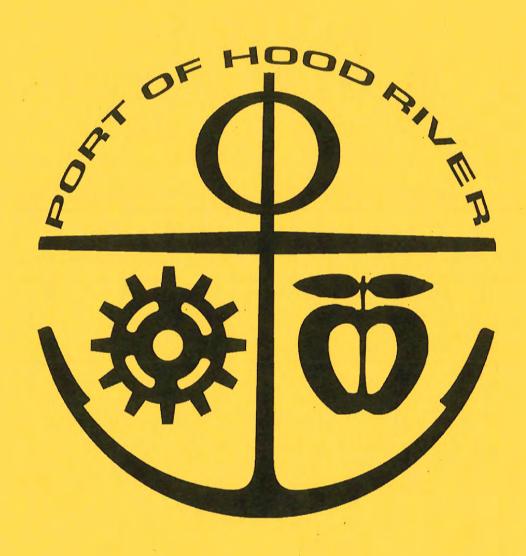
Budget Hearing
Tuesday, June 5, 2018
Port Office Boardroom, 5:00pm
Approved Budget for Fiscal Year 2018-19



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### INDUSTRIAL/COMMERCIAL FACILITIES • AIRPORT • INTERSTATE BRIDGE • MARINA

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To: Port of Hood River Budget Committee

From: Michael McElwee, Budget Officer

Date: May 15, 2018

Re: Budget Message for Fiscal Year 2018-19

The annual budget for the Port of Hood River is prepared by staff for review and approval by the Budget Committee and subsequent adoption by the Port of Hood River Commission. This memorandum provides a management summary of issues facing the Port, an overview of the FY 2018-19 Proposed Budget and other information in accordance with O.R.S. 294.

### Overview

The Port operates on a fiscal year that begins July 1 and ends June 30. The budget is a key document by which the Port Commission's policy and project direction is planned and implemented. Public input is sought and welcome at all stages of budget preparation.

Budget preparation follows these key steps as required by state statute:

- A Proposed Budget is prepared by the Port's designated Budget Officer based on discussions at the Commission's Spring Planning meeting. This year, the Spring Planning meeting was held on April 17, 2018.
- The Budget Committee discusses the Proposed Budget, makes changes as needed and approves it by formal vote. Upon approval, the Proposed Budget becomes the Approved Budget. Formal approval of the tax rate for the upcoming fiscal year is also required by the Budget Committee
- The Approved Budget is the subject to a public hearing when the Commission seeks
  public testimony. This year the public hearing is scheduled to occur on Tuesday, June
  5, 2018.
- The Commission considers any changes and then must approves an Adopted Budget on June 19, 2018 which takes effect July 1, 2018.

### **Budget Preparation Overview**

The Port of Hood River is designated as a Municipal Corporation in the State of Oregon and operates in accordance with ORS 777 and other statutes. All budget activities of the Port are categorized within the following three funds:

- General Fund: Includes activities related to general governmental activities. The
  revenue comes from property tax receipts. Since property taxes are insufficient to pay
  all governmental related expenditures, there is a transfer from the Revenue Fund for
  the difference.
- **Revenue Fund:** Most of the Port's activities are business-type activities and are accounted for in the Revenue Fund. The primary revenues are from bridge tolls, tenant leases, and marina, airport, waterfront fees. The revenues and expenditures are identified then allocated to asset centers.
- Bridge Repair and Replacement Fund: This fund segregates revenues and expenditures related to capital improvements associated with the Hood River Toll Bridge. Sources of revenues are grant monies, bond receipts, and a portion of toll revenue from the 1994, 2012 and 2018 toll increases. These monies are transferred from the Revenue Fund. Expenditures for this fund are associated with bridge capital improvements that extend its useful life, maintenance and replacement planning. This fund also reflects the debt service payments from the 2003 revenue bonds and any other bond issuance related to the bridge improvements and the required debt service reserve.

### Port of Hood River Financial Policies

The Port's annual budget is prepared in conformance with adopted financial policies. The Port Commission follows its adopted "Financial Administrative Policies and Procedures." Two key financial policies govern the long-range financial planning and annual budget of the Port:

- The Port reserves within its Fund's an amount at least equal to 10% of the Port's depreciable assets.
- The Port's overall debt service coverage ratio should equal 2.0 or greater.

### **Budget Highlights**

The following sections are highlights of the FY 2017-18 Proposed Budget organized by major asset areas of the Port's operations.

### **ASSET AREAS**

### **Industrial/Commercial Properties**

- Overall vacancy rates in the Port's industrial and commercial real estate portfolio remain very low, around 3%. Very small vacancies exist, primarily in the Big 7 Building.
- Significant on-site utility work was completed in FY 2016-17. Efforts to create and sell development-ready lots by 2017 were thwarted by a long-running challenge preparing a satisfactory agreement with Crystal Springs Water District regarding a needed upgrade to an off-site water line needed to provide adequate water pressure to the site. This postponed the planned sale of two lots and delayed finalization of a sales

agreement with a local words products business. The agreement was eventually signed in early 2018 and work on the water line is now expected to be completed by the end of calendar year 2018. The FY 2018-19 budget includes some additional onsite work associated with wetland fill, spoils removal and off-site wetland fill mitigation.

- No property sales occurred in FY 2017-18, however for FY 2018-19 the Proposed Budget assumes the sale of two lots totaling 4.7 acres of land will occur at the Lower Mill property out of the total 11.36 acres.
- The FY 2018-19 Proposed Budget includes a continued investment in the maintenance of existing Port buildings with a \$250,000 investment in the roof of the Big 7 building. The Proposed Budget also reserves a possible issuance of debt of \$9 million over two years to construct a new building along the waterfront. This reserve amount will need more deliberation on the type and size of a new capital construction along the waterfront.
- The Port was successful in obtaining City approval for a 'Preliminary Subdivision Plan' for Lot #1 in 2017. Another phase of planning work is expected for this large site in FY 2018-19 directed at preparation of a 'Public Infrastructure Plan', primarily roads and utilities. This work would provide a specific rationale for seeking tax increment financing for such projects. The challenge of developing the site are very significant given the limitations of Light Industrial Zoning and the high infrastructure costs.

### **Bridge/Transportation**

- The Port completed a high priority important bridge projects in 2017-- reinforcement of the four auxiliary trusses flanking the lift towers This project had been postponed due to the lengthy investigation, engineering evaluation and repairs associated with the fall 2016 bridge allision. In addition, further testing and evaluation of the lift span mechanical and electrical systems occurred and an engineer was retained to prepare plans and specifications for upgrading the lift span motors and skew system. That work is the one major bridge project in the FY 2018-19 budget and is expected to be carried out in late 2018.
- Over the next two fiscal years, capital spending on the bridge will be significantly reduced while the bridge replacement efforts are underway. If it appears that replacement efforts are unlikely to be successful, the Port will likely need to issue revenue bonds and implement a robust capital spending program over several years to maintain the long-term longevity of the bridge.
- The lift span control room was vandalized in 2017 resulted in about \$36,000 in unbudgeted repairs. This incident and the alleged allision in 2016 demonstrated the need to provide greater protection for critical areas of the bridge, including barriers to the lift tower ladders and greater surveillance apparatus. Both actions will be carried out by June 2018.

- Considerable progress was taken in FY 2017-18 concerning efforts to replace the bridge. The Port was successful in obtaining \$5 million to fund needed financial feasibility analyses and preparation of a Final Environmental Impact Statement ("FEIS"). This funding allowed for execution of an IGA with ODOT, hiring of a Bridge Replacement Project Director, issuance of a Request for Proposals for an FEIS Engineer and completion of Administrative Rules related to the P3 procurement approach. The Port expended less than \$200,000 in eligible activities the last six months of FY 201718 but is prepared to gear up for a very significant effort over at least the next two fiscal years. For purposes of the Proposed Budget, staff assumes approximately \$1.5 million will be expended in FY 2018-19, the bulk of which is associated with the FEIS engineer contract.
- A toll increase was implemented starting on February 1, 2018, moving the cash toll from \$1 to \$2 per axle. The increase was approved by the Commission to provide additional revenue to the Bridge Repair and Replacement Fund. That fund is utilized to keep pace with expected bridge repair costs and to build reserves dedicated to the existing bridge. If the bridge replacement efforts are successful, those reserves can be used toward the bridge replacement effort. As expected, there was significant migration from cash customers to Breeze-By customers due to the significant price difference. Over 3,500 new accounts have been opened in the first four months of this year. It will likely require a full year of operation to ascertain the net impact to bridge revenues of this action. In the Proposed Budget, staff assumed the cash/ETC split will settle in at around 30% Cash v. 70% Breeze-By.
- Significant expenditures were made in FY 2017-18 to implement next-generation tolling technology. The FY 2018-19 Proposed Budget would carry-out the final major upgrade to the tolling system and allow for license plate recognition and, potentially, weigh-in-motion capability in the subsequent year. Both would have a significant impact on toll revenues and tolling operations. During this next year, the public will see and app that can be downloaded onto their phone and either pay via Breeze-By or via a barcode on a smart device. In addition, the staff is working on a quicker technology that can use credit card payments at the toll facility.
- The budget maintains the higher level of expenditures for maintenance, repairs and inspections that was initiated several years ago.

### Recreation/Marina

An important project was successfully completed in fall 2017, replenishment of the beach at the Event Site. The FY 20-8/19 Proposed Budget assumes funding for six small projects: Bridge lighting for the foot bridge, fencing replacement at Marina Green, a SUP/Kayak storage facility at the Nichols Basin Seawall, a new ramp and modular dock, also in the Nichols Basin, replace the Marina system application that is being de-supported, and cruise ship dock work. OSMB is currently carrying out topographic and bathymetric surveys of the Boat Launch Parking Lot and will provide conceptual engineering of a new lot/launch ramp configuration. This could be the basis for a major upgrade project partially financed through OSMB grants.

- The Proposed Budget assumes continuation of a financial contribution to the Hood River County Sheriff to pay for more frequent waterfront patrols and a slight increase to allow for fueling of the Marine Deputy boat at the Fuel Dock.
- The FY 2017/18 Budget allocated funds for installation of parking meters on Port waterfront streets to increase turnover and revenue to off-set the Port's recreational area maintenance costs. The plan is expected to be operational in June 2018. The FY 2018-9 Proposed Budget assumes installation of additional meters and additional staff costs associated with enforcement. There is uncertainty and some risk as to whether expected revenues will exceed expenditures in the first year of the new parking operation and will provide a sufficient return to the Port.
- No major capital investments in the Marina are anticipated in FY 2018/19. The Proposed Budget does include funding to upgrade the deck surface and ramp at the Commercial Dock. OSMB is currently carrying out topographic and bathymetric surveys of the Boat Launch Parking Lot and will provide conceptual engineering of a new lot/launch ramp configuration. This could be the basis for a major upgrade project partially financed through OSMB grants.

### Airport

- The new 10-year Airport Master Plan should be approved by the FAA by the end of this fiscal year. This plan provides the priority for future deployment of annual FAA program funds for capital investment in the Airport.
- A sequence of significant capital projects is underway at the Airport that will greatly transform the Airport and are requiring a major commitment of staff time and Port financial contributions. The primary projects are as follows:
  - A \$2 million upgrade of the South Taxi-way was successfully completed in FY 2018-18. The required 10% local match was obtained primarily through the new State COAR grant program.
  - Privately-funded construction of a 60,000 s.f. commercial hangar complex on the south side near the White Hangar was delayed but is now expected to be carried out by spring 2019. Agreements for this project are nearly complete.
  - Engineering for site and infrastructure improvements to expand the North Ramp for a future FBO and commercial hangars, estimated to cost about \$2.1 million is complete. The Port received a \$1.3 million grant under the State's Connect VI program for this project in 2016 and will be responsible for an \$800,000 local match. Half of that match is expected to come from private sources and the remainder from Port in-kind services and \$200,000 in tax increment funding from the Windmaster Urban Renewal District. The project has been delayed due to wetland issues and is now expected to be under construction by spring 2019.

Each of these projects brings cost and schedule risk that could impact the FY 2018-19 budget.

- A substantial increase in airport activity occurred in 2017 that resulted in complaints from airport neighbors about constant aircraft noise. Much of the increase was the result of a commercial business that operates a robust flight training program. In response, a "Fly-Friendly" program was implemented and the business located some of their training programs to The Dalles Regional Airport. Nevertheless, noise complaints will likely represent a challenge to some activities and operations and at the ken Jernstedt Airfield.
- An increase in T-Hangar lease rates was implemented in FY 2017-18 and another increase is expected in the Proposed Budget. The Port is taking these steps to ensure that the Airport can maintain a positive operating cash flow.

