 2,392,100	\$ -
376	\$ 1,793,077	\$ 2,498,672	\$ 3,403,050	\$ 2,732,150	\$ -
377	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -
378	\$ 9,240,902	\$ 10,565,492	\$ 29,694,000	\$ 24,377,550	\$ 24,412,550
379	\$ 140,707	\$ 140,707	\$ 141,700	\$ 141,700	\$ 141,700
380	\$ 7,097,218	\$ 6,283,473	\$ 4,944,050	\$ 7,184,500	\$ 7,157,000
381	\$ 16,478,827	\$ 16,989,672	\$ 34,779,750	\$ 31,703,750	\$ (141,700)

EXPENDITURES

DESCRIPTION	PROPOSED	APPROVED	ADOPTED
TRANSFER-GENERAL FUND	662,750	662,750	-
TRANSFER-BRIDGE REPAIR FUND	2,069,400	2,069,400	-
CONTINGENCY - OPERATING	500,000	500,000	-
TOTAL EXPENDITURES	\$ 24,377,550	\$ 24,412,550	\$ -
ENDING FUND BALANCE	\$ 7,326,200	\$ 7,298,700	\$ -

APPROPRIATIONS

PERSONNEL SERVICES	MATERIALS & SERVICES	CAPITAL OUTLAY	DEBT SERVICES	TRANSFERS	CONTINGENCIES	TOTAL APPROPRIATIONS	FUND BALANCE - RESTRICTED	FUND BALANCE - UNASSIGNED	TOTAL REQUIREMENTS
\$ 2,538,500	\$ 3,867,900	\$ 12,346,900	\$ 2,392,100	\$ 2,732,150	\$ 500,000	\$ 24,377,550	\$ 141,700	\$ 7,184,500	\$ 31,703,750
\$ 2,538,500	\$ 3,867,900	\$ 12,346,900	\$ 2,392,100	\$ 2,732,150	\$ 500,000	\$ 24,377,550	\$ 141,700	\$ 7,157,000	\$ (141,700)
\$ 2,538,500	\$ 3,867,900	\$ 12,346,900	\$ 2,392,100	\$ 2,732,150	\$ 500,000	\$ 24,377,550	\$ 141,700	\$ 7,157,000	\$ (141,700)

PORT OF HOOD RIVER
BRIDGE REPAIR & REPLACEMENT FUND
BUDGET FOR FISCAL YEAR 2020-21

HISTORICAL DATA		ADOPTED		BUDGET		FY 2018-19		FY 2017-18		BUDGET FY 2020-21		ADOPTED	
2YRS PRIOR	* 1ST PRECEDING *	* BUDGET	* FY 2018-19	* FY 2017-18	* PROPOSED	* APPROVED							
1													
2	\$ 1,266,706	\$ 1,285,030	\$ 1,874,000		\$ 1,925,400	\$ 1,925,400				\$ 1,925,400	\$ 1,925,400		
3	18,324	29,142	18,000		45,000	45,000				45,000	45,000		
4	265,399	1,473,192	2,060,800		1,444,300	1,444,300				1,444,300	1,444,300		
5	-	-	-		3,400,000	3,400,000				3,400,000	3,400,000		
6	1,550,429	2,787,364	3,952,800		6,814,700	6,814,700				6,814,700	6,814,700		
7													
8													
9	281,000	1,402,468	734,300		971,500	971,500				971,500	971,500		
10	1,052,302	550,733	1,981,000		1,097,900	1,097,900				1,097,900	1,097,900		
11	1,333,302	1,953,201	2,715,300		2,069,400	2,069,400				2,069,400	2,069,400		
12	\$ 2,883,731	\$ 4,740,565	\$ 6,668,100		\$ 8,884,100	\$ 8,884,100				\$ 8,884,100	\$ 8,884,100		
13													
14													
15	59,475	64,619	48,100		72,300	72,300				72,300	72,300		
16	33,342	28,645	23,200		38,200	38,200				38,200	38,200		
17	50,346	114,397	141,900		121,000	121,000				121,000	121,000		
18	13,896	48,027	63,200		58,600	58,600				58,600	58,600		
19	\$ 157,059	\$ 255,688	\$ 276,400		\$ 290,100	\$ 290,100				\$ 290,100	\$ 290,100		
20													
21	-	2,910	20,000		20,000	20,000				20,000	20,000		
22	604	680	700		1,000	1,000				1,000	1,000		
23	5,033	41,660	55,000		90,000	90,000				90,000	90,000		
24	1,240	264	30,000		30,000	30,000				30,000	30,000		
25	1,082	2,252	30,000		30,000	30,000				30,000	30,000		
26													
27	165	52,354	70,000		54,000	54,000				54,000	54,000		
28	38,614	5,548	14,000		7,000	7,000				7,000	7,000		
29	167,597	1,208,941	280,000		365,200	365,200				365,200	365,200		
30					776,500	776,500				776,500	776,500		
31	21,796	31,352	50,000		62,000	62,000				62,000	62,000		
32	\$ 236,131	\$ 1,345,961	\$ 2,030,700		\$ 1,435,700	\$ 1,435,700				\$ 1,435,700	\$ 1,435,700		
33													
34	528,244	775,664	488,000		690,000	690,000				690,000	690,000		
35	\$ 528,244	\$ 775,664	\$ 488,000		\$ 3,400,000	\$ 3,400,000				\$ 3,400,000	\$ 3,400,000		
36					\$ 4,090,000	\$ 4,090,000				\$ 4,090,000	\$ 4,090,000		
37													
38	677,267	485,776	-		109,100	109,100				109,100	109,100		
39	\$ 677,267	\$ 485,776	\$ -		\$ 109,100	\$ 109,100				\$ 109,100	\$ 109,100		
40	\$ 1,598,701	\$ 2,863,089	\$ 2,795,100		\$ 5,924,900	\$ 5,924,900				\$ 5,924,900	\$ 5,924,900		
41													
42	\$ -	\$ -	\$ -		\$ -	\$ -				\$ -	\$ -		
43	\$ -	\$ -	\$ 500,000		\$ 500,000	\$ 500,000				\$ 500,000	\$ 500,000		
44	\$ 1,598,701	\$ 2,863,089	\$ 3,295,100		\$ 6,424,900	\$ 6,424,900				\$ 6,424,900	\$ 6,424,900		
45													
46	\$ 1,285,030	\$ 1,877,476	\$ 3,373,000		\$ 2,459,200	\$ 2,459,200				\$ (500,000)	\$ (500,000)		
47													
48													
49	\$ 157,059	\$ 255,688	\$ 276,400		\$ 290,100	\$ 290,100				\$ 290,100	\$ 290,100		
50	\$ 236,131	\$ 1,345,961	\$ 2,030,700		\$ 1,435,700	\$ 1,435,700				\$ 1,435,700	\$ 1,435,700		
51	\$ 528,244	\$ 775,664	\$ 488,000		\$ 4,090,000	\$ 4,090,000				\$ 4,090,000	\$ 4,090,000		
52	\$ 677,267	\$ 485,776	\$ -		\$ 109,100	\$ 109,100				\$ 109,100	\$ 109,100		
53	\$ -	\$ -	\$ -		\$ -	\$ -				\$ -	\$ -		
54	\$ -	\$ -	\$ 500,000		\$ 500,000	\$ 500,000				\$ 500,000	\$ 500,000		
55	\$ 1,598,701	\$ 2,863,089	\$ 3,295,100		\$ 6,424,900	\$ 6,424,900				\$ 6,424,900	\$ 6,424,900		
56	\$ -	\$ -	\$ -		\$ 971,500	\$ 971,500				\$ 971,500	\$ 971,500		
57	\$ 585,030	\$ 1,177,476	\$ 3,373,000		\$ 1,269,600	\$ 1,269,600				\$ (500,000)	\$ (500,000)		
58	\$ 2,883,731	\$ 4,740,565	\$ 6,668,100		\$ 8,884,100	\$ 8,884,100				\$ -	\$ -		

ORGANIZATION CHART

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses, income, and any other financial activity.

The second part of the document provides a detailed breakdown of the accounting cycle. It outlines the ten steps involved in the process, from identifying the accounting entity to preparing the financial statements. Each step is explained in detail, with examples provided to illustrate the concepts.

The third part of the document focuses on the classification of accounts. It discusses the different types of accounts, such as assets, liabilities, equity, and income, and how they are used to record and summarize financial transactions. It also explains the relationship between these accounts and the accounting equation.

The fourth part of the document covers the process of journalizing and posting. It describes how transactions are recorded in the journal and then posted to the ledger. It also discusses the importance of double-entry accounting and how it helps to ensure the accuracy of the financial records.

The fifth part of the document discusses the preparation of financial statements. It explains how the information from the ledger is used to create the balance sheet, income statement, and statement of owner's equity. It also discusses the importance of these statements for decision-making and financial analysis.

The sixth part of the document covers the process of adjusting entries. It explains how adjusting entries are used to ensure that the financial statements reflect the true financial position of the company at the end of the accounting period. It also discusses the different types of adjusting entries and how they are recorded.

The seventh part of the document discusses the process of closing the books. It explains how the temporary accounts are closed to the permanent accounts and how the final financial statements are prepared. It also discusses the importance of closing the books to start a new accounting period.

The eighth part of the document covers the process of auditing. It explains how an auditor reviews the financial records to ensure their accuracy and compliance with accounting standards. It also discusses the different types of audits and the role of the auditor in the financial reporting process.