### **Administration & Management**

- Medical insurance premiums are expected to be level in FY 2018-19 but will see a
  slight increase in overall costs due to additional staffing. As with other public agencies
  in Oregon, the Port's PERS obligation will be somewhat level for this year as this is the
  second year of a two-year PERS rate mandate. In FY 2019-20 a significant increase will
  occur due to the unfunded issue with the PERS program. The primary issue causing
  the unfunded liability is associated with Tier One recipients.
- Typically, the Commission considers an increase in annual staff salary associated with annual increase in the Consumer Price Increase as measured by the Portland/Vancouver Metropolitan Statistical Area ("MSA"). This year the CPI increase was 3.93%, significantly higher than recent years. The Proposed Budget includes a CPI increase cap of 2.5 % to limit the budget impacts. Overall, personnel costs are budgeted to increase by 6.3% adjusted for bridge replacement staffing.
- Some staff turnover occurred in the FY 201718 fiscal year primarily associated with two retirements and one resignation due to a medical condition. Three new staff persons were subsequently hired— two Office Administrators and the new Waterfront Manager. The growing demand to meet financial and administrative obligations associated with grants, bridge replacement, tolling technology and financial report is creating very significant demands on staff that exceeds current capacity. The Commission will need to consider approving a new full or part-time position to address this burden.
- The Port's regional collaboration efforts, primarily carried out through the OneGorge organization, are proposed to remain at current budget levels but with a reduction in staff demands as the coordinator function has now been moved to the Mt. Adams Chamber. The Proposed Budget also increases the level of expenditures for public

advocacy in Salem, Olympia and Washington D.C., primarily related to bridge replacement. Such costs are not reimbursable through the ODOT funding.

### **SUMMARY**

The FY 2018-19 Proposed Budget reflects project priorities, staffing levels and capital and administration expenditures that staff believes are consistent with the Port's mission and direction from the Port Commission. FY 2018-19 is expected to bring greater certainty relative to bridge replacement efforts. With the proposed legislation in the Oregon legislature, the Port will have significant pre-development efforts that include the start-up and quality control efforts regarding the FEIS, financial analysis, geotechnical investigation and other steps associated with a replacement bridge. If un-successful, the primary focus will remain with maintaining safe operation and functionality of the existing bridge. However, with either outcome it is clear the need to increase bridge revenue. In other areas, the Proposed Budget allows limited flexibility to respond to requirements or opportunities.

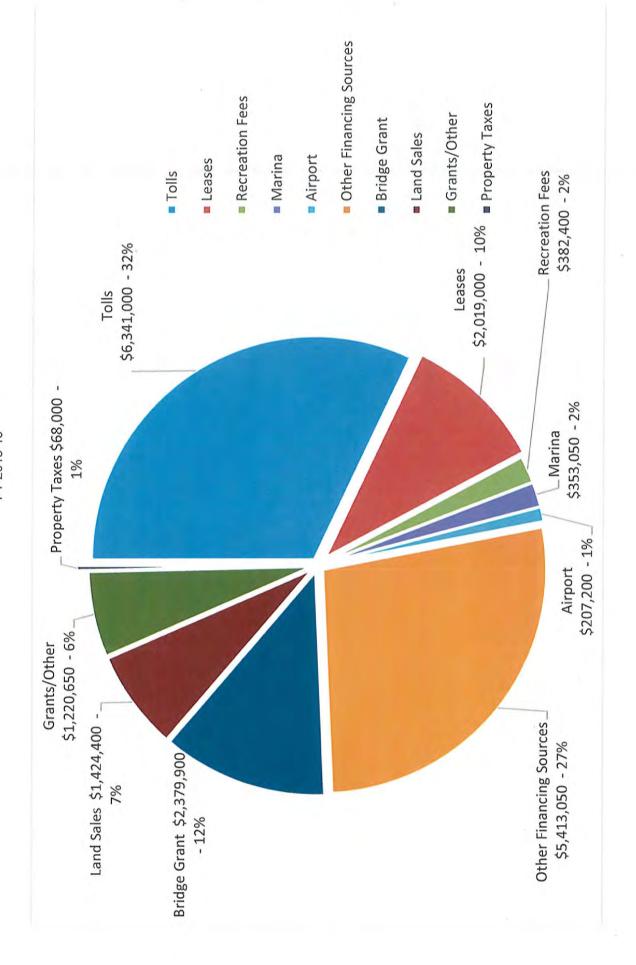
Following the Budget Committee's review, modification and approval of a Proposed Budget the Commission will conduct a hearing, currently scheduled for June 5, 2018. Any final changes will be included in the adopted budget which will occur June 19, 2018.

GRAPHS - REVENUES

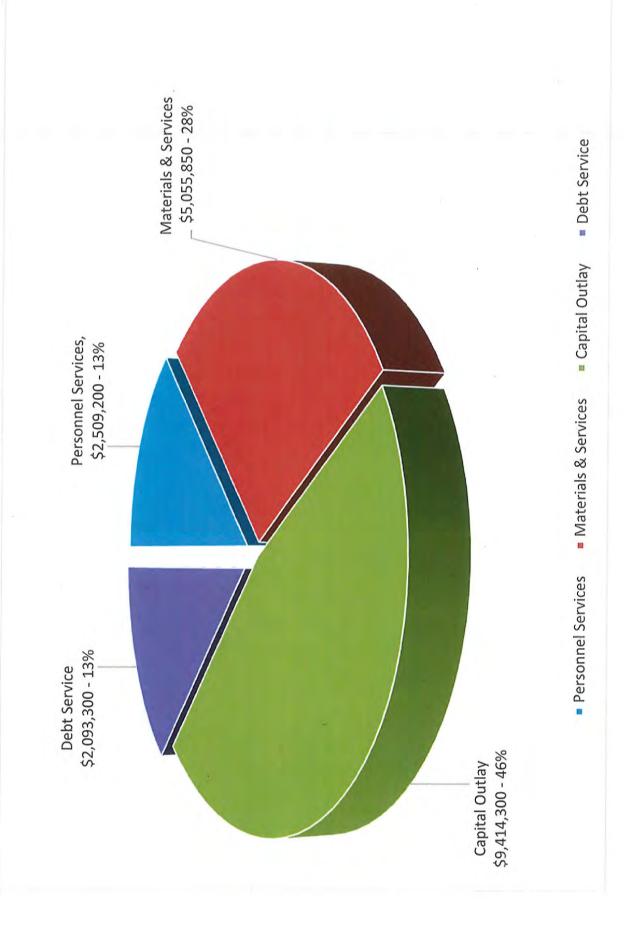
GRAPHS - EXPENDITURES

APPROVED BUDGET NOTES

PORT OF HOOD RIVER Schedule of Revenues Approved Budget FY 2018-19



PORT OF HOOD RIVER Schedule of Expenditures Approved Budget FY 2018-19



### **Commission Memo**



Re: Approved Budget for FY 2018-19



Below are the changes approved by the Budget Committee regarding the Proposed Budget as it was presented to them by staff. The Approved budget adjustments are as follows:

- Use the Greater Portland/Vancouver CPI for the FY 2018-19 budget which will be 3.93% and look at other alternatives that reflect the inflationary costs of the community.
- Reduce the Pier Foundation Scanning from \$90,000 to \$40,000 in CIP and put \$90,000 toward the Portal truss since this work will not be completed in FY 2017-18.
- Increase Marina and Airport slip and T-Hangar rates by 6%, respectively, to bring them closer
  to market and break even with their costs. Survey other Ports, marinas and airports
  regarding their rates to establish a benchmark for analysis.
- Reduce Lower Mill CIP by \$250,000, since some of the waterline work will be accomplished in FY 2017-18.
- Increase replacement bridge efforts within professional services by \$400,000 in the Bridge Repair and Replacement fund, due to possible acceleration of services that could occur.
- Increase staffing costs by \$25,000 for part-time help in maintenance to assist with the additional workload.
- Increase staffing costs by \$25,000 for part-time help or contract work to assist Finance with the additional workload.
- Move the SUP/Kayak storage CIP amount of \$30,000 from the Eventsite to Nichols basin.
- Staff will work with the Sheriff's office to assist in them fueling their watercraft at our fuel dock to alleviate them having to fuel at their facility.
- Staff will have a discussion with the Board about security cameras and their use on Port property.

The Budget Committee approved the Property Tax Levy at the rate of \$.0332 per thousand of assessed value for FY 2018-19.

Budget Committee (1st Judy Newman and 2nd Larry Brown) Approved Budget FY 2018-19.

**GENERAL FUND** 

**REVENUE FUND** 

**BRIDGE REPAIR & REPLACEMENT FUND** 

\*

## BUDGET FOR FISCAL YEAR 2018-19 PORT OF HOOD RIVER GENERAL FUND

9 6 9 3 36 37 38 39 8 41 42 43 4 45 \* ADOPTED € BUDGET FY 2018-19 3,500 579,350 6,000 88,300 35,000 46,100 1,000 5,000 35,400 28,000 31,500 68,000 38,000 24,500 208,250 48,550 4,000 68,000 861,900 174,000 175,400 647,350 214,550 68,000 175,400 471,950 211,050 471,950 647,350 \* APPROVED v 6 10 4 579,350 6,000 35,000 28,000 31,500 174,000 214,550 208,250 68,000 46,100 48,550 1,000 5,000 35,400 4,000 68,000 24,500 3,500 38,000 14,000 175,400 861,900 471,950 800 211,050 68,000 175,400 471,950 647,350 \*PROPOSED 4 10 S \*\*\*COMMISSION, OFFICE & PARK\*\*\* Wages & Benefits - Community Service Initiative ENDING FUND BALANCE - UNASSIGNED Professional Svcs-Bridge Legislative Advocacy TOTAL COMMISSION, OFFICE & PARK \*\*\*APPROPRIATIONS\*\*\* Press Releases-Promotions/Advertising EXPENDITURES EXPENDITURE DESCRIPTION RESOURCE & RESOURCE TOTAL MATERIAL & SERVICES TOTAL PERSONNEL SERVICES Professional Svcs-Audit/Accounting Wages & Salaries - Administration Maintenance, Supplies & Services Professional Svcs-Legal & Other TOTAL APPROPRIATIONS Transfers from Revenue Fund Tax Receipts for Current Year ravel and Meeting Expenses MATERIALS & SERVICES *TOTAL CASH AVAILABLE* Community Service Initiative TOTAL CAPITAL OUTLAY PERSONNEL SERVICES Dues and Memberships TOTAL RESOURCES PERSONNEL SERVICES MATERIAL & SERVICES CAPITAL OUTLAY Taxes & Benefits Capital Purchase Commissioners CAPITAL OUTLAY TOTAL TAXES Port Newsletter Cash on Hand TRANSFERS Office Lease All Utilities Insurance Grants 132,000 3,500 86,600 35,000 45,400 68,000 68,400 1,000 15,000 35,400 27,500 31,000 115,000 14,000 132,500 727,000 48,550 4,000 34,000 68,400 173,000 590,950 173,000 417,950 590,950 136,050 417,950 FY 2017-18 ADOPTED BUDGET 6 S 6 S 4 \*\*\*\*\*\*\*\*\*\*\*\*\*\* 132,928 324,565 6,000 20,557 66,882 525,997 48,550 14,098 3,057 112,153 24,450 1,622 134,550 17,637 291,660 384,835 93,175 \* 1YR PRIOR \* 291,660 384,835 141,162 66,882 93,175 FY 2016-17 HISTORICAL DATA w ₩. 47 66,931 6,000 57,917 21,946 3,523 85,858 385,605 24,535 48,550 1,000 23,120 385,536 579 65,349 12,172 22,393 39,031 25,100 385,536 132,928 67,510 88,452 2 YRS PRIOR 65,349 518,464 297,084 88,452 297,084 FY 2015-16 38 4 47 46 \*\*\*\*\* \*\*\*\* \*\*\*\* 10 12 20 21 23 35 34 5 41 4 45 33 38 33 33 39