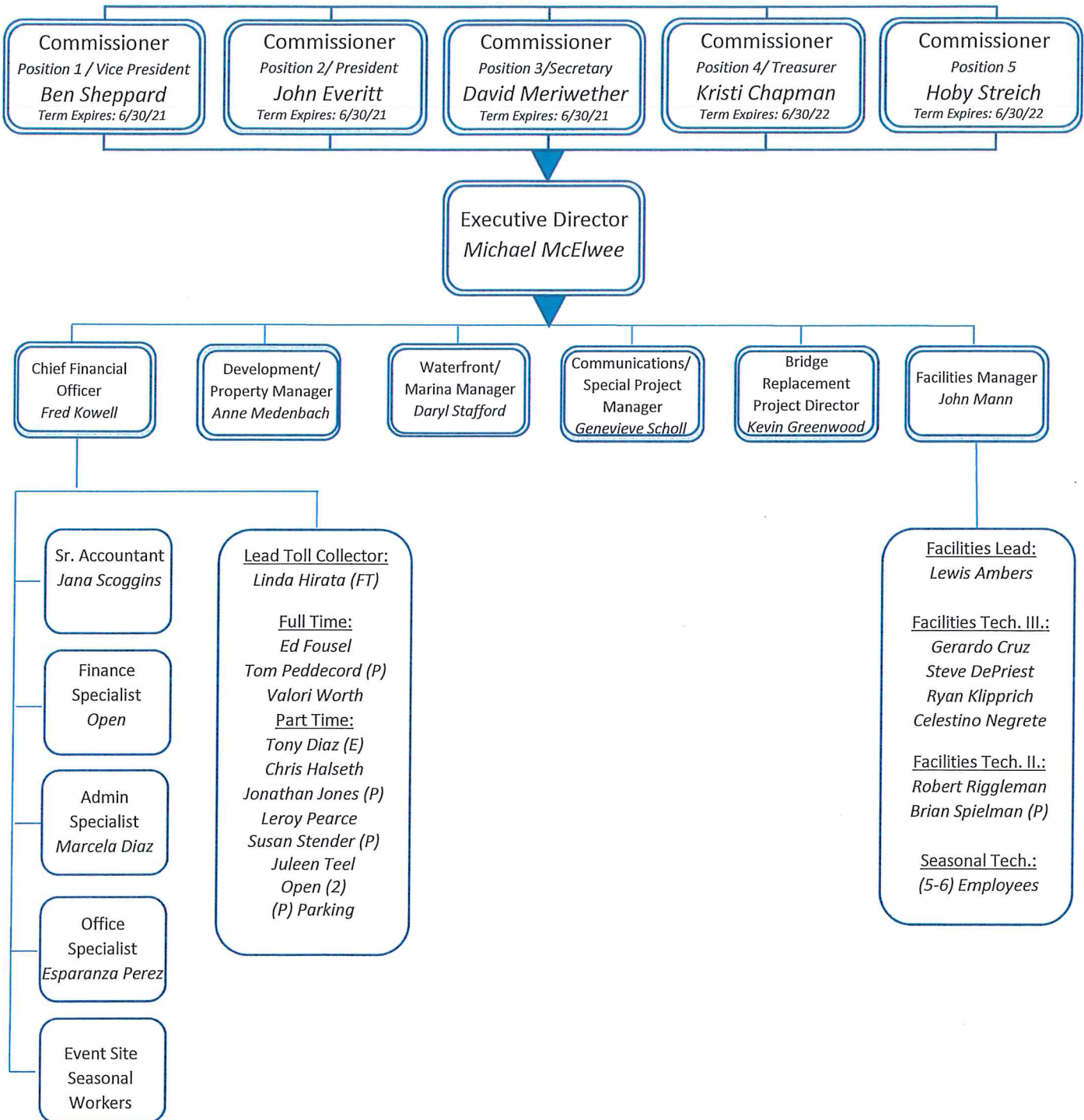
The ninth part of the document discusses the process of budgeting. It explains how a budget is used to plan and control the company's financial activities. It also discusses the different types of budgets and how they are used to measure performance.

The tenth part of the document covers the process of cost accounting. It explains how costs are allocated to different departments or products and how this information is used to determine the cost of goods sold and the profit margin. It also discusses the different types of costs and how they are tracked.

PORT OF HOOD RIVER

Organization Chart

FY 2020-21



PERSONNEL SUMMARY AND COMPARISON

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses, income, and any other financial activity.

The second part of the document provides a detailed breakdown of the accounting cycle. It outlines the ten steps involved in the process, from identifying the accounting entity to preparing financial statements. Each step is explained in detail, with examples provided to illustrate the concepts.

The third part of the document focuses on the classification of accounts. It discusses the different types of accounts, such as assets, liabilities, equity, revenue, and expense accounts, and how they are used to record and summarize financial transactions.

The fourth part of the document covers the process of journalizing and posting. It explains how to create journal entries based on the accounting cycle and how to post these entries to the appropriate T-accounts in the ledger.

The fifth part of the document discusses the process of balancing the ledger. It explains how to calculate the debits and credits for each account and how to ensure that the total debits equal the total credits.

The sixth part of the document covers the process of preparing financial statements. It explains how to use the information from the ledger to create the balance sheet, income statement, and statement of owner's equity.

The seventh part of the document discusses the process of closing the books. It explains how to transfer the balances of the temporary accounts (revenue, expense, and owner's drawing) to the permanent accounts (assets, liabilities, and equity) at the end of the accounting period.

The eighth part of the document covers the process of correcting errors. It explains how to identify and correct mistakes in the accounting records, such as transposition errors, omission errors, and commission errors.

The ninth part of the document discusses the process of adjusting the books. It explains how to use adjusting entries to ensure that the financial statements accurately reflect the economic events of the period.

The tenth part of the document covers the process of preparing a trial balance. It explains how to use the trial balance to check the accuracy of the accounting records and to identify any errors.

PORT OF HOOD RIVER
PERSONNEL SUMMARY AND COMPARISON
FY 2020-21

PERSONNEL SUMMARY

WAGES

- Wage analysis for Office, Maintenance and Toll Booth Staff

	Wages	
Budget - FY 2019-20	\$	1,974,100
Cost of Living Index	45,645	2.54%
Compensation Step Increases	12,255	0.62%
Budget Committee Recommendation		
Budget - FY 2020-21	\$	2,032,000
<i>Percent increase compared to budget FY 2019-20</i>		<i>2.9%</i>

BENEFITS

- PERS increase due to wage increase not funding rate for the unfunded liability.
- Healthcare increased as compared against the prior year budget due mainly to increases in healthcare premiums. Staff pay 10% of the premium cost with the Port self-insuring \$750 of the \$1,500 deductible.
- Workers Comp Insurance – about the same.
- Unemployment – Same
- Staffing the same as prior year budget.

	Taxes and Benefits	
Budget - FY 2019-20	\$	881,400
<i><u>Changes to Taxes and Benefits:</u></i>		
PERS	15,800	1.8%
Healthcare	81,800	9.3%
Taxes and Unemployment	7,200	0.8%
Budget Committee Recommendation		
Budget - FY 2020-21	\$	986,200 11.9%

NUMBER OF EMPLOYEES BY DEPARTMENT

	FY 2019-20			FY 2020-21		
	Office	Facilities	Toll Booth	Office	Facilities	Toll Booth
Full-Time	9.0	8.0	4.0	9.0	8.0	4.0
Part-Time	1.0	-	8.0	1.0	-	8.0
Seasonal	5.0	6.0	-	5.0	6.0	-
FTE *	10.8	9.7	8.9	10.8	9.7	8.9

Total FTE 29.4

29.4

* Adjusted for Intern Hours

PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

TOTAL PERSONNEL AND BENEFITS

FY 2019-20	\$ 2,855,500
FY 2020-21	<u>\$ 3,018,200</u>
<i>Percent Increase</i>	<u>5.7%</u>

	Budget	
	FY 2019-20	FY 2020-21
General Fund	\$ 185,200	\$ 189,600
Revenue Fund	2,393,900	2,538,500
Bridge Repair Fund	276,400	290,100
All Funds	<u>\$ 2,855,500</u>	<u>\$ 3,018,200</u>

PERS CONTRIBUTION RATES

	Tier 1/2	Tier 3
PERS FY 2017-19	16.39%	11.47%
PERS FY 2019-21	19.13%	14.02%
PERS Rate Increase as a %	16.7%	22.2%

SCHEDULE OF MATERIALS & SERVICES

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The text suggests that a consistent and thorough record-keeping system is essential for identifying trends and making informed decisions.

In the second section, the author addresses the challenges of budgeting and financial planning. It notes that many businesses struggle to stay within their budgets due to unforeseen expenses or changes in market conditions. The document provides several strategies to mitigate these risks, such as setting aside a contingency fund and regularly reviewing the budget to adjust for any deviations. It also highlights the importance of forecasting future financial needs based on historical data and market trends.

The third part of the document focuses on the role of technology in modern accounting. It discusses how software solutions have revolutionized the way businesses manage their finances, from automating routine tasks to providing real-time insights into financial performance. The text mentions various types of accounting software and their benefits, such as increased accuracy, time savings, and enhanced security. It also touches upon the importance of data backup and security measures to protect sensitive financial information.

Finally, the document concludes with a section on the importance of professional advice. It suggests that consulting with a qualified accountant or financial advisor can be invaluable, especially for complex financial situations or when seeking tax optimization strategies. The text encourages business owners to seek professional help to ensure they are making the most of their financial resources and complying with all relevant regulations.

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		%
	2017-18	2018-19	2019-20	2020-21	With
UTILITIES					
Bridge	17,169	18,188	24,000	22,000	
Big 7	66,462	67,377	73,000	71,000	
Jensen	99,515	102,378	111,000	104,000	
Maritime	38,074	28,666	39,000	35,000	
Halyard	154,134	176,284	177,000	218,000	\$217k current year estimate
Timber Incubator	12,385	10,846	13,000	13,000	
Wasco	35,913	32,857	30,000	30,000	
Hanel	873	1,102	1,000	3,000	
State Office	6,740	8,201	11,000	10,000	
Marina Office	10,840	14,617	18,000	18,000	
Port Office	7,282	11,894	15,000	22,000	
Waterfront	-	-	-	-	
Eventsite	16,269	16,638	17,000	18,000	
Nichols Basin	5,653	2,109	5,500	5,000	
Hook/Spit	33	-	500	1,000	
Marina Park	10,638	18,303	21,000	16,000	
Marina	25,670	25,103	29,000	28,000	
Airport	34,775	33,299	41,000	42,000	
Subtotal	542,425	567,862	626,000	656,000	4.8%
MAINTENANCE					
Bridge	41,197	30,043	50,000	50,000	
Big 7	29,303	16,255	20,000	20,000	
Jensen	11,010	21,381	22,000	20,000	
Maritime	6,100	3,933	10,000	10,000	
Halyard	14,435	21,947	22,000	27,000	
Timber Incubator	10,510	4,193	6,000	6,000	
Wasco	8,554	9,736	10,000	12,000	
Hanel	826	4,172	5,000	5,000	
State Office	4,946	4,437	7,000	5,000	
Marina Office	7,698	10,039	8,000	8,000	
Port Office	6,719	4,703	8,000	9,000	
Waterfront	614	11,939	10,000	10,000	
Eventsite	10,803	17,258	13,000	17,000	
Nichols Basin	6,127	1,804	19,000	10,000	
Hook/Spit	10,058	8,071	10,000	10,000	
Marina Park	12,598	26,304	24,000	24,000	
Marina	29,505	46,196	36,000	35,000	
Airport	38,066	41,228	55,000	55,000	
Subtotal	249,069	283,639	335,000	333,000	-0.6%
INSURANCE					
Bridge	265,834	265,517	270,100	319,500	Bridge policy increase but 3yr policy at same rate
Big 7	9,275	11,040	12,000	13,400	SDAO Property/Casualty 7%
Jensen	5,870	6,968	7,400	8,400	
Maritime	3,966	4,697	4,900	5,700	
Halyard	3,430	4,037	4,500	5,000	
Timber Incubator	1,905	549	1,000	1,000	
Wasco	4,094	4,824	5,000	5,900	
Hanel	590	541	900	900	
State Office	985	1,153	1,500	1,500	
Marina Office	2,331	3,074	3,400	3,800	
Port Office	1,976	2,194	2,400	2,700	
Waterfront	729	758	1,000	1,000	
Eventsite	2,576	2,653	3,000	3,200	
Hook/Spit	-	-	-	-	
Marina Park	2,535	2,858	3,000	3,500	
Marina	7,473	5,888	7,100	7,100	
Airport	9,128	10,713	11,000	12,100	
Administration	1,579	1,628	2,000	2,400	
Maintenance	16,657	14,488	16,200	20,800	
Subtotal	340,933	343,580	356,400	417,900	17.3%
PROPERTY TAXES					
Big 7	19,496	27,271	28,400	28,700	
Jensen	43,061	42,878	44,600	45,300	
Maritime	15,770	15,913	16,600	17,100	
Halyard	57,300	58,447	60,800	63,500	