FORM LB 20

| HISTO                    | HISTORICAL DATA      | מער מעוט                |     | -                               | RESOURCE   |       |                  | BUDGET FY 2018-19 | 8-19    |
|--------------------------|----------------------|-------------------------|-----|---------------------------------|--|-------|------------------|-------------------|---------|
| 2YRS PRIOR<br>FY 2015-16 |                      | 1YR PRIOR<br>FY 2016-17 |     | ADOPTED<br>BUDGET<br>FY 2017-18 | DESCRIPTION  | * PR( | PROPOSED         | APROVED AI        | ADOPTED |
| 1,498,558                | 198,558 \$<br>48,352 |                         | ₩.  | 5,510,000                       | CASH ON HAND-UNRESTRICTED<br>AVAILABLE CASH ON HAND (CASH BASIS)<br>INTEREST | \$    | 7,835,000 \$     | \$ 7,835,000      | *****   |
| 1,546                    | 1,546,910 \$         | 6,866,424               | 4   | 5,570,000                       | TOTAL CASH AVAILABLE   | 49.   | 1919             | \$ 7,946,500      | \$      |
| 3,948,986                | \$ 986'              | 4,0                     | 40- | 5,250,000                       | TOLL BRIDGE TOLLS  | 45-   | 6,260,000 \$     | \$ 6,260,000      |         |
| 10                       | 10,000               | 10,000                  |     | 10,000                          | CABLE CROSSING LEASES<br>BREEZEBY INTERAGENCIES                              |       |                  |                   |         |
| 3,960,164                | - 10                 | 16,030                  | 4   | 1,000                           | OTHER/GRANTS TOTAL TOLL REIDGE   | -6    | - 10             | - 0               | 4       |
|                          |                      |                         |     |                                 | INDUSTRIAL BUILDINGS   |       | Ĭ.               | 000/110/0         | ·       |
| 163                      | 163,133              | 195,596                 |     | 189,800                         | ***Big 7 Building***<br>LEASE INCOME   |       | 284 500          | 384 500           |         |
| 51                       | 51,910               | 58,212<br>19,973        |     | 56,900                          | REIMBURSABLE UTILITIES PROPERTY TAX  |       | 66,200           | 66,200            |         |
| 229                      | 229.265 \$           | 773.781                 | 4   | 766 600                         | TOTAL BIG 7 BILLIOING  |       | A COLUEC         | 400               |         |
|                          |                      |                         | +   |                                 | ***Jensen Property***  | 9-    | \$ 007'07C       | 007,075           |         |
| 332                      | 332,447              | 336,022                 |     | 340,900                         | LEASE INCOME   |       | 357,100          | 357,100           |         |
| 41                       | 41,857               | 42,345                  |     | 88,300<br>42,300                | REIMBURSABLE UTLITIES PROPERTY TAX   |       | 86,500<br>43,300 | 86,500<br>43,300  |         |
| 460                      | \$ 60,629 \$         | 462,657                 | 49  | 471,500                         | TOTAL JENSEN PROPERTY  |       | 487.400 ¢        | 4 487 400 8       | 4       |
| 300                      | 003                  | 100 501                 |     | 000                             | ***Maritime Building***  | *     | not the          | DOT, LOT          |         |
| 32,                      | 32,328               | 37,352                  |     | 42,000                          | LEASE INCOME REIMBURSABLE UTTITTES   |       | 36,000           | 149,000           |         |
| 15                       | ,340                 | 15,619                  |     | 15,800                          | PROPERTY TAX<br>FINANCING SOURCES  |       | 16,000           | 16,000            |         |
| 274                      | 274,276 \$           | 250,062                 | 49  | 259,800                         | TOTAL MARITIME BUILDING  | \$    | 5.251.000 \$     | 5.251.000 \$      |         |
| 195                      | 195,692              | 213,013                 |     | 218,500                         | ***Halyard Building***<br>LEASE INCOME                                       |       | 228,100          | 228,100           |         |
| 57                       | 57,108               | 57,360                  |     | 57,400                          | REIMBURSABLE UTILITIES PROPERTY TAXES  |       | 155,000          | 155,000           |         |
| 19                       | 19,550               | 19,550                  |     | 19,550                          | NOTES RECEIVABLE   |       | 19,550           | 19.550            |         |
| 392                      | 392,518 \$           | 425,371                 | 49  | 423,450                         | TOTAL HALYARD BUILDING   | 45    | 460,650 \$       | \$ 460.650 \$     | ,       |
| 24                       | 24,095               | *                       |     |                                 | ***Expo Center***<br>LEASE INCOME  |       |                  |                   |         |
| 14                       | 14,892               | 7,400                   |     |                                 | REIMBURSABLE UTILITIES   |       |                  |                   |         |
| 48                       | 48,504 \$            | 7,400                   | 40  | 4                               | TOTAL EXPO CENTER  | v     |                  |                   |         |
| 99                       | 200                  |                         |     |                                 | ***Timber Incubator Property***  |       |                  |                   |         |
| 9                        | 6,832                | 6.758                   |     | 2,500                           | LEASE INCOME RETMRIRSARIE ITTI TITES   |       | 75,300           | 75,300            |         |
| 7                        | 7,208                | 7,291                   |     | 7,500                           | PROPERTY TAXES   |       | 7,200            | 7,200             |         |
| SO                       | 4 11000              |                         |     | 00000                           | TOTAL TRANSPORT AND AND ADDRESS OF TAXABLE INTOIL                            |       |                  |                   |         |

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|   | HISTOR   | HISTORICAL DATA                         |   | RESOURCE   |       |                                    | BUDGET FY 2018-19                       | 8-19    | *                                       |
|---|--|---|---|--|-------|------------------------------------|---|---------|---|
|   | 2YRS PRIOR<br>FY 2015-16                       | 1YR PRIOR<br>FY 2016-17                 | ADOPTED<br>BUDGET<br>FY 2017-18                         | DESCRIPTION  |       | PROPOSED                           | APPROVED                                | ADOPTED |   |
| 22 22   | 155,184<br>24,115<br>16,142                    | 151,880<br>24,826<br>23,178             | 145,500<br>24,300<br>23,200                             | LEASE INCOME<br>REIMBURSABLE UTILITIES<br>PROPERTY TAXES   |       | 167,400<br>27,100<br>23,500        | 167,400<br>27,100<br>23,500             |         | 51<br>52<br>53                          |
| 55 5  | 75,815   | 199.884                                 | \$ 193,000  | NOTES RECEIVABLE TOTAL WASCO STREET BUSINESS PARK  | 44    | 218.000                            | \$ 218.000                              | 40      | 55 55                                   |
| 28.22.82  | 000 030 0                                      |   | 000   | ***Hanel Lower Mill*** GRANTS/OTHER SOURCES PROPERTY TAX   |       | , ,                                | , 200                                   |         | 28 23 83                                |
| 60 \$   | 2,260,000                                      | \$ 1.703.579                            | \$ 490,000<br>\$ 2,188,350                              | TOTAL UTS PORTSITE AND NEW SITE  TOTAL INDUSTRIAL BUILDINGS  | 44-44 | 1,424,400                          | 1,424,400<br>1,424,400<br>\$ 8,303,250  |         | 2, 6, 2                                 |
| 56 54 58 52<br>56 54 58 55<br>56 54 55<br>56 56 56<br>56 56 56<br>56 56 56<br>56 56 56<br>56 56<br>56<br>56 56<br>56 56<br>56<br>56 56<br>56 56<br>56<br>56 56<br>56 56<br>56<br>56 56<br>56<br>56 56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>56<br>5 | 40,125   | 42,467                                  | 45,100  | **State DMV Office Building** LEASE INCOME REIMBURSABLE UTLITIES BRODGETY TAY  |       | 45,200                             | 45,200                                  |         | 2 8 4 8 8 0                             |
| \$ 89   | 40,125   | \$ 42,467                               | \$ 45,100   | TOTAL STATE DMV OFFICE BUILDING  | 49    | 45,200                             | \$ 45,200                               |         | 68                                      |
| \$ 22 2 2 2 5 2 5 5 5 5 5 5 5 5 5 5 5 5 5   | 65,859<br>11,013<br>10,206<br>87,078<br>52,529 | 67,291<br>11,249<br>10,089<br>\$ 88,629 | 68,900<br>12,000<br>10,500<br>10,500<br>\$ 91,400<br>\$ | **Marina Office Building** LEASE INCOME REIMBURSABLE UTILITIES PROPERTY TAX TI CONTRIBUTION TOTAL MARINA OFFICE BUILDING **Port Office** LEASE INCOME LEASE INCOME | · •   | 73,100 11,300 11,000 95,400 48,550 | 73,100<br>11,300<br>11,000<br>\$ 95,400 |         | 86446446                                |
| 78 \$   | 53,706   |   | 49  | TOTAL PORT OFFICE  | 45    | 49,550                             |   | - 5     | 78                                      |
| <b>\$</b> 62 <b>\$</b> 80   | 180,909  | \$ 180,474                              | \$ 185,550  | TOTAL COMMERCIAL BUILDINGS   | \$    | 190,150                            | 190,150                                 | •       | 79                                      |
| 88 83 84 88 88 88 88 88 88 88 88 88 88 88 88  | 2,600<br>2,686,660<br>1,200                    | 3,650                                   | 600   | WATERFRONT INDUSTRIAL LAND LEASE INCOME LAND SALE OTHER INCOME INCOME FROM GRANTS PARKING  |       | 600<br>1,500<br>207,500            | 1,500                                   |         | 8 |
| 88<br>88  | 2.844.448                                      | \$ 256,148                              | 339,100   | UKA KEPAYMENT TOTAL WATERFRONT INDUSTRIAL LAND   | v     | 209.600                            | \$ 209,600                              | •       | 88 88                                   |
|   | 60,793<br>38,453                               | 69,490<br>40,494                        |   | ***Event Site*** -EVENT SITE ANNUAL PASSES -EVENT SITE DAY PASSES  | •     | 75,000                             | 75,000                                  |         | 32228                                   |
| 95<br>95<br>8   | 8,100<br>17,532<br>124,878                     | 12,733<br>16,730<br>\$ 139,447          | 6,500<br>11,500<br>\$ 124,200                           | -EVENT SITE SPECIAL EVENTS -SAILING SCHOOLS/CONCESSIONS TOTAL WATERFRONT EVENT SITE  | 41    | 8,300<br>17,000<br>142,300         | 8,300<br>17,000<br>\$ 142,300           | •       | 8 8 8                                   |
| 98<br>99<br>99<br>90  | 12,617   | 7,669                                   | 9,100   | ***Hook/Spit/Nichols** SAILING SCHOOLS/CONCESSION/SPECIAL EVENTS NICHOLS CONCESSION/SPECIAL EVENTS/LEASE GRANT   |       | 7,600<br>5,100<br>9,000            | 7,600<br>5,100<br>9,000                 |         | 2889                                    |
|   |  |   |   |  |       |                                    |   |         |   |

FORM LB 20

| * **** | *****************        | ******* ************ | *****************               | *************************************** | ** * ************ | ***         | ****************** |   | *    |
|--------|--------------------------|----------------------|---------------------------------|---|-------------------|-------------|--------------------|---|------|
|        | HISTORICAL DATA          | HISTORICAL DATA      | d.                              | RESOURCE                                |                   | BUDG        | BUDGET FY 2018-19  | -19                                     | *    |
| i      | 2YRS PRIOR<br>FY 2015-16 | ~ ~                  | ADOPTED<br>BUDGET<br>FY 2017-18 | DESCRIPTION                             | 1                 |             | APPROVED           | ADOPTED                                 | !    |
| 101    |                          | 839                  |                                 | TOTAL HOOK/Spit                         | ***               | *********** |                    | *************************************** |      |
| 102    | -                        | Cooler L             | COT'L'                          | ***Marina Darick**                      | \$ 21,700         | ÷ 0         | 21,700 \$          | 4                                       | 101  |
| 103    | 6.532                    | 6.518                | 6.500                           | SHOP BITTI DING #3                      | 000               |             | 000                |   | 102  |
| 104    | 009                      | 9009                 | 009                             | UTI TES                                 | 009'0             |             | 0,600              |   | 103  |
| 105    | 1,334                    | 1,394                | 1,400                           | TAXES                                   | 20 6              |             | 2000               |   | 104  |
| 106    | 533                      | 2,914                | 3,200                           | CONCESSIONS/OTHER                       | 3,000             |             | 3,000              |   | 105  |
| 107    | 2,699                    | 3,114                | 3,000                           | SHOWERS                                 | 3,100             |             | 3,100              |   | 107  |
| 108    | 3,450                    | 3,075                | 3,000                           | SPECIAL EVENTS                          | 3.000             |             | 3,000              |   | 108  |
|        |                          | \$ 17,615            | \$ 17,700                       | TOTAL MARINA PARK                       |                   | **          | 17.800 \$          | 4                                       | 100  |
| 911    | \$ 195,128               | \$ 169,901           | 16                              | TOTAL WATERFRONT RECREATION             | \$ 181,800        |             | \$ 008,181         |   | 110  |
| 113    |                          |                      |                                 | ** WADTINA **                           |                   |             |                    |   | 1111 |
| 113    | 175,341                  | 190.287              | 196.000                         | MOORAGE SLID LEASE INCOME               | 000 301           |             | 000 000            |   | 112  |
| 114    | 87,031                   | 82,057               | 85,200                          | MOORAGE ASSESSMENT                      | 85,000            |             | 202,800            |   | 113  |
| 115    | 7,050                    | 7,050                | 7,050                           | STATE MARINE BOARD                      | 7.050             |             | 7050               |   | 117  |
| 116    | 21,719                   | 42,741               | 43,900                          | REIMBURSABLE UTILITIES                  | 43.900            | 0           | 43,900             |   | 116  |
| 117    | 11,908                   | 9,311                | 000'6                           | MISCELLANEOUS-Transient dock            | 10,45             | 0           | 10,450             |   | 117  |
| 118    | 8,100                    | 10,650               | 8,500                           | CRUISE SHIPS                            | 10,700            | 0           | 11,000             |   | 118  |
| 119    |                          |                      |                                 | FLEX LEASE                              |                   |             |                    |   | 119  |
|        |                          |                      |                                 | GRANT                                   | 000'6             | 0           | 000'6              |   | 120  |
| 121    | \$ 311,149               | \$ 349,057           | \$ 349,650                      | TOTAL MARINA                            | \$ 362,300        | 45-         | \$ 001,698         |   | 121  |
| 123    |                          |                      |                                 | TADADA                                  |                   |             |                    |   | 122  |
| 124    | 100.224                  | 106 236              | 111 000                         | T-HANGADS I EACES THOME                 |                   |             |                    |   | 123  |
| 125    | 30,728                   | 31,226               | 32,200                          | HANGAR 1 FACE INCOME                    | 25,200            | 0.0         | 120,500            |   | 124  |
| 126    | 17,834                   | 19,484               | 20,100                          | HANGAR I FASE INCOME                    | 26,700            |             | 25,700             |   | 125  |
| 127    | 20,337                   | 18,635               | 16.600                          | LAND I FASES                            | 17 600            |             | 17,500             |   | 126  |
| 128    | 10,257                   | 15,150               | 14,700                          | REIMBURSED UTTITTES                     | 14,700            | 0.0         | 14,700             |   | 177  |
| 129    | 2,088                    | 3,742                | 5,300                           | PROPERTY TAX                            | 5,000             | 0.0         | 14,700             |   | 170  |
| 130    | 61,377                   | 110,161              | 1,740,000                       | GRANT                                   | 000,5             |             | 3,000              |   | 671  |
| 131    |                          |                      |                                 | LOANS                                   | 2014              |             | DOC' YOU'T         |   | 131  |
|        | 1                        |                      |                                 | MISCELLANEOUS                           | 1,000             | 0           | 1,000              |   | 132  |
|        | \$ 245,845               | \$ 386,876           | \$ 1,940,900                    | TOTAL AIRPORT                           | \$ 1,264,500      | S           | 1,264,500 \$       | 4                                       | 133  |
| 135    |                          |                      |                                 |   |                   |             |                    |   | 134  |
| 136    |                          |                      |                                 | GENERAL                                 |                   |             |                    |   | 136  |
| 138    |                          | 2,700                |                                 | ADMINISTRATION GRANTS                   | 2,500             | 0           | 2,500              |   | 137  |
| 139    | 12,594                   | 12,981               | 6,000                           | MISCELLANEOUS                           | 000 9             | 0           | 6,000              |   | 138  |
| 140    | \$ 12,594                | \$ 15,681            | \$ 6,000                        | TOTAL GENERAL                           | \$ 8,500          | \$          | 8.500 \$           | 1                                       | 140  |
| 141    |                          |                      |                                 |   |                   | 1           | 1                  |   | 141  |
| 142    | \$ 13,314,472            | \$ 13,969,155        | \$ 16,007,550                   | TOTAL RESOURCES                         | \$ 24,807,600     | 45          | 24,814,400 \$      |   | 142  |
|        |                          |                      |                                 |   |                   |             |                    |   | ŀ    |