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		%
	2017-18	2018-19	2019-20	2020-21	With
Timber Incubator	7,182	7,110	7,400	7,500	
Wasco	27,912	27,543	28,800	29,100	
Hanel	-	-	-	-	
State Office	1,492	1,903	2,000	4,200	
Marina Office	10,636	11,677	12,300	10,500	
Port Office	-	-	-	-	
Marina Park	1,387	1,413	1,500	1,600	
Airport	3,751	3,803	4,000	4,000	
Subtotal	187,987	197,958	206,400	211,500	2.5%

MISCELLANEOUS

Bridge	61,981	237,356	214,000	325,000	AET supplies/postage \$100k
Big 7	25,627	32,641	30,000	32,000	
Jensen	6,002	11,603	7,000	12,000	
Maritime	5,736	4,229	8,000	5,000	
Halyard	3,591	4,029	8,000	6,000	
Timber Incubator	2,105	1,743	3,000	3,000	
Wasco	17,604	17,793	20,000	15,000	
Hanel	-	664	3,000	3,000	
State Office	20,848	21,631	24,000	24,000	
Marina Office	6,411	6,711	8,000	8,000	
Port Office	6,884	5,652	5,000	6,000	
Waterfront	23,076	8,623	9,500	8,400	
Eventsite	16,768	13,928	11,000	11,000	
Hook/Spit/Nichols	13,338	14,233	9,000	13,000	
Marina Park	8,025	11,627	8,000	8,500	
Marina	16,358	21,007	20,000	20,000	
Airport	15,673	10,293	15,000	15,000	
Subtotal	250,027	423,763	402,500	514,900	27.9%

LEGAL

Bridge	6,811	12,995	20,000	20,000	
Big 7	400	2,178	3,000	3,100	
Jensen	591	1,474	25,000	20,000	
Maritime	520	6,820	5,000	5,000	
Halyard	1,400	4,884	5,000	5,000	
Timber Incubator	219	352	3,000	5,000	
Wasco	-	2,970	3,000	3,000	
Hanel	15,885	5,561	10,000	8,000	
State Office	-	196	1,000	1,000	
Marina Office	720	-	1,000	1,000	
Port Office	-	-	1,000	1,000	
Waterfront	20,362	15,928	70,000	40,000	
Eventsite	-	220	1,000	3,000	
Hook/Spit/Nichols	40	-	3,000	3,000	
Marina Park	20	396	1,000	3,000	
Marina	2,080	3,740	5,000	5,000	
Airport	12,905	4,986	20,000	20,000	
Admin	1,550	-	33,000	30,000	
Subtotal	63,503	62,700	210,000	176,100	-16.1%

OTHER PROFESSIONAL

Bridge	155,674	182,758	194,000	726,000	\$500k Duncan
Big 7	1,152	2,097	3,000	3,000	
Jensen	1,262	4,275	5,000	5,000	
Maritime	8,402	2,697	5,000	5,000	
Halyard	3,797	3,563	5,000	5,000	
Timber Incubator	442	2,097	2,000	2,000	
Wasco	1,152	2,097	2,000	2,000	
Hanel	7,385	5,762	5,000	7,000	
State Office	442	2,097	1,000	2,000	
Marina Office	442	2,097	1,000	2,000	
Port Office	2,397	300	1,000	1,000	
Waterfront - Parking/Security	-	37,922	74,000	76,000	
Waterfront	25,158	78,284	99,000	80,000	
Eventsite	235	7,490	10,000	10,000	
Hook/Spit/Nichols	40	4,118	1,000	5,500	
Marina Park	351	2,834	13,000	13,000	

PORT OF HOOD RIVER
REVENUE FUND
SCHEDULE OF MATERIALS & SERVICES

	Actuals		Budget		% With
	2017-18	2018-19	2019-20	2020-21	
Marina	8,566	7,290	35,000	35,000	
Airport	8,874	8,816	10,000	10,000	
Administration	38,298	48,045	132,000	124,000	
Subtotal	264,069	404,639	598,000	1,113,500	86.2%
<u>ADMINISTRATION & MAINTENANCE</u>					
Admin - Purchases	54,967	59,983	95,000	95,000	
Travel & Training	9,829	6,415	18,000	18,000	
NSF	1,077	7,478	1,000	1,000	
Credit Card Fees	103,446	166,679	200,000	200,000	
Maintenance Equipment	40,864	50,509	60,000	70,000	
Maintenance Miscellaneous	43,994	47,010	61,000	61,000	
Subtotal	254,177	338,074	435,000	445,000	2.3%
TOTAL	2,152,190	2,622,215	3,169,300	3,867,900	22.0%

**SCHEDULE OF CAPITAL IMPROVEMENTS AND
OTHER FUNDING SOURCES**

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial statements. This includes not only sales and purchases but also expenses and income. The document also highlights the need for regular reconciliation of bank statements and the company's records to identify any discrepancies early on.

In addition, the document provides a detailed breakdown of the accounting cycle, from identifying transactions to preparing financial statements. It explains how each step contributes to the overall accuracy and reliability of the financial data. The document also includes a section on the importance of internal controls, which are designed to prevent errors and fraud. It discusses various types of controls, such as segregation of duties and authorization requirements, and how they can be implemented effectively.

The document concludes by emphasizing the role of the accountant in providing accurate and timely financial information to management and other stakeholders. It stresses that a strong foundation in accounting principles and practices is essential for the success of any business. The document also includes a list of references and a glossary of key terms to help readers understand the concepts discussed throughout the text.

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2020-21

Description	Capital Outlay	Grant/Other Funding
BIG 7		
Tenant Improvements - Placeholder	\$ 30,000	
HVAC	\$ 20,000	
Roof -Prior Yr	\$ 300,000	
Sub-Total Big 7	\$ 350,000	\$0
Maritime Building		
Placeholder	\$ 20,000	
Sub-Total Maritime Building	\$ 20,000	\$ -
Waterfront Infrastructure		
Placeholder - Purchase	\$ 4,050,000	\$4,050,000
Anchorway + 1st Street Engineering	\$ 125,000	
Placeholder - Infrastructure Contingency	\$ 300,000	\$300,000
Sub-Total Waterfront Infrastructure	\$ 4,475,000	\$4,350,000
Halyard Building		
Placeholder - TI	\$ 10,000	
HVAC	\$ 18,000	
Sub-Total Halyard Building	\$ 28,000	\$ -
Jensen Building		
Environmental Cleanup	\$ 50,000	\$50,000
Eastside Paving	\$ 45,000	
Door Replacement	\$ 20,000	
N. Side Window	\$ 80,000	
Sub-Total Jensen Building	\$ 195,000	\$ 50,000
State Office Building		
TI - Placeholder	\$ 15,000	
Sub-Total State Office Building	\$ 15,000	\$0
Marina Office Building		
TI - Placeholder	\$ 20,000	
Deck repairs	\$ 8,000	
Sub-Total Marina Office Building	\$ 28,000	\$0
Port Office Building		
Re-Condition Port Shop/Bldg Area - Prior Yr Budget	\$ 120,000	
Charging Station	\$ 20,000	
Sub-Total Port Office Building	\$ 140,000	\$0
JWBP-Timber Building		
TI - Placeholder	\$ 5,000	
Concrete repair	\$ 10,000	
Sub-Total Timber Building	\$ 15,000	\$0
Wasco St. Office Building		
TI - Placeholder	\$ 15,000	
Beam Repair	\$ 35,000	
Sub-Total Wasco Building	\$ 50,000	\$0
Hanel Lower Mill		
Bldg Design	\$ 30,000	\$ 30,000
Wetland fill	\$ 200,000	\$ 200,000
Bldg Construction	\$ 1,500,000	\$ 1,500,000
Sub-Total Hanel	\$ 1,730,000	\$ 1,730,000
Airport		
Replace Exterior Lights	\$ 20,000	
Air Museum Road Crack Seal	\$ 35,000	
Box Hangar Design	\$ 50,000	
PMP	\$ 22,000	\$22,000
FAA-North Side Construction - Started	\$ 2,256,200	\$2,556,200
COVI-North Apron Expansion	\$ 1,677,179	\$1,190,800
Fuel Tank	\$ 400,000	
Sub-Total Airport	\$ 4,460,379	\$3,769,000
Bridge		
Tolling System - LPR and Backoffice Development from Prior Year	\$ 103,000	
AWS for Backoffice system and PCI Compliance	\$ 50,000	

PORT OF HOOD RIVER
Schedule of Capital Improvements and Grants or Other Funding
For the FY 2020-21