|                            | *************************        | ADOUGH                     |  |     |                               | 200001112000                  | 67      |
|----------------------------|----------------------------------|----------------------------|--|-----|-------------------------------|-------------------------------|---------|
| 2YRS PRIOR<br>FY 2014-15   | 1 YR PRIOR<br>FY 2015-16         | BUDGET<br>FY 2017-18       | DESCRIPTION  | * . | PROPOSED                      | APPROVED                      | ADOPTED |
| 548,879                    | 580,251                          | 620,200                    | TOLL BRIDGE PERSONNEL SERVICES WAGES & SALARIES  |     | 662,700                       | 02,879                        | *****   |
| 742,118                    | 205,577<br>\$ 785,828 \$         | 262,400<br>882,600         | TAXES & BENEFITS TOTAL PERSONNEL SERVICES  | w   | 276,000                       | 279,400                       |         |
| 20,891                     | 18,027                           | 21,000                     | MATERIALS & SERVICES ALL UTILITIES   |     | 20,000                        | 20,000                        |         |
| 237,626                    | 23,773                           | 27,000                     | FIXED MAINTENANCE TNSTIRANCE   |     | 51,000                        | 51,000                        |         |
| 26,471                     | 129,535                          | 110,000                    | PROFESSIONAL SERVICES -Other   |     | 159,000                       | 159,000                       |         |
| 23,518                     | 26,220                           | 20,000                     | PROFESSIONAL SERVICES -Legal   |     | 20,000                        | 20,000                        |         |
| 30,399                     | 29,588                           | 50,000                     | TRANSPONDER WRITE-OFF  |     | 110,000                       | 110,000                       |         |
| 400                        | 15,730                           | 50,000                     | MISCELLANEOUS REPAIRS & PURCHASES  | ,   | 55,000                        | 55,000                        |         |
|                            | 700,170                          | 001/520                    | CAPITAL MARKALS & SERVICES   | n   | /30,100 \$                    | /30,100 \$                    |         |
|                            | \$ 637,332 \$                    | 258,000                    | TOTAL CAPITAL OUTLAY   | · v | 457,000 \$                    | 457,000                       |         |
|                            | 1,994,227                        | 1,763,700                  | TOTAL TOLL BRIDGE  | 49  | 2,125,800 \$                  | 2.145.000 \$                  |         |
| 27,376<br>11,487<br>38,863 | 31,112<br>12,445<br>\$ 43,557 \$ | 32,800<br>17,100<br>49,900 | PERSONNEL SERVICES WAGES & SALARIES TAXES & BENEFITS TOTAL PERSONNEL SERVICES  | us- | 35,500<br>17,500<br>53,000 \$ | 35,700<br>17,600<br>53,300 \$ |         |
| 58,109                     | 61,370                           | 67,000                     | MAILEMALS & SERVICES HALL UTILITIES HIXED MAINTENANCE  |     | 68,000                        | 68,000                        |         |
| 8,223                      | 8,581<br>19,502                  | 9,200                      | INSURANCE<br>PROPERTY TAX  |     | 9,400                         | 9,400                         |         |
| 608                        | 560                              | 1,000                      | PROFESSIONAL SERVICES-Design & Engineering PROFESSIONAL SERVICES-Legal MISCOLI AMEQUIC DEPARTS & PROFESSIONAL SERVICES AND |     | 1,000                         | 1,000                         |         |
| 146,548                    | \$ 134,995 \$                    | 142,200                    | TOTAL MATERIALS & SERVICES   | s,  | 30,000                        | 30,000                        |         |
| 100                        | 34,992                           | 55,000                     | CAPITAL OUTLAY CAPITAL PURCHASES TOTAL CAPITAL OUTLAY  | v   | 280,000                       | 280,000                       |         |
| 208,458                    | 213,544                          | 247,100                    | TOTAL BIG 7 BUILDING   | 49  |                               |                               |         |
| 39,993                     | 32,878<br>13,381                 | 40,300                     | ***Jansen Property*** PERSONNEL SERVICES · WAGES & SALARIES TAXES & BENEFITS   |     | 42,400                        | 42,900                        |         |
| 56,448                     | \$ 46,259 \$                     | 61,500                     | TOTAL PERSONNEL SERVICES   | ·s  | 63,500 \$                     | \$ 4,000 \$                   |         |
| 98,217                     | 94,977                           | 000'26                     | ALL UTILITIES  |     | 104,000                       | 104,000                       |         |
| 5.536                      | 5.593                            | 5.900                      | FIXED MAINTENANCE  |     | 10,000                        | 10,000                        |         |
| 41,377                     | 42,151                           | 44,000                     | PROPERTY TAX   |     | 9,000                         | 9,000                         |         |
| ,                          | 4,898                            | 4,000                      | PROFESSIONAL SERVICES-Design & Engineering   |     | 11,000                        | 11,000                        |         |
| 5.813                      | 5 581                            | 1,000                      | PROFESSIONAL SERVICES-Legal  |     | 1,000                         | 1,000                         |         |
| Crois                      | +000                             |                            |  |     | 4 000                         | 0000                          |         |

| 2YRS PRIOR<br>FY 2014-15<br>16,900<br>\$ 16,900 \$<br>144,942<br>\$ 144,942 \$ |                          | 50.700                   | DESCRIPTION                                | TREETERS | ******************* | ****************** | *************** |
|--|--------------------------|--------------------------|--|----------|---------------------|--------------------|-----------------|
| 16,900<br>16,900<br>144,942<br>144,942   | 1 YR PRIOR<br>FY 2015-16 | BUDGET *<br>FY 2017-18 * | DESCRIPTION                                | * *      |                     | APPROVED           | ADOPTED         |
| 16,900<br>144,942<br>144,942   | 16,355                   | 466,000                  | CAPITAL OUTLAY<br>CAPITAL PURCHASES        |          | 54.000              | 54.000             |                 |
|  | 16,355 \$                | 466,000                  | TOTAL CAPITAL OUTLAY                       | s        | \$4,000 \$          | \$4,000 \$         | •               |
|  | 144,942                  | 145,000                  | PRINCIPAL & INTEREST                       |          | 145,000             | 145,000            |                 |
|  | 144,942 \$               | 145,000                  | TOTAL DEBT SERVICE                         | \$       | 145,000 \$          | 145,000 \$         |                 |
| п  |                          | 004/440                  | ***Maritime Ruilding***                    | 4        | \$ 00c/c++          | \$ 000'0H+         | •               |
|  | 9                        |                          | PERSONNEL SERVICES                         |          |                     |                    |                 |
| 21,913   | 28,763                   | 25,900                   | WAGES & SALARIES                           |          | 26,500              | 26,700             |                 |
| 31,096   | 40.152 \$                | 38 900                   | TOTAL PERSONNEL SERVICES                   |          | 39 400 €            | 30 600 €           | ľ               |
| 1  |                          |                          | MATERIALS & SERVICES                       | 1        | ÷ 001/00            |                    |                 |
| 37,028   | 42,690                   | 42,000                   | ALL UTILITIES                              |          | 45,000              | 45,000             |                 |
| 4,481  | 11,536                   | 12,000                   | FIXED MAINTENANCE                          |          | 10,000              | 10,000             |                 |
| 3,508  | 2,001                    | 4,000                    | DOODEDTY TAX                               |          | 4,100               | 4,100              |                 |
| -  | 2.800                    | 4.000                    | PROFESSIONAL SERVICES-Design & Engineering |          | 5,000               | 5,000              |                 |
| 2,575  |                          | 1,000                    | PROFESSIONAL SERVICES-Legal                |          | 3,000               | 3.000              |                 |
| 4,440  | 5,132                    | 8,000                    | MISCELLANEOUS REPAIRS & PURCHASES          |          | 8,000               | 8,000              |                 |
| \$ 252'29  |                          | 88,000                   | TOTAL MATERIALS & SERVICES                 | s        | 92,600 \$           | \$ 009'26          | r               |
|  |                          | 10.000                   | CAPITAL OUTLAY CAPITAL PURCHASES           |          | 5.010.000           | 5.010.000          |                 |
| -  |                          | 10,000                   | TOTAL CAPITAL OUTLAY                       | s        | 5,010,000 \$        | 5,010,000 \$       | •               |
| \$ 598,364 \$  | 121,492 \$               | 136,900                  | TOTAL MARITIME BUILDING                    | 3        | 5,142,000 \$        | 5,142,200 \$       |                 |
|  |                          |                          | ***Halyard Building*** PERSONNEL SERVICES  |          |                     |                    |                 |
| 38,020   | 41,795                   | 42,400                   | WAGES & SALARIES                           |          | 41,500              | 41,900             |                 |
| 12,433   | 10,439                   | 21,900                   | TOTAL BEDSONNEL SERVICES                   | 4        | 20,000              | J. C               |                 |
| 3  |                          | 005,500                  | MATERIALS & SERVICES                       | ^        | \$ 000/20           | \$ 005,200         |                 |
| 119,449  | 134,654                  | 133,000                  | ALL UTILITIES                              |          | 166,000             | 166,000            |                 |
| 23,475   | 22,133                   | 21,000                   | FIXED MAINTENANCE                          |          | 20,000              | 20,000             |                 |
| 2,000  | 5,425                    | 000,03                   | DROBERTYTAX                                |          | 3,600               | 3,600              |                 |
| 960,00   | 111,00                   | 000,50                   | PROPERTY IAX                               |          | 90,000              | 000'00             |                 |
| 3 745  | 106                      | 2,000                    | PROFESSIONAL SERVICES-Design & Engineering |          | 2,000               | 1,000              |                 |
| 4110   | 4 877                    | 8,000                    | MISCRI ANEONIC DEDATOR & DIRCHASES         |          | 2,000               | 2,000              |                 |
| 208,981 \$   |                          | 227,500                  | TOTAL MATERIALS & SERVICES                 | 45       | 259,600 \$          | 259,600 \$         | 4               |
| 37615  | 32 748                   | 000 01                   | CAPITAL OUTLAY                             |          | 000 01              | 000 04             |                 |
|  |                          | 10,000                   | TOTAL CAPITAL OLITI AY                     | v        | 10,000 \$           | 10,000 \$          |                 |
| \$ 660,062   | 312,913                  | 301,800                  | TOTAL HALYARD BUILDING                     | 10       | 331,600 \$          |                    | *               |
|  | 3                        |                          | ***Expo Center *** PERSONNEL SERVICES      |          |                     |                    |                 |
| 5,137  |                          |                          | WAGES & SALARIES TAYES & RENEFITS          |          |                     |                    |                 |
| 7,222 \$   |                          |                          | TOTAL PERSONNEL SERVICES                   | S        | \$ -                | 45                 |                 |
| 1  |                          |                          | MATERIALS & SERVICES                       |          | H                   |                    |                 |
| 25,639   | 1,480                    |                          | ALL UTILITIES                              |          |                     |                    |                 |
| 365  | 1                        |                          | FIXED MAINTENANCE                          |          |                     |                    |                 |