Description	Capital Outlay	Grant/Other Funding
<i>Lane Integration</i>	\$ 42,000	
<i>Interoperability</i>	\$ 50,000	
<i>Twilio Integration and Case Mgmt</i>	\$ 27,000	
<i>Tolling System - Reports/Invoice Conversion</i>	\$ 34,000	
<i>Engineering - Replace</i>	\$ 3,400,000	\$3,400,000
<i>Signs/Gates/Cameras</i>	\$ 35,000	
<i>Pressure Washing</i>	\$ 10,000	
<i>OR/WA Approach Deck Overlay Repair</i>	\$ 40,000	
<i>Pier Foundation Scour Inspections/Engineering</i>	\$ 100,000	
<i>Underwater Inspections</i>	\$ 20,000	
<i>Repair Rail Segments</i>	\$ 60,000	
<i>Rehab Lift Span and Live Load Support</i>	\$ 50,000	
<i>Deck Systems/Welding/Replacement</i>	\$ 50,000	
<i>Enbankment Sloughing at S Abutment</i>	\$ 25,000	
<i>Trunnion NDT and M&E Inspections</i>	\$ 102,000	
<i>Rope Inspection/Lube Ropes/</i>	\$ 110,000	
<i>Misc. Steel Repairs</i>	\$ 88,000	
<i>Sub-Total Bridge</i>	\$ 4,396,000	\$3,400,000
Marina		
<i>Dock Repairs</i>	\$ 30,000	
<i>Visitor Dock Engr</i>	\$ 40,000	\$20,000
<i>Marina Software</i>	\$ 10,000	
<i>Boat Ramp Repair</i>	\$ 15,000	
<i>Sub-Total Marina</i>	\$ 95,000	\$20,000
Marina Park		
<i>Lighting on Foot Bridge</i>	\$ 35,000	
<i>Picnic Shelters</i>	\$ 50,000	
<i>ADA Yacht Club Restroom+Landscaping</i>	\$ 40,000	
<i>Sub-Total Marina Park</i>	\$ 125,000	\$0
Event Site		
<i>Landscaping + Signage</i>	\$ 20,000	
<i>Eventsite Dock Repairs</i>	\$ 21,000	
<i>Sub-Total Eventsite</i>	\$ 41,000	\$0
Hook/Spit/Nichols		
<i>Hook/Spit Grading /Signs</i>	\$ 20,000	
<i>Nichols Boat Ramp/Dock</i>	\$ 21,000	
<i>Bleachers and Native Art</i>		
<i>Seawall Parking lot reseal</i>	\$ 15,000	
<i>Sub-Total Nichols/Hook/Spit</i>	\$ 56,000	\$0
Administration		
<i>Property Management System</i>	\$ 85,000	
<i>Interface with Financial System</i>	\$ 10,000	
<i>PC's/Software</i>	\$ 9,000	
<i>Sub-Total Administration</i>	\$ 104,000	\$ -
Maintenance		
<i>Dodge Plow + Bobcat Forks</i>	\$ 14,000	
<i>Mower</i>	\$ 13,000	
<i>Welding machines + Potties</i>	\$ 11,000	
<i>Replace Nissan + Replace Flatbed truck</i>	\$ 57,000	\$7,500
<i>Sub-Total Maintenance</i>	\$ 95,000	\$ 7,500
FY 2020-21 TOTAL CIP AND GRANTS/OTHER	\$ 16,418,379	\$13,326,500
FY 2019-20 TOTAL CIP AND GRANTS	\$ 18,665,500	\$16,927,900

LB-1 NOTICE OF BUDGET HEARING

- **AFFIDAVIT OF NOTICE OF BUDGET COMMITTEE MEETING**
 - **AFFIDAVIT OF NOTICE OF BUDGET HEARING**
 - **FORM LB 50 – PROPERTY TAX ASSESSMENT**

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry, no matter how small, should be recorded to ensure the integrity of the financial data. This includes not only sales and purchases but also expenses and income. The document provides a detailed list of items that should be tracked, such as inventory levels, supplier payments, and customer orders. It also outlines the procedures for recording these transactions, including the use of standardized forms and the importance of double-checking entries for accuracy.

The second part of the document focuses on the analysis of the recorded data. It describes various methods for identifying trends and anomalies in the financial records. This includes comparing current performance with historical data and industry benchmarks. The document also discusses the importance of regular audits to verify the accuracy of the records and to detect any potential fraud or errors. It provides a step-by-step guide for conducting these audits, from the selection of samples to the final reporting of findings.

The final part of the document addresses the reporting and communication of the financial information. It explains how to prepare clear and concise reports that provide a comprehensive overview of the company's financial health. This includes the use of charts and graphs to visualize key data points and the inclusion of detailed explanations for any significant fluctuations. The document also discusses the importance of transparency in financial reporting and the need to communicate the results to all relevant stakeholders, including management, investors, and regulatory bodies.

Affidavit of Publication

NOTICE OF BUDGET COMMITTEE MEETING

A public meeting of the Budget Committee of the Port of Hood River Commission in Hood River County in the State of Oregon will be held via video conference and at the Port Conference Room, 1000 E. Port Marina Drive on May 5, 2020 beginning at 1:30 p.m. to discuss the budget for the fiscal year July 1, 2020 to June 30, 2021. The meeting will be live-streamed online at <https://portofhoodriver.com/live-stream>. The purpose of the meeting is to receive the budget message and to receive comment from the Budget Committee on the budget. This is a public meeting where deliberation of the Budget Committee will take place. Any person may provide comment or ask questions via email to porthr@gorge.net or in person at the Port conference room. Port staff will be on hand to manage access and seating arrangement to ensure proper social distancing measures are followed. A copy of the budget document may be inspected or obtained on or after May 5, 2020 at the Port office by appointment at 1000 E. Port Marina Drive, Hood River, between the hours of 9:00 a.m. and 5:00 p.m. Monday through Friday. Please call (541) 86-1645 to arrange time for pickup of the document. Notices will also be posted at the Port website: <http://portofhoodriver.com/about-the-port/meetings-and-public-notices/archives/>
April 29, 2020

#1389

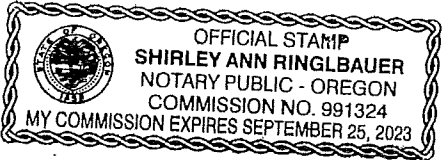
STATE OF OREGON, } SS
County of Hood River

I, Cecilia Fix, being first duly sworn, depose and say that I am the principal clerk of Hood River News, a newspaper of general circulation, published in Salem, Oregon in the aforesaid state and county of Hood River ; that I know from my personal knowledge that the **Budget Committee Meeting**, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper once in each of one consecutive weeks in the following issues:
April 29, 2020

Cecilia Fix

Subscribed and sworn to before me this 30th day of April 2020

Shirley Ann Ringlauer
Notary Public for Oregon
My commission expires 9-25-23



Affidavit of Publication

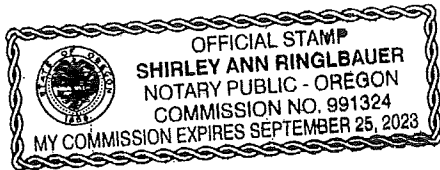
STATE OF OREGON, {SS
County of Hood River