| ********** | ** *************************** | THE PARTY OF THE P | ADOPTED | DESCRIPTION   | ********** |   | BUDGET FY 2018-19                       | 3-19                      |     |
|------------|--------------------------------|--|---------|---|------------|---|---|---------------------------|-----|
| ZYR<br>FY  | 2YRS PRIOR<br>FY 2014-15       | 1 YR PRIOR<br>FY 2015-16   |         | NOTI TINGE  | * *        | PROPOSED                                | APPROVED                                | ADOPTED                   | **  |
| 104        | 9,231                          |  |         | PROPERTY TAX  |            | ** ************************************ | *************************************** | 化制造物学化聚物学价格物质量价格的原则类似 医牙术 | 104 |
| 105        |                                |  |         | PROFESSIONAL SERVICES-Design & Engineering          |            |   |   |                           | 105 |
| 107        | 2007                           | 3,738  |         | PROFESSIONAL SERVICES-Legal                         |            |   |   |                           | 106 |
| \$ 801     | 51,128 \$                      | 8,679 \$   |         | TOTAL MATERIALS & SERVICES                          | u          |   |   |                           | 107 |
| 109        | 1                              |  |         | CAPITAL OUTLAY                                      | 4          | n                                       |   |                           | 109 |
| - 1        | ,                              |  |         | CAPITAL PURCHASES                                   |            |   |   |                           | 110 |
| 4111 5     | S                              | 0000   |         | TOTAL CAPITAL OUTLAY                                | 55         | \$                                      | 3                                       | 49                        | 111 |
| 112 >      | \$ 005,00                      | \$ 6/9/9   |         | TOTAL EXPO CENTER                                   | <b>W</b>   |   |   | 49.                       | 112 |
| 114        |                                |  |         | PERSONNEL SERVICES                                  |            |   |   |                           | 113 |
| 115        | 20,413                         | 22,113   | 19,800  | WAGES & SALARIES                                    |            | 18,700                                  | 18,800                                  |                           | 115 |
| 1116       | - 15                           | 8,678  |         | TAXES & BENEFITS                                    | ı          | 9,400                                   | 9,400                                   |                           | 116 |
|            | ¢ (0//07                       | 30,/91 \$  |         | MATERIAL & SERVICES                                 | us.        | 28,100 \$                               | 28,200                                  | 45                        | 110 |
| 119        | 9,314                          | 9,652  | 11,000  | ALL UTITITES  |            | 12,000                                  | 000                                     |                           | 118 |
| 120        | 4,148                          | 5,326  | 2,000   | FIXED MAINTENANCE                                   |            | 6.000                                   | 6,000                                   |                           | 120 |
| 121        | 879                            | 2,105  | 3,500   | INSURANCE   |            | 2,500                                   | 2,500                                   |                           | 121 |
| 122        | 6,992                          | 7,072  | 7,800   | PROPERTY TAX  |            | 7,800                                   | 7,800                                   |                           | 122 |
| 123        |                                | , !  | 1,000   | PROFESSIONAL SERVICES-Design & Engineering          |            | 1,000                                   | 1,000                                   |                           | 123 |
| 125        | 386                            | 1,477  | 2,000   | PROFESSIONAL SERVICES-Legal                         |            | 3,000                                   | 3,000                                   |                           | 124 |
| 126 \$     | 22,357 \$                      | 26   | 34 300  | TOTAL MATERIAL S. SEPVICES                          |            |   |   |                           | 125 |
| 127        | 1                              |  |         | CAPITAL OUTLAY                                      | 0          | \$ 000000                               | 35,300                                  |                           | 126 |
|            | 13,567                         |  |         | CAPITAL PURCHASES                                   |            | 12,000                                  | 12,000                                  |                           | 128 |
| 5 671      |                                |  | 23,000  | TOTAL CAPITAL OUTLAY                                | 45         | 12,000 \$                               | 12,000                                  |                           | 129 |
| 30.5       | \$ 180,80                      | 5 650'15   |         | TOTAL TIMBER INCUBATOR PROPERTY                     | \$         | \$ 006'51                               | 25,500                                  | 1                         | 130 |
| 132        |                                |  |         | ***Wasco Street Business Park*** PERSONNEL SERVICES |            |   |   |                           | 131 |
| 133        | 34,574                         | 31,303   | 32,100  | WAGES & SALARIES                                    |            | 33.100                                  | 33 400                                  |                           | 132 |
|            | 14,062                         | 12,367   | 16,800  | TAXES & BENEFITS                                    |            | 16.500                                  | 16.500                                  |                           | 1.0 |
| 135 \$     | 48,636 \$                      | 43,670 \$  |         | TOTAL PERSONNEL SERVICES                            | 14         | \$ 009'69                               |   | \$                        | 135 |
| 137        | 34.803                         | 35.148   | 28 000  | MALERIALS & SERVICES                                |            | 000                                     |   |                           | 136 |
| 138        | 18,350                         | 25,100   | 20,000  | FIXED MAINTENANCE                                   |            | 20,000                                  | 30,000                                  |                           | 137 |
| 139        | 3,572                          | 3,797  | 4,100   | INSURANCE   |            | 4 200                                   | 4 200                                   |                           | 120 |
| 140        | 16,142                         | 22,831   | 17,600  | PROPERTY TAX  |            | 23,800                                  | 23,800                                  |                           | 140 |
| 141        |                                | 2,511  | 1,000   | PROFESSIONAL SERVICES-Design & Engineering          |            | 10,000                                  | 10,000                                  |                           | 141 |
| 143        | 12 387                         | 17,174   | 000/6   | MISCELL AMEDITE DEPAIDS & PURCHASES                 |            | 2,000                                   | 2,000                                   |                           | 142 |
| 44 \$      | 85,254 \$                      | \$ 122,751 \$  | 91,700  | TOTAL MATERIALS & SERVICES                          | v          | 110,000                                 | 110,000                                 | 4                         | 143 |
| 145        |                                |  | 4       | CAPITAL OUTLAY                                      |            |   | 4                                       |                           | 145 |
| 47 \$      |                                |  |         | TOTAL CABITAL OLITINA                               | ,          | 25,000                                  | 25,000                                  |                           | 146 |
| 148 .5     | 133,890 €                      | 153 421  | 170,600 | TOTAL WASON STREET BUSINESS BARK                    | 4          | \$ 000'57                               | 25,000                                  |                           | 147 |
| 149        |                                | The Code   |         | ***HANEL LOWER MILLS***                             | ^          | 134,600 \$                              | 184,900                                 |                           | 148 |
| 150        |                                |  |         | PERSONNEL SERVICES                                  |            |   |   |                           | 150 |
| 151        | 13,899                         | 20,273   | 29,000  | WAGES & SALARIES                                    |            | 23,400                                  | 23,600                                  |                           | 151 |
| 152        | 6,198                          | - 1  | 14,300  | TAXES & BENEFITS                                    |            | 11,100                                  | 11,200                                  |                           | 152 |
|            |                                | 4  |         | TOTAL DEDCOMINE CEDITOR                             |            |   |   |                           | 1   |

| HISTORICAL DATA | AL DATA                  | ADOPTED   | DESCRIPTION  | ****** | *************************************** | BUDGET FY 2018-19 | -19     |
|-----------------|--------------------------|-----------|--|--------|---|-------------------|---------|
| 7 5             | 1 YR PRIOR<br>FY 2015-16 | BUDGET ** |  | * *    | PROPOSED .                              | APPROVED          | ADOPTED |
|                 |                          | 2,000     | ALL UTILITIES  |        | **                                      |                   |         |
|                 | 626                      | 8,000     | FIXED MAINTENANCE  |        | 2,000                                   | 2,000             |         |
|                 | 209                      | 006       | INSURANCE  |        | 800                                     | 800               |         |
|                 | 1,593                    | 2,000     | PROFESSIONAL SERVICES-Design & Engineering   |        | 2,000                                   | 2,000             |         |
|                 | 5,298                    | 20,000    | PROFESSIONAL SERVICES-Legal  |        | 25,000                                  | 25,000            |         |
|                 | 293                      | 6,000     | MISCELLANEOUS REPAIRS & PURCHASES  |        | 3,000                                   | 3,000             |         |
|                 | \$ 765'6                 | 49,900    | TOTAL MATERIALS & SERVICES   | 40     | \$ 008'88                               | 38,800            | . \$    |
|                 | 224,716                  | 625,000   | CAPITAL PURCHASES  |        | 000'089                                 | 430,000           |         |
|                 | 224,716 \$               | 625,000   | TOTAL CAPITAL OUTLAY   | 44     | \$ 000,089                              | 430,000           | 45      |
|                 | 140,177                  | 140,800   | PRINCIPAL & INTEREST   |        | 1,853,800                               | 1,853,800         |         |
|                 | 140,177 \$               | 140,800   | TOTAL DEBT SERVICE   | 45     | 1,853,800 \$                            | 1,853,800         |         |
|                 | 403,220 \$               | 2,647,000 | TOTAL HANEL LOWER MILLS TOTAL INDUSTRIAL BUILDINGS   | cs. 40 | 2,607,100 \$                            | \$ 2,357,400      | nun     |
|                 |                          |           | COMMERCIAL BUILDINGS ***State DMV Office Building*** PERSONNEL SERVICES  |        |   |                   |         |
|                 | 18,524                   | 17,300    | WAGES  |        | 16,400                                  | 16,400            |         |
|                 | 7,311                    | 8,800     | BENEFITS TOTAL PEDSONNEL CTRAFFICE   | 4      |   | 8,200             |         |
|                 |                          | 201,02    | MATERIALS & SERVICES   | 9      | £ 005,72                                | 000,12            | -       |
|                 | 6,690                    | 8,000     | ALL UTILITIES  |        | 8,000                                   | 8,000             |         |
|                 | 843                      | 1,000     | INSURANCE  |        | 1,000                                   | 1,000             |         |
|                 | 1,457                    | 2,000     | PROPERTY TAX   |        | 2,000                                   | 2,000             |         |
|                 | , ,                      | 1,000     | PROFESSIONAL SERVICES-Design & Engineering   |        | 1,000                                   | 1,000             |         |
|                 | 20.570                   | 20.000    | MISCELLANEOUS REPAIRS & PURCHASES  |        | 24.000                                  | 24 000            |         |
|                 | 31,586 \$                | 39,500    | TOTAL MATERIALS & SERVICES   | 44     | 43,500 \$                               | 43,500            | . \$    |
|                 | 37.546                   | 25.000    | CAPITAL OUTLAY CAPITAL PURCHASES   |        | 11,000                                  | 11,000            |         |
|                 | 37,546 \$                | 25,000    | TOTAL CAPITAL OUTLAY   | in     | 11,000 \$                               |                   |         |
|                 | \$ 196'86                | 009'06    | TOTAL STATE DMV OFFICE BUILDING ***Marina Office Building***  DEDSORMER CEDITICE   | 44     | 29,000 \$                               | 29,100            |         |
|                 | 25,130                   | 24,800    | WAGES  |        | 25,400                                  | 25,600            |         |
|                 | 10,037                   | 12,900    | BENEFITS   |        | 12,600                                  | 12,600            |         |
|                 | 35,167 \$                | 37,700    | TOTAL PERSONNEL SERVICES MATERIALS & SERVICES  | w      | \$ 000'88                               |                   | 45      |
|                 | 12,084                   | 14,000    | ALL UTILITIES  |        | 13,000                                  | 13,000            |         |
|                 | 5,109                    | 11,000    | FIXED MAINTENANCE  |        | 10,000                                  | 10,000            |         |
|                 | 1,747                    | 11,000    | INSUKANCE<br>PROPERTY TAX  |        | 2,400                                   | 11,000            |         |
|                 | 10000                    | 1,000     | PROFESSIONAL SERVICES-Design & Engineering   |        | 1,000                                   | 1,000             |         |
|                 |                          | 1,000     | PROFESSIONAL SERVICES-Legal  |        | 1,000                                   | 1,000             |         |
|                 | 34,763 \$                | 46,100    | MISCELLANEOUS REPAIRS & PURCHASES TOTAL MATERIALS & SERVICES   | 40     | 8,000                                   | 8,000             |         |
|                 |                          | 43 000    | CAPITAL OUTLAY CAPITAL PURCHASES   |        | 1                                       | 13 000            |         |
|                 | 13 803 ¢                 | 200/21    | STATE OF THE PARTY |        | DOD'CT                                  |                   |         |

| HISTORICAL DATA          | *************************************** | ANDONE                          |   |    |              | DODGE     5010-13 | 1                                       |
|--------------------------|---|---------------------------------|---|----|--------------|-------------------|---|
| 2YRS PRIOR<br>FY 2014-15 |   | AUOPTED<br>BUDGET<br>FY 2017-18 | DESCRIPTION   | l  | PROPOSED     | APPROVED          | ADOPTED                                 |
| 80                       | 100                                     | 126,800                         | TOTAL MARINA OFFICE BUILDING  | \$ | \$ 97.400 \$ | 5 009'26 \$       | *************************************** |
|                          |   |                                 | ****Port Office****   |    |              |                   |   |
| 13,595                   | 15,286                                  | 23,700                          | WAGES   |    | 24,900       | 25,100            |   |
| 19 047                   | 5,810                                   | 12,400                          | BENEFITS TOTAL DEDSOAMER CEDITORS                                     |    |              | 12,300            |   |
| 1                        | 060/17                                  | 001,00                          | MATERIALS & SERVICES  | v. | 37,200 \$    | 37,400 \$         |   |
| 6,634                    | 7,902                                   | 000'6                           | ALL UTILITIES   |    | 000'6        | 000'6             |   |
| 7,398                    | 7,891                                   | 8,000                           | FIXED MAINTENANCE   |    | 8,000        | 8,000             |   |
| 301 14                   | 71.7/7                                  | 2,100                           | PROPERTY TAX  |    | 2,100        | 2,100             |   |
| t                        | 4,750                                   | 1,000                           | PROFESSIONAL SERVICES-Design & Engineering                            |    | 1,000        | 1,000             |   |
| 1 274                    | 1.412                                   | 200                             | PROFESSIONAL SERVICES-Legal   |    | 200          | 200               |   |
| 0.0                      | \$ 24,198 \$                            | 24,600                          | TOTAL MATERIALS & SERVICES  | 45 | 25.600 \$    | 5,000             |   |
|                          |   | 25,000                          | CAPITAL OUTLAY  |    | 000          |                   |   |
|                          | \$ -                                    | 25,000                          | TOTAL CAPITAL OUTLAY  | v  | 100,000      | 100,000           |   |
|                          | \$ 462'54 \$                            | 85,700                          | TOTAL PORT OFFICE BUILDING  | 54 | 100          | 163,000           |   |
| 204/05/16                | \$224,084                               | \$303,100                       | TOTAL COMMERCIAL BUILDINGS WATERFRONT INDUSTRIAL LAND                 |    | \$339,200    | \$339,700         | \$0\$                                   |
| 30 008                   | 31.013                                  | 007.70                          | PERSONNEL SERVICES  |    |              | 3                 |   |
| 12,722                   | 12,213                                  | 13,000                          | BENEFITS  |    | 18,300       | 52,300            |   |
| -                        | \$ 43,226 \$                            | 40,700                          | TOTAL PERSONNEL SERVICES  | 44 | \$ 009'99    | \$ 006,07         |   |
| 13,104                   |   | 2,000                           | MATERIALS & SERVICES<br>ALL UTILITIES                                 |    |              |                   |   |
| 75                       | 1,114                                   | 7,000                           | FIXED MAINTENANCE   |    | 7,000        | 2,000             |   |
| 1,002                    | 78 666                                  | 1,000                           | INSURANCE DROFFCCTONAL SERVICES Decise & Engineering                  |    | 006          | 006               |   |
| 10,138                   | 200/20                                  | 15,000                          | PROFESSIONAL SERVICES-Design & Engineering PROFESSIONAL SERVICES-Misc |    | 80,000       | 80,000            |   |
| 7,407                    | 1,734                                   | 8,000                           | PROFESSIONAL SERVICES-Legal   |    | 46,000       | 46,000            |   |
| 75,181                   | 1,000                                   | 2,000                           | MISCELLANEOUS REPAIRS & PURCHASES TOTAL MATERIAL & SERVICES           |    | - 14         | 9,500             |   |
| 204 434                  | 1                                       | 85 000                          | CAPITAL OUTLAY  | 4  | \$ 001,501   | \$ 004/501        |   |
|                          | 5                                       |                                 | TOTAL CAPITAL PURCHASE  | è  |              | - 1               |   |
| 323,335                  | \$ 76,651 \$                            | 203,700                         | TOTAL WATERFRONT INDUSTRIAL LAND                                      | ·  | 301,000 \$   | \$ 305,300        |   |
|                          |   |                                 | ***Event Site *** PERSONNEL SERVICES                                  |    |              |                   |   |
| 71,206                   | 69,971                                  | 94,600                          | WAGES   |    | 82,200       | 92,300            |   |
| 91,484                   | \$ 20,139                               | 33,600                          | BENEFITS TOTAL PERSONNEL SERVICES                                     | ď  | 29,500       | 30,400            |   |
| ***                      | 007                                     | 400                             | MATERIALS & SERVICES  | ,  | 227,700      | \$ 007/775        |   |
| 6,574                    | 7,062                                   | 7.000                           | ALL UTILITIES FIXED MAINTENANCE                                       |    | 19,000       | 19,000            |   |
| 751                      | 1,802                                   | 3,000                           | INSURANCE   |    | 2.800        | 2,000             |   |
| , .                      | 5,599                                   | 2,000                           | PROFESSIONAL SERVICES-Design & Engineering                            | :  | 17,000       | 17,000            |   |
| 1,093                    | 100                                     | 1,000                           | PROFESSIONAL SERVICES-Legal   |    | 1,000        | 1,000             |   |
| -                        | 10110                                   |                                 |   |    |              |                   |   |

|         | HISTORICAL DATA                | CAL DATA                    | * * Carren                          | EXPENDITURES  |       |                       | BUDGET FY 2018-19 | -19     |     |
|---------|--------------------------------|-----------------------------|-------------------------------------|---|-------|-----------------------|-------------------|---------|-----|
|         | ZYRS PRIOR<br>FY 2014-15       | 1 YR PRIOR<br>FY 2015-16    | AUOPTED<br>BUDGET *<br>FY 2017-18 * | DESCRIPTION   | * •   | PROPOSED              | APPROVED          | ADOPTED | •   |
| 258     | 4,000                          | 35,241                      | 15,000                              | CAPITAL OUTLAY<br>CAPITAL PURCHASES                                   |       | 75.000                | 45.000            |         | 258 |
| 260 \$  | 77                             | 35,241 \$                   | 15,000                              | TOTAL WATERRONT EVENT SITE  | 40 60 | 75,000 \$             |                   |         | 260 |
| 262     |                                |                             |                                     | ***Hook/Spit/Nichols**** PERSONNEL SERVICES                           |       |                       | and and           |         | 262 |
| 264     | 28,361                         | 30,922                      | 30,100                              | WAGES & SALARIES TAXES & BENFETTS                                     |       | 34,700                | 35,400            |         | 264 |
| 266 \$  |                                |                             | 45,200                              | TOTAL PERSONNEL SERVICES  | 44    | \$0,400 \$            | 51,200            |         | 266 |
| 267     |                                | 8,545                       | 8,000                               | MATERIALS & SERVICES ALL UTILITIES                                    |       | 8,000                 | 8.000             |         | 267 |
| 569     | 4,860                          | 4,175                       | 000'6                               | NICHOLS MAINTENANCE AND PURCHASES                                     |       | 4,000                 | 4,000             |         | 269 |
| 270     | 868                            | 6,091                       | 1,000                               | HOOK/SPIT MAINTENANCE AND PURCHASES                                   |       | 10,000                | 10,000            |         | 270 |
| 272     | 1,417                          | 1,716                       | 3,000                               | PROFESSIONAL SERVICES-Design & Outer<br>PROFESSIONAL SERVICES-Legal   |       | 3,000                 | 3,000             |         | 272 |
| 273     | 275                            | 5,185                       | 2,000                               | NICHOLS MISCELLANEOUS REPAIRS & PURCHASES                             |       | 5,400                 | 5,400             |         | 273 |
| 275 \$  | 4,110<br>s 11.560 s            | 4,731<br>31,453 \$          | 29,000                              | HOOK/SPIT MISCELLANEOUS REPAIRS & PURCHASES TOTAL MATERIAL & SFRVICES | 4     | 3,600                 | 3,600             |         | 274 |
| 1.0     |                                |                             | 200/02                              | CAPITAL OUTLAY  | •     | a control             | north c           |         | 276 |
| 277     | 93,574                         |                             | 54,500                              | CAPITAL PURCHASES   |       |                       |                   |         | 277 |
| 270 070 | 53,5/4 S                       | * 302.82                    |                                     | TOTAL HORY/SPITMICHOLS  | 4     | 73,000 \$             | 113,000           |         | 8/7 |
| 280     |                                |                             |                                     | ***Marina Park*** PERSONNEL SERVICES                                  |       |                       |                   |         | 280 |
| 787     | 131,452                        | 41,848                      | 102,700                             | WAGES & SALARIES TAXES & BENEFITS                                     |       | 116,600               | 124,700           |         | 282 |
| 284 \$  |                                |                             | 154,500                             | TOTAL PERSONNEL SERVICES  | 49    | 166,300 \$            | 175,300           | •       | 284 |
| 285     | 23,904                         | 10,202                      | 16,000                              | MAIERIALS & SEKVICES ALL UTILITIES                                    |       |                       | 77                |         | 285 |
| 287     | 33,954                         | 44,548                      | 22,000                              | FIXED MAINTENANCE   |       | 20,000                | 20,000            |         | 287 |
| 289     | 1,328                          | 1,971                       | 1,600                               | PROPERTY TAX  |       | 1,800                 | 1,600             |         | 280 |
| 290     | -                              | 20,877                      | 13,000                              | PROFESSIONAL SERVICES-Design & Engineering                            |       | 13,000                | 13,000            |         | 290 |
| 291     | 15                             | 320                         | 200                                 | PROFESSIONAL SERVICES-Legal   |       | 200                   | 200               |         | 291 |
| 293 \$  | 10,441                         | 82,542 \$                   | 63,900                              | MISCELLANEOUS REPAIRS & PURCHASES TOTAL MATERIALS & SERVICE           | 40    | 45,900 \$             | 8,000             | \$      | 292 |
| 294     | 16 122                         | 26 134                      | 43 000                              | CAPITAL OUTLAY  |       | 000                   | 900 33            |         | 294 |
| 296 \$  |                                |                             | 43,000                              | TOTAL CAPITAL OUTLAY  | S     | \$ 000'59             |                   | •       | 296 |
| 297     | \$ 269,075 \$<br>\$ 540,250 \$ | 262,384 \$<br>\$ 497,934 \$ | 261,400 573,300                     | TOTAL MATERFRONT RECREATION   | ww    | 277,200 \$<br>685,100 | 286,200           |         | 297 |
| 300     |                                |                             |                                     | PERSONNEL SERVICES  |       | į                     |                   |         | 300 |
| 302     | 33,835                         | 37,262                      | 88,100                              | WAGES & BENEFITS  |       | 104,400               | 102,500           |         | 301 |
| 303 \$  | \$ 123,977 \$                  | 134,317 \$                  | 132,800                             | TOTAL PERSONNEL SERVICES  | 49    | 156,800 \$            | 154,400           | \$      | 303 |
| 305     | 23,540                         | 31,362                      | 34,000                              | MATERIALS & SERVICES ALL UTILITIES                                    |       | 34,000                | 34,000            |         | 305 |
| 306     | 19,729                         | 28,789                      | 29,000                              | FIXED MAINTENANCE   |       | 29,000                | 29,000            |         | 306 |
| 308     | -                              | enslow.                     | *******                             | PROPERTY TAX  |       | nonint                | nnnint            |         | 308 |
| 309     | 11,764                         | 2,675                       | 10,000                              | PROFESSIONAL SERVICES- Other/Sheriff                                  |       | 10,000                | 10,000            |         | 309 |