I, Chelsea Marr, being first duly sworn, depose and say that I am the publisher of the Hood River News, 419 State St., Hood River Oregon, a newspaper of general circulation, printed and published in Salem, Oregon in the aforesaid state and county, as defined by ORS 193.010 and 193.020 and that **Notice of Budget Hearing**, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for one time in the following issues:
May 20, 2020

Chelsea Marr

Subscribed and sworn to before me this 20th day of May 2020

Shirley Ann Ringbauer
Notary Public for Oregon
My commission expires 9-25-23



A public meeting of the Port of Hood River Commission will be held on June 2, 2020 at 5:00 pm at the Port Office Marina Center Board Room at 1000 E. Port Marina Drive, Hood River, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2020 as approved by the Port of Hood River Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Port Office at 1000 E. Port Marina Drive, Hood River, between the hours of 8 a.m. and 5 p.m, Monday - Friday. The budget may also be viewed online at www.portofhoodriver.com. This budget is for an annual budget period ending June 30, 2021.

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FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount FY 2018-19	Adopted Budget FY 2019-20	Approved Budget FY 2020-21
Beginning Fund Balance/Net Working Capital	8,735,364	9,410,300	12,575,400
Tolls	5,908,313	6,272,500	6,746,500
Lease Income	2,350,728	2,100,550	2,727,050
User fees	309,523	413,000	303,400
Marina	358,829	350,250	371,100
Airport	213,080	230,600	233,500
Grant Income and Other Sources	1,989,352	4,615,650	5,452,100
Property Sales	1,000	1,129,000	741,900
Other Debt	0	14,335,000	9,480,000
Interest Income	219,248	174,300	202,000
Interfund Transfers	2,498,672	3,403,050	2,732,150
All Other Resources Except Property Taxes	22,584,109	42,434,200	41,565,100
Property Taxes Estimated to be Received	72,877	71,800	75,000
Total Resources	22,656,986	42,506,000	41,640,100

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Personnel Services	2,381,794	2,855,500	3,018,200
Materials and Services	4,186,336	5,777,850	5,851,750
Capital Outlay	2,329,702	18,165,500	16,471,900
Debt Service	2,577,548	2,550,250	2,501,200
Interfund Transfers	2,498,672	3,403,050	2,732,150
Contingencies	0	1,000,000	1,000,000
Unappropriated Ending Balance and Reserved for Future Expenditure	8,682,934	8,753,850	10,064,900
Total Requirements	22,656,986	42,506,000	41,640,100

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM			
Name of Organizational Unit or Program FTE for that unit or program			
Toll Bridge-expenditures and reserved fund balance	4,806,338	5,224,600	9,125,600
FTE	13.1	14.7	14.7
Industrial Buildings	3,695,935	4,282,000	5,847,800
FTE	9.5	3.5	3.5
Commercial Buildings	235,434	421,200	431,900
FTE	0.6	1.1	1.0
Waterfront Recreation	479,469	793,400	788,900
FTE	1.2	3.7	3.7
Marina	354,915	429,500	487,100
FTE	0.9	1.6	1.6
Airport	685,284	3,909,000	4,835,400
FTE	1.8	1.6	1.6
Land	373,613	12,822,750	4,939,900
FTE	1.0	0.8	1.3
General Government	545,471	763,050	737,750
FTE	1.4	2.4	1.8
Unallocated Expenses	298,921	703,600	648,700
Unappropriated Ending Balance and Reserved for Future Expenditure	8,682,934	9,753,850	11,064,900
Pass through transfers	2,498,672	3,403,050	2,732,150
Total Requirements	22,656,986	42,506,000	41,640,100
Total FTE	29.4	29.4	29.4

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING

This budget provides for significant improvements to the bridge with regard to tolling software, and various bridge repairs which include but not limited to the approaches, lift span and steel work throughout the bridge. Additional interagency revenues with the Port of Cascade Locks as well as expenses related to ALL Electronic Tolling is presented within this budget. The replacement bridge effort depicts the remaining grant money related to the NEPA process approved by the the state legislature, as well as possible grant funding from two separate federal applications which require a match of which \$3.4 million has been set aside for debt financing. Bridge tolls are impacted by the Covid-19 pandemic in the first quarter with traffic resuming at 2019 levels in the second quarter and beyond. This budget contemplates a possible land purchase with the issuance of \$4.2 million of debt secured by the full faith and credit of the Port. Such a purchase would allow for future development opportunities and decrease the reliance on bridge tolls in the future. The Airport depicts north ramp development including infrastructure of \$4.5 million being funded by \$3.8 million of FAA and Connect VI grants. The Airport T-Hangar and Marina slip owners will continue to experience another 6% increase in rates to properly match state-wide hangar/slip rates and to make each program less reliant on other revenue sources. The Western Region CPI is used in this budget.

PROPERTY TAX LEVIES

	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (rate limit .0332 per \$1,000)	.0332	.0332	.0332
Local Option Levy			
Levy For General Obligation Bonds			

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding on July 1, 2020	Estimated Debt Authorized, But Not Incurred on July 1, 2020
General Obligation Bonds		
Other Bonds	\$0	\$3,400,000
Other Borrowings	\$4,268,164	\$6,080,000
Total	\$4,268,164	\$9,480,000

May 20, 2020
#1409