|                         | HISTORI   | HISTORICAL DATA                              | * ALCOHOLIN                                    | EXPENDITURES  |         |   | <b>BUDGET FY 2018-19</b>                          | 19                                      |
|-------------------------|---|--|--|---|---------|---|---|---|
| 27                      |   | 1 YR PRIOR<br>FY 2015-16                     | ADOPTED<br>BUDGET •<br>FY 2017-18              | DESCRIPTION   | * * PR  | PROPOSED  | APPROVED  | ADOPTED                                 |
| 45                      | 2,551<br>15,705<br>88,342 \$                    | 2,369<br>16,236<br>97,140 \$                 | 6,000<br>21,000<br>110,200                     | PROFESSIONAL SERVICES-Legal<br>MISCELLANEOUS REPAIRS & PURCHASES<br>TOTAL MATERIALS & SERVICE   | \$      | 6,000<br>20,000<br>109,000 \$                     | 6,000<br>20,000<br>109,000 \$                     | *************************************** |
| 44                      | 10,778  | 45,924<br>45,924 \$                          | 79,000   | CAPITAL OUTLAY CAPITAL PURCHASES TOTAL CAPITAL OUTLAY   | s       | 130,000   | 130,000   |   |
| 44                      | 98,536<br>98,536 \$<br>321,633 \$               | 96,896<br>96,896<br>\$ 374,277               | 96,700   | PRINCIPAL & INTEREST TOTAL DEBT TOTAL MARINA  | en es e | 94,500<br>94,500 \$<br>490,300 \$                 | 94,500<br>94,500<br>\$ 487,900                    |   |
|                         |   |  | 85,400<br>43,400<br>128,800                    | PERSONNEL SERVICES WAGES & SALARIES TAXES & BENEFITS TOTAL PERSONNEL SERVICES   |         | 102,500<br>48,700<br>151,200                      | 103,800<br>48,900<br>152,700 \$                   |   |
|                         | 28,925<br>53,322<br>8,049<br>5,087<br>6,223     | 37,068<br>54,085<br>8,129<br>3,703<br>10,281 | 37,000<br>77,000<br>6,000<br>6,000<br>5,000    | MATERIALS & SERVICES ALL UTILITIES FIXED MAINTENANCE INSURANCE PROPERTY TAX PROFESTIONAL SERVICES, Regions of the property of |         | 60,000<br>10,000<br>6,000                         | 00,000<br>10,000<br>6,000                         |   |
| 40-                     | 14,259<br>6,070<br>121,935 \$                   | 60,027<br>3,615<br>176,908 \$                | 30,000<br>8,000<br>169,000                     | PROFESSIONAL SERVICES-Design & citylneering PROFESSIONAL SERVICES-Legal MISCELLANEOUS REPAIRS & PURCHASES TOTAL MATERIALS & SERVICES  | w       | 30,000<br>15,000<br>131,000 \$                    | 10,000<br>30,000<br>15,000<br>131,000 \$          |   |
| w                       | 76,139<br>76,139 \$                             | 300,438 \$                                   | 1,966,100                                      | CAPITAL PURCHASES TOTAL CAPITAL OUTLAY DEBT   | s       | 1,606,300   | 1,606,300 \$                                      |   |
| cs is th                | 273,094 \$<br>273,094 \$                        | 561,222 \$                                   | 2,263,900                                      | PRINCIPAL & INTEREST TOTAL DEBT TOTAL AIRPORT   | 4 4     | 1,888,500 \$                                      | \$ 000,083,1<br>\$ 1,890,000                      |   |
| 40                      | 12,443 \$                                       | 2,840  | 000'9  | PERSONNEL SERVICES WAGES & SALARIES TAXES & BENEFITS TOTAL PERSONNEL SERVICES   | 40      | \$ 000/9  | 25,000<br>2,200<br>27,200 \$                      |   |
|                         | 44,910<br>273<br>4,132<br>9,292                 | 37,631<br>338<br>1,929<br>8,872              | 70,000<br>1,000<br>4,300<br>8,000              | UNALLOCATED PURCHASES UNALLOCATED PURCHASES NSF CHECKS-BAD DEBT INSURANCE PROFESSIONAL SERVICES-Legal   |         | 95,000<br>1,000<br>4,000<br>33,000                | 95,000<br>1,000<br>4,000<br>33,000                |   |
| 40                      | 1,564<br>9,994<br>(68,032)<br>4,546<br>6,779 \$ | 51,779<br>16,050<br>7,465<br>124,064 \$      | 25,000<br>23,000<br>2,000<br>18,000<br>151,300 | PROFESSIONAL SERVICES-Other PROFESSIONAL SERVICES-/IT/Systems/Accounting PROFESSIONAL SERVICES-Land Acquisition TRAVEL & MEETING TOTAL MATERIALS & SERVICES CARTAL OFFICES  | w       | 53,000<br>34,000<br>2,000<br>18,000<br>240,000 \$ | 78,000<br>34,000<br>2,000<br>18,000<br>265,000 \$ |   |
| 359<br>360<br>361<br>\$ | 23,181<br>23,181 \$<br>42,403 \$                | 14,786 \$ 14,786 \$ 141,690 \$               | 20,000<br>20,000<br>177,300                    | TOTAL CAPITAL OUTLAY TOTAL CAPITAL OUTLAY TOTAL ADMINISTRATION  | w V     | 20,000 \$ 20,000 \$                               | 20,000  |   |

FORM LB 31

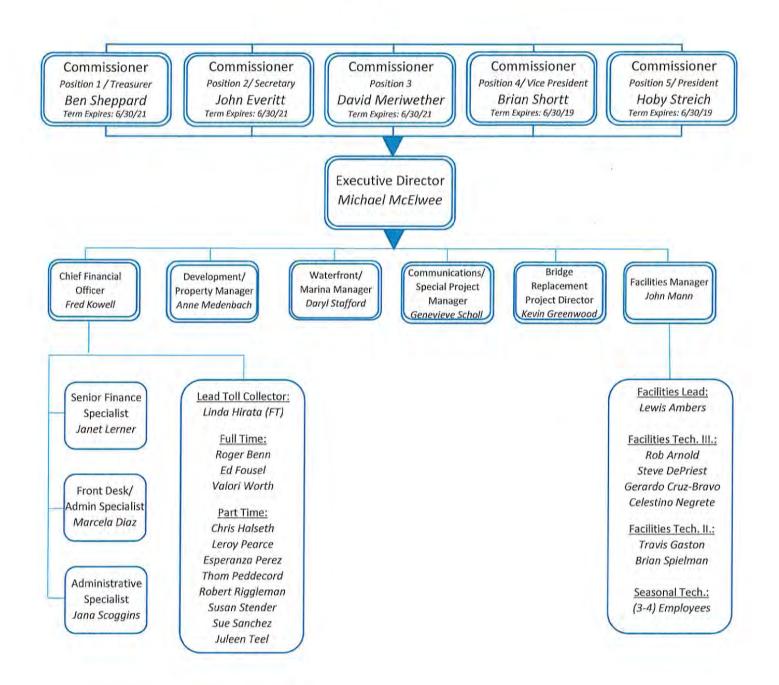
**ORGANIZATION CHART** 

PERSONNEL SUMMARY & COMPARISON

SCHEDULE OF CAPITAL IMPROVEMENTS AND GRANTS

### PORT OF HOOD RIVER

### Organization Chart



## PORT OF HOOD RIVER PERSONNEL SUMMARY AND COMPARISON FY 2018-19

### PERSONNEL SUMMARY

### **WAGES**

• Wage analysis for Office, Maintenance and Toll Booth Staff

|  |    | Wages     |        |  |
|--|----|-----------|--------|--|
| Budget - FY 2017-18                            | \$ | 1,530,000 |        |  |
| Cook of Living Indov                           |    | CO 200    | 2.020/ |  |
| Cost of Living Index                           |    | 60,200    | 3.93%  |  |
| Compensation Changes *                         |    | 26,600    | 1.74%  |  |
| Bridge Replacement                             | \$ | 117,200   |        |  |
| Waterfront Enforcement                         | \$ | 35,000    |        |  |
| Additional Staffing for Workload               | \$ | 50,000    |        |  |
| Budget - FY 2018-19                            |    | 1,819,000 |        |  |
| Percent increase compared to budget FY 2017-18 |    | 18.9%     |        |  |
| % Without Waterfront and Bridge Replacement    |    | 5.7%      |        |  |
|  |    |           |        |  |

<sup>\*</sup> Due to staff turnover

### **BENEFITS**

- PERS increase of 14% due to unfunded pension liability related to additional staff for bridge replacement.
- Healthcare increased by (7.2%) but mainly due to additional staffing related to bridge replacement. Adjusted healthcare is lower at 1%which is lower than anticipated. Staff pay 10% of the premium cost with the Port self-insuring \$500 of the \$1000 deductible.
- Workers Comp Insurance about the same.
- Unemployment Same

| Budget - FY 2017-18                                | \$ | 688,500 |       |
|--|----|---------|-------|
| Changes to Taxes and Benefits:                     |    |         |       |
| PERS '   |    | 26,300  | 4.7%  |
| Healthcare   |    | 25,100  | 6.2%  |
| Taxes and Unemployment                             |    | 25,300  | 8.7%  |
| Taxes & Benefits - FY 2018-19                      | \$ | 765,200 | 11.1% |
| Bridge Replacement Taxes and Benefits              |    | 48,300  |       |
| Waterfront Enforcement                             |    | 6,800   |       |
| Percent Increase - Adjusted for Bridge Replacement | \$ | 710,100 | 3.1%  |

### NUMBER OF EMPLOYEES BY DEPARTMENT

|           | FY 2017-18 |            | 1000       |        |            |            |
|-----------|------------|------------|------------|--------|------------|------------|
|           | Office     | Facilities | Toll Booth | Office | Facilities | Toll Booth |
| Full-Time | 8.0        | 8.0        | 4.0        | 9.0    | 8.0        | 4.0        |
| Part-Time | 1.0        | 1.4        | 8.0        | 1.0    | 6          | 8.0        |
| Seasonal  | 4.0        | 2.0        | 8          | 5.0    | 5.0        | -          |
| FTE       | 9.0        | 8.6        | 9.1        | 9.0    | 8.6        | 9.1        |
| Total FTE | 26,7       |            |            | 27.7   |            |            |

### PERSONNEL AND BENEFITS DISTRIBUTED BY FUND

### TOTAL PERSONNEL AND BENEFITS

| Percent Increase- Adjusted w/o Bridge Replacement |    | 7.1%      |
|---|----|-----------|
| Percent Increase- Unadjusted                      | _  | 16.5%     |
| FY 2018-19  | \$ | 2,584,200 |
| FY 2017-18  | \$ | 2,218,500 |

|                    | Bu           | aget         |
|--------------------|--------------|--------------|
|                    | FY 2017-18   | FY 2018-19   |
| General Fund       | \$ 173,000   | \$ 175,400   |
| Revenue Fund       | 1,955,400    | 2,144,800    |
| Bridge Repair Fund | 90,100       | 264,000      |
| All Funds          | \$ 2,218,500 | \$ 2,584,200 |

| PERS CONTRIBUTION RATES | Tier 1/2 | Tier 3 |
|-------------------------|----------|--------|
| PERS FY 2015-17         | 12.76%   | 8.95%  |
| PERS FY 2017-19         | 16.39%   | 11.47% |

## PORT OF HOOD RIVER Schedule of Capital Improvements and Grants or Other Funding For the FY 2018-19

| Description   | Capital<br>Outlay  | Grant/Other<br>Funding |
|---|--|------------------------|
| BIG 7   | 74.54  |                        |
| Tenant Improvements - Placeholder                     |  |                        |
| HVAC  | 100000000000000000000000000000000000000  |                        |
| Roof  | \$250,000  |                        |
| Sub-Total Big 7                                       | \$280,000  | \$                     |
| Maritime Building                                     | 45 000 000   | dr. 000 00             |
| Architecture/Engineering Planning                     | The state of the s | \$5,000,00             |
| Placeholder   |  | <b>★E 000 00</b>       |
| Sub-Total Maritime Building Waterfront Infrastructure | \$5,000,000  | \$5,000,00             |
| 159-2014 (MANUSCHOLDER) (ICE) (CO.)                   | <b>₹35,000</b>   |                        |
| Parking Meters – West side<br>Transit Stop            | \$25,000<br>\$20,000   |                        |
| Sub-Total Waterfront Infrastructure                   | \$45,000   | \$                     |
| Paving Projects                                       | \$45,000   | P                      |
| Pathway in Front of Port                              | \$15,000   |                        |
| Sub-Total Paving Projects                             | \$15,000   | \$                     |
| Halyard Building                                      | \$15,000   | *                      |
| HVAC Contingency                                      | \$10,000   |                        |
| Sub-Total Halyard Building                            | \$10,000   | \$(                    |
| Jensen Building                                       | \$10,000   | *                      |
| Breeze-way Entry Doors                                | \$17,000   |                        |
| Roof Planning   | \$7,000  |                        |
| N. Side Window  | \$30,000   |                        |
| Sub-Total Jensen Building                             | \$54,000   | \$(                    |
| State Office Building                                 | \$54,000   | 4,                     |
| Entry-way Doors                                       | \$11,000   |                        |
| Sub-Total State Office Building                       | \$11,000   | \$0                    |
| Marina Office Building                                |  | - A-2100               |
| TI - Placeholder                                      | \$5,000  |                        |
| Deck repairs  | \$8,000  |                        |
| Sub-Total Marina Office Building                      | \$13,000   | \$0                    |
| Port Office Building                                  |  |                        |
| Re-Condition Port Shop Area and Sign                  | \$100,000  |                        |
| Sub-Total Port Office Building                        | \$100,000  | \$0                    |
| JWBP-Timber Building                                  |  |                        |
| TI - Placeholder                                      | \$5,000  |                        |
| Concrete repair                                       | \$7,000  |                        |
| Sub-Total Timber Building                             | \$12,000   | \$0                    |
| Wasco St. Office Building                             |  |                        |
| Landscaping and Other                                 | \$10,000   |                        |
| HVAC placeholder                                      | \$15,000   |                        |
| Sub-Total Wasco Building                              | \$25,000   | \$0                    |
| Hanel   |  |                        |
| Off-site water  | \$150,000  |                        |
| Wetland mitigation                                    | \$220,000  |                        |
| Contingency   | \$60,000   |                        |
| Sub-Total Hanel                                       | \$430,000  | \$0                    |
| Airport   |  |                        |
| Replace Exterior Lights                               | \$15,000   |                        |
|   | \$ 8,000   | A A A Section Section  |
| North Apron Expansion - COVI+FAA Environmental        | \$1,535,289  | \$1,057,300            |
| Hangar Wall Improvements                              | \$23,000   |                        |
| Fuel Hose   | \$5,000  |                        |
| S. Side Utilities                                     | \$ 20,000  |                        |

## PORT OF HOOD RIVER Schedule of Capital Improvements and Grants or Other Funding For the FY 2018-19

|                   | Description                                |         | Capital<br>Outlay | Grant/Other<br>Funding |
|-------------------|--|---------|-------------------|------------------------|
|                   | Sub-Total A                                | Airport | \$1,606,289       | \$1,057,300            |
| Bridge            |  |         |                   |                        |
|                   | Tolling System - LPR and Backoffice Develo | pment   | \$377,000         |                        |
|                   | Pier Foundation 3D Sca                     | anning  | \$40,000          |                        |
|                   | Pier Cap Concrete Rehabilitation /Clean,   | /Reset  | \$20,000          |                        |
|                   | Portal                                     | Truss   | \$40,000          |                        |
|                   | Gusset Plate Load Rating and Rocker B      | earing  | \$40,000          |                        |
|                   | Lift Span - Rehab drive motors and Be      | earings | \$356,000         |                        |
|                   | OR/WA Approach Deck Overlay/Joint          | Repair  | \$40,000          |                        |
|                   | Bridge Railing or S                        | eating  | \$30,000          |                        |
|                   | Enbankment Slov                            | ughing  | \$20,000          |                        |
|                   | Cen  | terline | \$28,000          |                        |
|                   | Repair Floor Beam Knee                     | Brace   | \$10,000          |                        |
|                   | Misc Maintei                               | nance   | \$20,000          |                        |
|                   | Misc. Steel R                              | epairs  | \$30,000          |                        |
|                   | Toll House Improve                         | ments   | \$80,000          |                        |
|                   | Sub-Total                                  |         | \$1,131,000       | \$0                    |
| Marina            |  |         |                   |                        |
|                   | HRYC Restroom R                            | estore  | \$25,000          |                        |
|                   | OSMB Engl                                  | r Dock  | \$25,000          | \$9,000                |
|                   | Marina So.                                 | ftware  | \$60,000          |                        |
|                   | Cruise Ship Dock R                         | epairs  | \$20,000          | \$7,050                |
|                   | Sub-Total I                                |         | \$130,000         | \$16,050               |
| Marina Park       |  |         |                   |                        |
|                   | Lighting on Foot                           | Bridge  | \$35,000          |                        |
|                   | F  | encing  | \$15,000          |                        |
|                   | Sub-Total Marin                            | a Park  | \$50,000          | \$0                    |
| Event Site        |  | -       |                   |                        |
|                   | Wash                                       | Stone   | \$5,000           |                        |
|                   | Meter and Mete                             | er tool | \$40,000          |                        |
|                   | Sub-Total Eve                              | entsite | \$45,000          | \$0                    |
| Hook/Spit/Nichols |  | 100000  |                   |                        |
|                   | SUP/Kayak Stor                             | age     | \$30,000          |                        |
|                   | Bleachers and Nati                         | ive Art | \$13,000          |                        |
|                   | Modular Floating                           | Dock    | \$20,000          | \$9,000                |
|                   | Dock                                       | Ramp    | \$20,000          |                        |
|                   | Seawall Parking lot                        | reseal  | \$20,000          | 2.24                   |
|                   | Sub-Total Nichols/Hoo                      | k/Spit  | \$103,000         | \$9,000                |
| Administration    |  |         |                   |                        |
|                   | PC's/Sol                                   | ftware  | \$20,000          |                        |
|                   | Sub-Total Administ                         | tration | \$20,000          |                        |
| Maintenance       |  |         |                   |                        |
|                   | Gang Mo                                    | wer     | \$11,000          |                        |
|                   | Bobcat Trailier and Herbicide Spra         | ayer    | \$8,500           |                        |
|                   | 7  | ractor  | \$12,500          |                        |
|                   |  | Truck   | \$32,000          |                        |
|                   | Sub-Total Mainte                           | nance   | \$64,000          |                        |
|                   | FY 2018-19 TOTAL CIP AND GRANTS/O          | THER    | \$9,144,289       | \$6,082,350            |
|                   | FY 2017-18 TOTAL CIP AND GR                | 1.55    | \$ 5,101,111      | \$1,980,000            |

### **LB-1 NOTICE OF BUDGET HEARING AND TAX ASSESSEMENT**

A public meeting of the Port of Hood River Commission will be held on June 5, 2018 at 5:00 pm at the Port Office Marina Center Board Room at 1000 E. Port Marina Drive, Hood River, Oregon. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2018 as approved by the Port of Hood River Budget Committee. A summary of the budget is presented below. A copy of the budget may be inspected or obtained at the Port Office at 1000 E. Port Marina Drive, Hood River, between the hours of 8 a.m. and 5 p.m, Monday - Friday. The budget may also be viewed online at www.portofhoodriver.com. This budget is for an annual budget period ending June 30, 2019.

Contact: Fred Kowell

Telephone: 541.386.6651

Email: fkowell@portofhoodriver.com

| FINANCIAL SUMMARY - RESOURCES              |               |                |                 |  |  |
|--|---------------|----------------|-----------------|--|--|
| TOTAL OF ALL FUNDS                         | Actual Amount | Adopted Budget | Approved Budget |  |  |
|  | FY 2016-17    | FY 2017-18     | FY 2018-19      |  |  |
| Beginning Fund Balance/Net Working Capital | 8,176,246     | 6,907,000      | 9,329,350       |  |  |
| Tolls                                      | 4,024,985     | 5,260,000      | 6,270,000       |  |  |
| Lease Income                               | 1,853,103     | 1,864,350      | 1,999,450       |  |  |
| User fees                                  | .169,901      | 151,000        | 380,300         |  |  |
| Marina                                     | 335,046       | 342,600        | 353,050         |  |  |
| Airport                                    | 195,273       | 200,900        | 207,200         |  |  |
| Grant Income and Other Sources             | 382,375       | 2,773,550      | 3,547,350       |  |  |
| Property Sales                             | . 0           | 490,000        | 1,424,400       |  |  |
| Other Debt                                 | 0             | 0              | 5,050,000       |  |  |
| Interest Income                            | 363,481       | 427,650        | 151,850         |  |  |
| Interfund Transfers                        | 1,338,635     | 3,687,600      | 4,120,350       |  |  |
| All Other Resources Except Property Taxes  | 16,839,045    | 22,104,650     | 32,833,300      |  |  |
| Property Taxes Estimated to be Received    | 66,882        | 68,400         | 68,000          |  |  |
| Total Resources                            | 16,905,927    | 22,173,050     | 32,901,300      |  |  |

| FINANCIAL SUMMARY - REQUIRE                                       | EMENTS BY OBJECT CLASSIFICA | ATION      |            |
|---|-----------------------------|------------|------------|
| Personnel Services  | 1,840,246                   | 2,218,500  | 2,584,200  |
| Materials and Services  | 2,481,321                   | 2,987,750  | 5,480,850  |
| Capital Outlay  | 1,753,543                   | 6,100,600  | 9,164,300  |
| Debt Service  | 1,074,967                   | 1,060,000  | 2,579,300  |
| Interfund Transfers   | 1,338,635                   | 3,687,600  | 4,120,350  |
| Contingencies   | . 0                         | 1,000,000  | 1,000,000  |
| Special Payments  | 0                           | 0          | 0          |
| Unappropriated Ending Balance and Reserved for Future Expenditure | 8,417,215                   | 5,118,600  | 7,972,300  |
| Total Requirements  | 16,905,927                  | 22,173,050 | 32,901,300 |

| FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM |            |            |            |  |  |
|--|------------|------------|------------|--|--|
| Name of Organizational Unit or Program                             |            |            |            |  |  |
| FTE for that unit or program                                       |            |            |            |  |  |
| Toll Bridge-expenditures and reserved fund balance                 | 3,138,296  | 5,060,800  | 5,900,700  |  |  |
| FTE  | 11.5       | 11.7       | 13.1       |  |  |
| Industrial Buildings   | 1,641,231  | 2,647,000  | 9,038,100  |  |  |
| FTE  | . 4.1      | 4.1        | 3.6        |  |  |
| Commercial Buildings   | 224,084    | 303,100    | 339,700    |  |  |
| FTE  | 1.1        | 1.2        | 1.1        |  |  |
| Waterfront Recreation  | 497,934    | 573,300    | 715,900    |  |  |
| FTE  | 4.0        | 3.9        | 3.7        |  |  |
| Marina   | 374,277    | 418,700    | 487,900    |  |  |
| FTE  | 1.9        | 1.6        | 1.7        |  |  |
| Airport  | 561,222    | 2,263,900  | 1,890,000  |  |  |
| FTE  | 1.2        | 1.6        | 1.6        |  |  |
| Land   | 76,651     | 203,700    | 305,300    |  |  |
| FTE  | 0.6        | 0.6        | 1.1        |  |  |
| General Government   | 384,835    | 590,950    | 647,350    |  |  |
| FTE  | 1.3        | 2.1        | 1.9        |  |  |
| Unallocated Expenses   | 251,547    | 305,400    | 483,700    |  |  |
| Unappropriated Ending Balance and Reserved for Future Expenditure  | 8,417,215  | 5,118,600  | 7,972,300  |  |  |
| Pass through transfers   | 1,338,635  | 3,687,600  | 4,120,350  |  |  |
| Total Requirements   | 16,905,927 | 21,173,050 | 31,901,300 |  |  |
| Total FTE  | 25.7       | 26.7       | 27.7       |  |  |

### STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING

This budget provides for significant improvements to the bridge with regard to tolling equipment/software, lift span drive motor rehabilitation, gusset plate load analysis, various steel repairs and pier foundation scans. Additional revenues and expenses are depicted as the Port of Cascade Locks implements the Breezeby tolling system. The replacement bridge effort moves forward with the environmental impact study and other associated studies to satisfy permitting, financial analysis and outreach to our communities. This effort is being funded by the \$5 million grant approved by the state legislature. The February 2018 increase to bridge tolls and its impact to the revenues is included in the Revenue fund and the related toll increase is being transferred to the Bridge Repair & Replacement Fund. The Port contemplates issuing debt to fund the design and construction of a waterfront industrial property which will continue to diversify the Port's revenue mix. The Lower Mills property will finish its development of a water line and wetland mitigation efforts such that by year end, 2-3 parcels will be ready for sale. This budget includes Waterfront parking revenues and the start-up costs associated with this new program. The Airport depicts north ramp commercial development and infrastructure being funded by FAA and Connect VI grants. The Airport T-Hangar and Marina slip owners will experience another year of 6% increases.

| PROPERTY TAX LEVIES                                |                        |                        |                         |  |
|--|------------------------|------------------------|-------------------------|--|
|  | Rate or Amount Imposed | Rate or Amount Imposed | Rate or Amount Approved |  |
| Permanent Rate Levy (rate limit .0332 per \$1,000) | .0332                  | .0332                  | .0332                   |  |

| Local Option Levy                 |                            |                                |                                |  |
|-----------------------------------|----------------------------|--------------------------------|--------------------------------|--|
| Levy For General Obligation Bonds |                            |                                |                                |  |
|                                   |                            |                                |                                |  |
|                                   | STATEMENT OF INDEBTEDNESS  |                                |                                |  |
| LONG TERM DEBT                    | Estimated Debt Outstanding | Estimated Debt Authorized, But | Estimated Debt Authorized, But |  |
| •                                 | <del>_</del>               |                                |                                |  |

|                          | STATEMENT OF INDEBTEDNESS  |                                |
|--------------------------|----------------------------|--------------------------------|
| LONG TERM DEBT           | Estimated Debt Outstanding | Estimated Debt Authorized, But |
|                          | on July 1, 2018            | Not Incurred on July 1, 2018   |
| General Obligation Bonds | ,                          |                                |
| Other Bonds              | \$480,000                  | \$5,000,000                    |
| Other Borrowings         | \$4,448,888                | \$0                            |
| Total                    | \$4,928,888                | \$5,000,000                    |